

Analyst Presentation

4Q25

CIMB Group Holdings

27 February 2026

MOVING FORWARD WITH YOU

GCEO Observations

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Forward30 1st year execution on track – Delivered record net profit of RM7.9bil and 11.3% ROE

Financial performance

| (RM' bil) | FY25 | FY24 | YoY |
|----------------------|--------------|--------------|---------------|
| NII | 15.3 | 15.4 | (0.3%) |
| Assets | 778.7 | 755.1 | 3.1% |
| Deposit | 524.4 | 512.3 | 2.4% |
| CASA | 224.1 | 220.6 | 1.6% |
| NIM | 2.13% | 2.21% | |
| NOII | 7.1 | 6.9 | 3.1% |
| Client franchise | 4.8 | 4.6 | 4.8% |
| OPEX | 10.6 | 10.4 | 2.0% |
| Personnel | 6.3 | 6.3 | (<0.1%) |
| Technology | 1.7 | 1.8 | (1.1%) |
| Net profit | 7.9 | 7.7 | 1.7% |
| Asset quality | | | |
| Loan loss charge | 30 bps | 25 bps | |
| GIL | 1.7% | 2.1% | |
| Allowance coverage | 103.2% | 105.3% | |
| Capital | | | |
| CET1 | 14.3% | 14.6% | |
| DPS | 47.1 sen | 47.0 sen | |
| ROE | 11.3% | 11.2% | |

YoY (ex-FX)

Assets: 6.1%
Deposit: 5.4%
CASA: 5.8%

YoY (ex-FX) 5.2%

Remarks

- Despite persistent rate cuts, **NII flat** due to our **Cash** strategy which cushioned NIM compression to 8bps YoY
- Business engine grew healthily at **6.1% asset growth** (ex FX), of which loan growth 3.1% (ex FX); LDR at 86.4%
- Cross-sell** strategy delivered NOII/Total income ratio of 31.7%, with **client franchise growing faster**
- Capability** strategy demonstrated **disciplined cost control** with **CIR of 47.3%** and **flat P-cost**, with **continued** investment in technology with **TCIR at 7.8%**, within guidance
- Asset quality remained healthy with best ever **GIL improving to 1.7%**
- Capital** strategy saw CET1 optimised to **14.3%** with **record dividend payout** of **47.1sen**

FY25 Year In Review

| Indicator | FY25 guidance | FY25 | Details |
|--|---------------|--------|---------------|
| ROE | 11.0 – 11.5% | 11.3% | Met |
| Asset Growth <i>(on constant currency)</i> | 5 – 7% | 6.1% | Met |
| CIR | < 47% | 47.3% | Partially met |
| Loan Loss Charge | 25 – 35 bps | 30 bps | Met |
| CET1 (CIMB Group) | ≥ 14.0% | 14.3% | Met |

Forward30: CIMB's 6-year strategic plan is on track

Purpose **Advancing Customers and Society**

Priorities

- People & Culture
- Customers
- Society & Sustainability

Strategic moves – the 4Cs

- 1 Capital and resources: Reallocate to grow**
- 2 Cash: Build deposit franchise, optimise cost of funds**
- 3 Cross-sell: Increase returns**
- 4 Capabilities: Simpler, Better, Faster**
 - Reimagine operating model
 - BPR¹ and digital automation
 - Modernise core banking technology
 - Data and AI

1. Business Process Reengineering

Forward30 4Cs strategic moves update (1/2)

Capital

Capital reallocation resulting in resilient overall consolidated performance

| Country | RWA % | | PBT % | | ROE %* | |
|--------------|-------|------|-------|------|-------------|-------------|
| | FY25 | FY24 | FY25 | FY24 | FY25 | FY24 |
| Malaysia | ▲ 56 | 54 | 61 | 57 | 12.1 | 11.0 |
| Indonesia | ▼ 17 | 19 | 22 | 25 | 13.8 | 14.6 |
| Singapore | 12 | 12 | 14 | 13 | 18.0 | 19.9 |
| Thailand | ▼ 10 | 12 | 3 | 4 | 4.5 | 5.9 |
| Group | | | | | 11.3 | 11.2 |

Thailand: Ongoing structural operating model changes – strategic workforce transformation, branch optimisation, top line expansion and portfolio rebalancing

Sharing our strong performance with key stakeholders

Record dividend payout

| | FY21 | FY22 | FY23 | FY24 | FY25 |
|-------------|------|------|------|------|------|
| DPS, RM sen | 23.0 | 26.0 | 43.0 | 47.0 | 47.1 |

RM2 bil capital return programme

All permanent workforce earning above Malaysia living wage

RM200 mil community investment until 2030

*Note: after GAAP adjustments

Cash

Reduction in cost of funds

▼ 21bps YoY

▼ 10bps QoQ

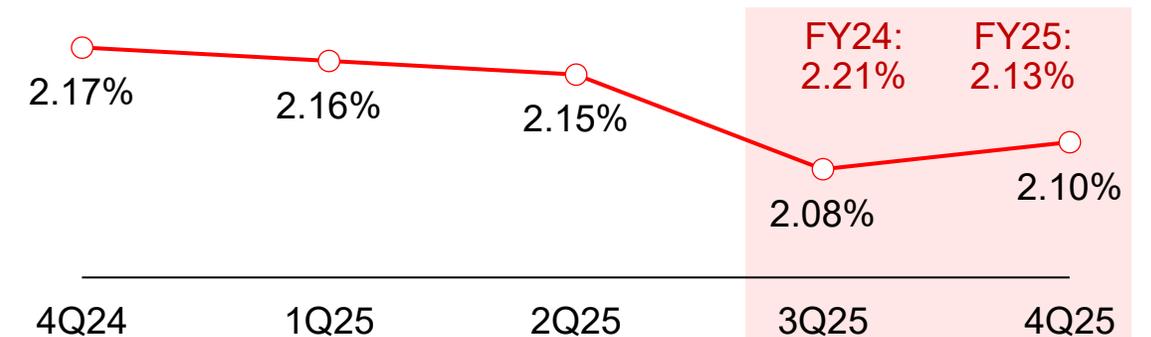
Deposit (ex-FX)

▲ 5.4% YoY

LDR

▼ 1.9% YoY

NIM compression bottoming out



OCTO Biz

All front-end applications are now next-generation ready



Forward30 4Cs strategic moves update (2/2)

Cross-sell

MYR bond market

#1 MY & MIST bond market with 32.5% & 15.3% market share¹ respectively

Investment banking

#1 Across MIST with 10% market share by deal value

Fees and commission income

 **3.2%**
YoY

Treasury client sales

 **7.2%**
YoY

Wealth² (AUM)

 **9.2%**
YoY

No. of wealth customers²

 **3.0%**
YoY

Capabilities

Relentless focus on simpler, better, faster



30+ projects saw bottom-up process improvements

Data & AI



RM100 mil investment in AI training and upskilling for our people

Disciplined cost management

| | FY25 | FY24 | YoY |
|-------------------|------------|------------|-----------------|
| Overhead expenses | RM10.6 bil | RM10.4 bil | 2.0% |
| PCIR | 28.2% | 28.5% | Flat |
| TCIR | 7.8% | 7.9% | Within guidance |

1. Dealogic's Ringgit bonds/Sukuk league table, 2. Includes Preferred and Private Banking customers

GCFSO Observations

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FY25 Key Highlights

Group NIM

2.13%

-8bps YoY
+2bps QoQ

NOII/Total Income

31.7%

+70bps YoY
-730bps QoQ

Cost-to-Income

47.3%

+60bps YoY
+300bps QoQ

Profit Before Tax
(RM)

10,680 mil

+2.7% YoY
-9.8% QoQ

ROE

11.3%

+10bps YoY
-90bps QoQ

Total Assets
(RM)

778.7 bil

+6.1% YoY*
+1.2% QoQ*

Loan Loss Charge

30bps

+5bps YoY
-17bps QoQ

CET1

14.3%

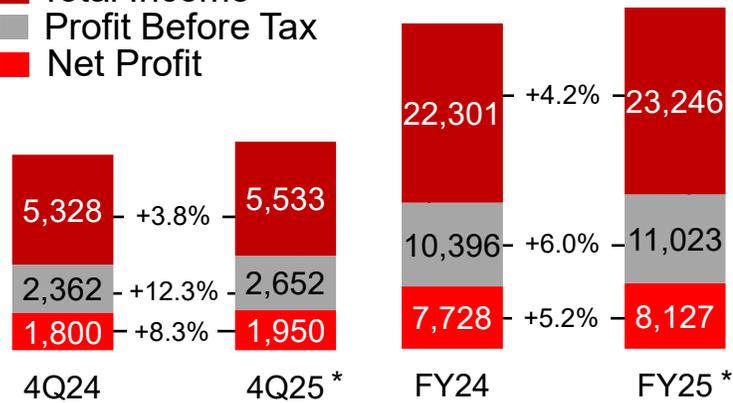
-30bps YoY
-50bps QoQ

Key Business Highlights

Robust underlying performance, seasonally weaker 4Q25

(RM 'mil)

■ Total Income
■ Profit Before Tax
■ Net Profit



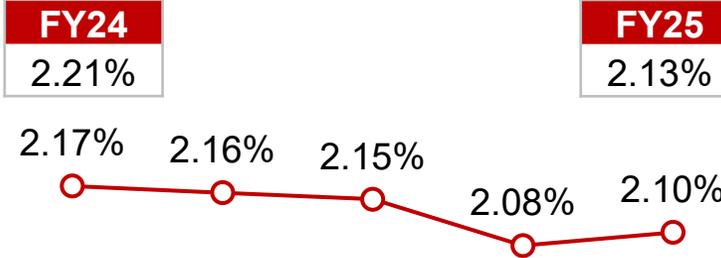
Note: * On constant currency basis

Operating Income growth (local currency)

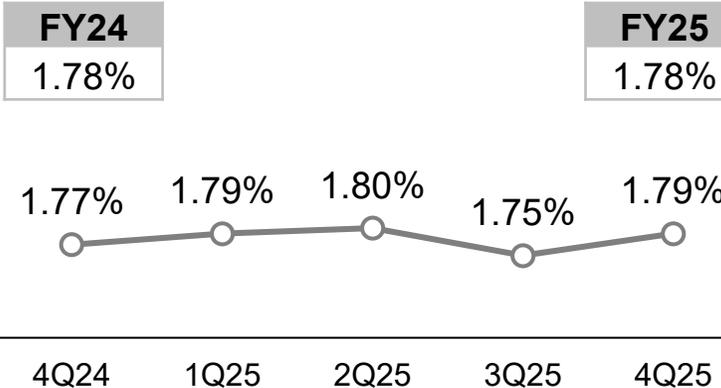
| Country | YoY |
|-----------|--------|
| Malaysia | 4.5% |
| Indonesia | 3.5% |
| Thailand | (8.1%) |
| Singapore | 6.9% |
| Others | 17.5% |

FY25 NIM improved QoQ and well managed within expectations

Group NIM



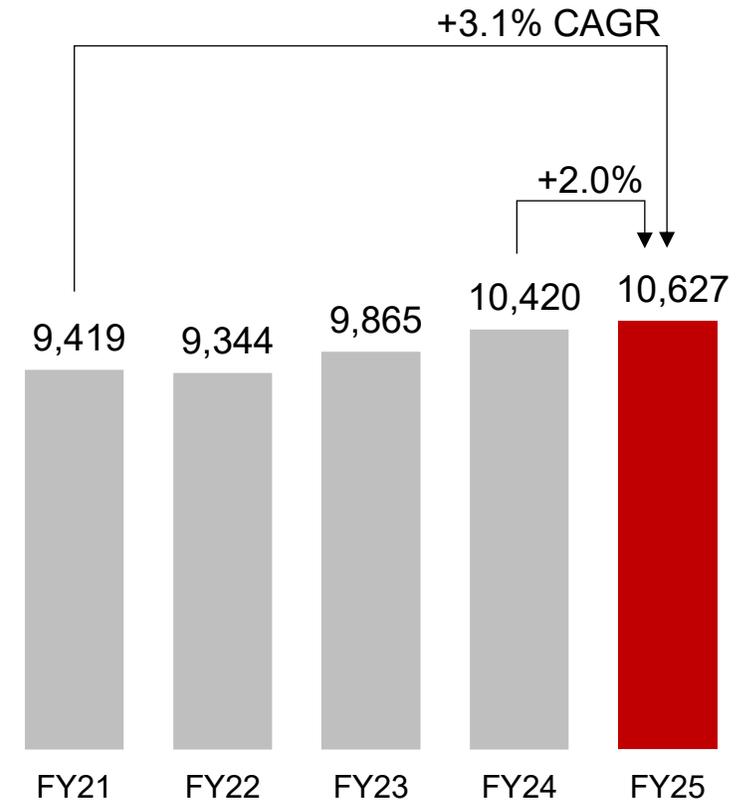
Malaysia NIM



Opex under control with disciplined cost management

(RM 'mil)

Total Operating Expenses



PBT by Segment

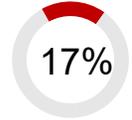
Consumer Banking



| PBT | YoY | QoQ |
|-------------|--------|--------|
| RM2,801 mil | ▼ 0.8% | ▼ 9.2% |

➤ Steady FY25 underlying performance driven by strong fee income but offset by lower overlay writeback. 4Q25 PBT decline from absence of lumpy NOII

Commercial Banking



| PBT | YoY | QoQ |
|-------------|---------|--------|
| RM1,793 mil | ▼ 13.2% | = FLAT |

➤ FY25 Commercial PBT fell 13.2% impacted by NIM contraction across key markets, coupled with conservative overlays

Wholesale Banking



| PBT | YoY | QoQ |
|-------------|---------|---------|
| RM4,510 mil | ▲ 17.2% | ▼ 31.0% |

➤ Robust Wholesale performance on the back of strong T&M and higher writebacks; 4Q25 PBT weakened QoQ from lower markets income coming off from an exceptional 3Q25

**FY25
Group PBT
RM10,680 mil
▲ 2.7%**

CIMB Digital Assets & Group Funding



| PBT | YoY | QoQ |
|-------------|--------|---------|
| RM1,576 mil | ▼ 4.9% | ▲ 98.4% |

➤ Weaker CDA & Group Funding PBT attributed to increased opex and provisions. Strong 4Q25 from significantly lower expenses. Record profits at TNG and TNGD

PBT by Country

Malaysia



PBT
RM6,552 mil

YoY
▲ 10.6%

QoQ
▼ 8.3%

➤ Robust Malaysia performance supported by good topline growth and contained cost. NIMs were well managed despite continued deposit pricing competition, while asset quality strengthened

Indonesia



PBT
RM2,347 mil

YoY
▼ 7.3%

QoQ
▼ 20.3%

➤ Indonesia performance was constrained by macroeconomic uncertainty, despite a positive liquidity environment in 2H25. Topline growth in 2025 under pressure from NIM headwinds

Singapore



PBT
RM1,471 mil

YoY
▲ 7.5%

QoQ
▲ 30.1%

➤ Singapore recorded a strong year underpinned by robust T&M despite NIM pressure from the sharp fall in SORA throughout 2025

Thailand



PBT
RM362 mil

YoY
▼ 20.3%

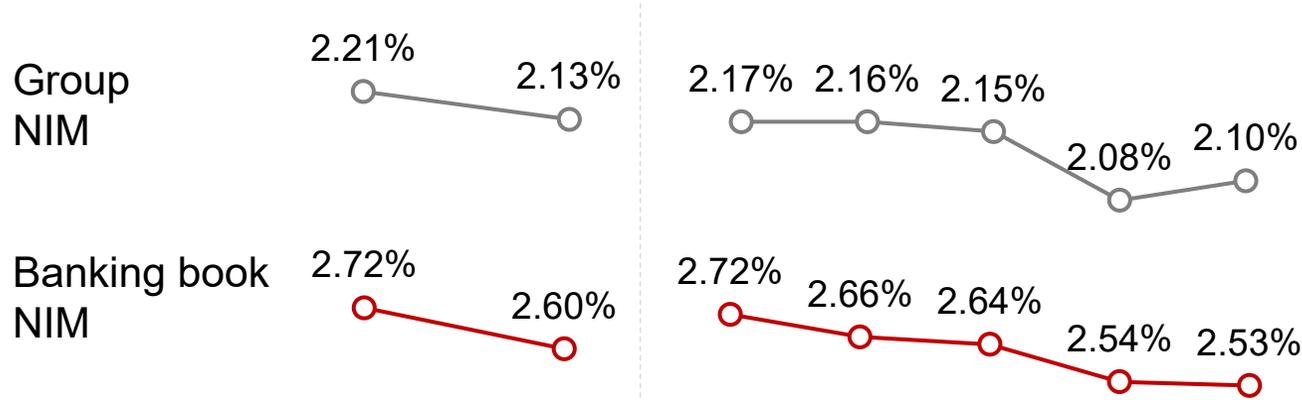
QoQ
▼ 44.3%

➤ Thai performance was weak as market remains subdued by structural constraints and external headwinds. We maintained strong liquidity and asset quality while focusing on restructuring

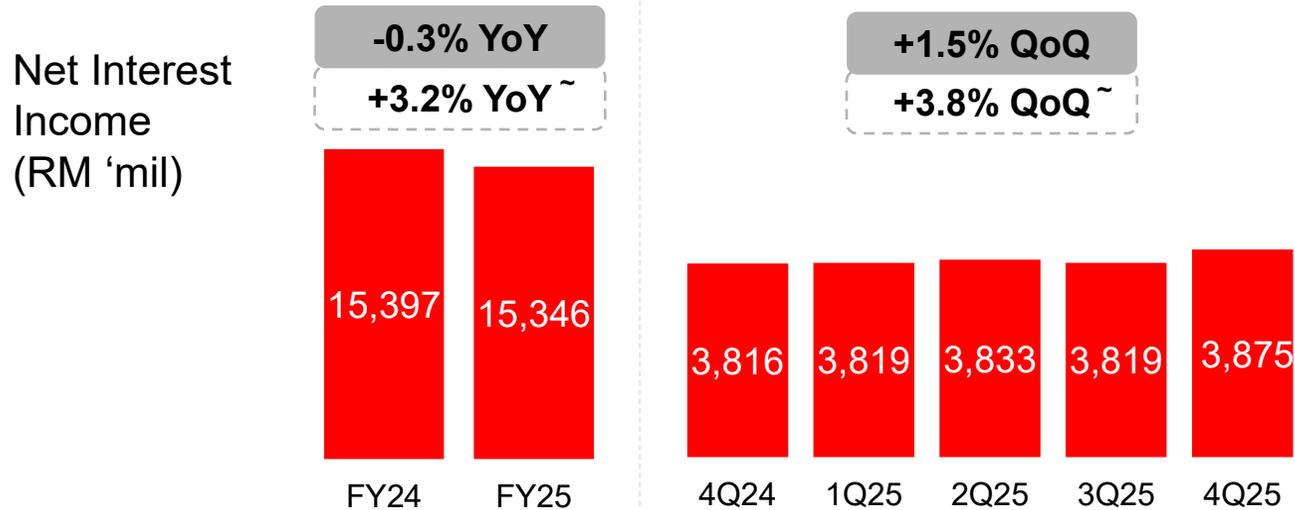
**FY25
Group PBT
RM10,680 mil
▲ 2.7%**

Net Interest Income

Net Interest Margin*



| Country (%) | 4Q25 | 3Q25 | FY25 | FY24 |
|------------------------|------|------|------|------|
| Group | 2.10 | 2.08 | 2.13 | 2.21 |
| Malaysia | 1.79 | 1.75 | 1.78 | 1.78 |
| Indonesia [^] | 3.88 | 4.08 | 3.97 | 4.09 |
| Thailand [^] | 1.91 | 1.86 | 1.89 | 2.21 |
| Singapore | 1.11 | 1.09 | 1.23 | 1.41 |



➤ FY25 NII relatively muted YoY due to 8bps NIM contraction arising from multiple rate cuts across key markets

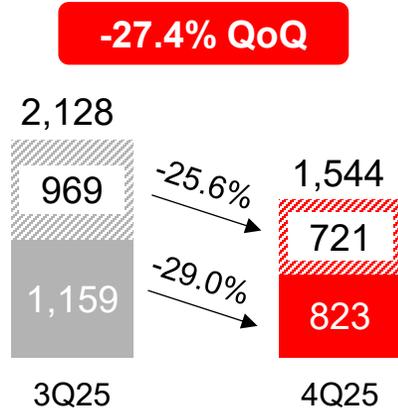
➤ 4Q25 NII was 1.5% higher QoQ from 1.1% loan growth and 2bps NIM expansion on the back of improved funding costs

Notes: * Annualised
[^] Local reported NIM
 ~ On constant currency basis

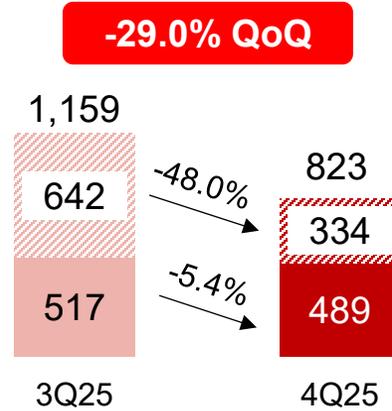
Non-Interest Income

NOII Breakdown

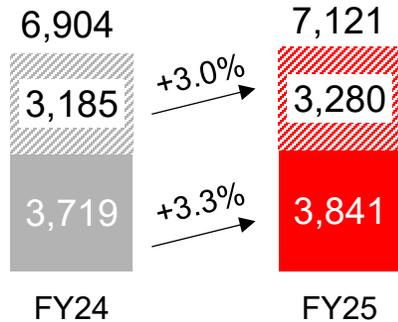
Total NOII



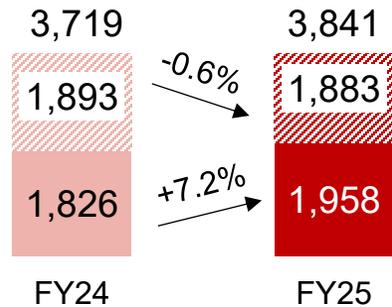
Trading & FX



+3.1% YoY
 Client franchise income
 (Fees + Treasury Client Sales) +4.8% YoY



+3.3% YoY



Fee & others
 Trading & FX

Trading
 Treasury Client Sales

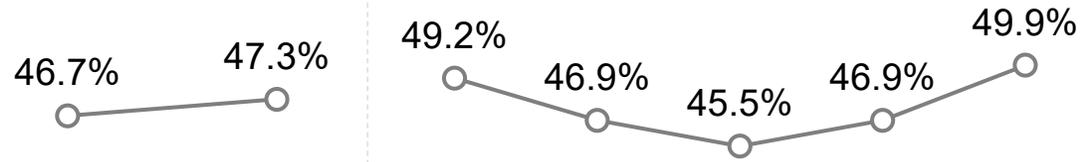
| (RM 'mil) | 4Q25 | QoQ | FY25 | YoY |
|-----------------------------|--------------|----------------|--------------|-------------|
| Fee & commission | 668 | (8.9%) | 2,819 | 3.2% |
| Trading & FX | 823 | (29.0%) | 3,841 | 3.3% |
| Others | 53 | (77.5%) | 461 | 1.5% |
| Total | 1,544 | (27.4%) | 7,121 | 3.1% |
| On constant currency | | (26.3%) | | 6.4% |

- NOII +3.1% YoY as the robust trading & FX and fee income growth was partially offset by FX translation impact
- NOII declined 27.4% QoQ as trading and FX income normalised from the exceptionally strong 3Q25, as well as the absence of gains from NPL sales
- Trading & FX sales growth maintained a strong positive momentum at +7.2% YoY. Client franchise sales remains a key strategic focus

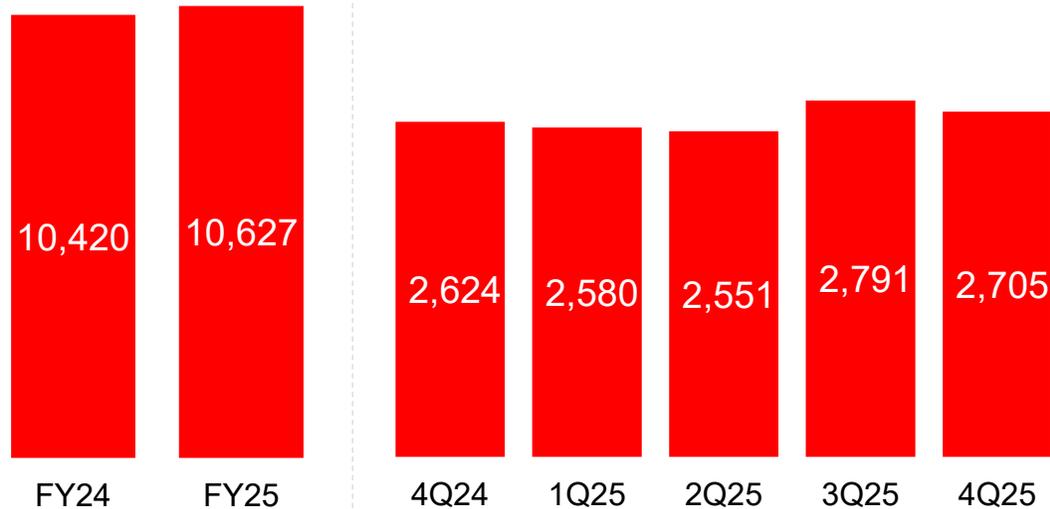
Operating Expenses

Total Operating Expenses

CIR



(RM 'mil)



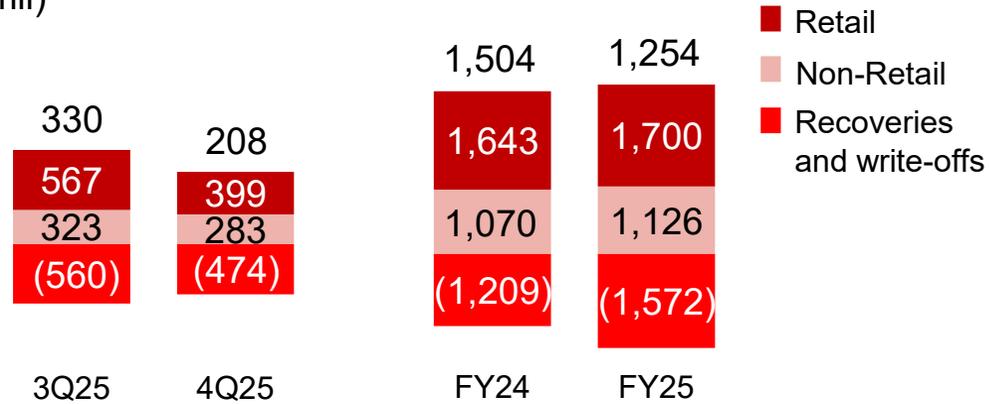
| (RM 'mil) | 4Q25 | QoQ | FY25 | YoY |
|-----------------------------|--------------|---------------|---------------|---------------|
| Personnel | 1,434 | (20.0%) | 6,344 | (<0.1%) |
| Establishment | 195 | 2.6% | 748 | (9.4%) |
| Technology | 465 | 14.5% | 1,748 | (1.1%) |
| Marketing | 196 | 67.5% | 555 | 35.0% |
| Admin & General | 415 | 45.1% | 1,232 | 15.2% |
| Total | 2,705 | (3.1%) | 10,627 | 2.0% |
| On constant currency | | 1.4% | | (5.5%) |

- Disciplined opex growth +2.0% YoY underpinned by prudent cost management and tactical initiatives whilst sustaining investments in Technology
- 4Q25 opex declined 3.1% QoQ due to lower personnel cost following the higher bonus accruals in 3Q25
- FY25 CIR +60bps YoY to 47.3% and +300bps QoQ to 49.9% due to moderate income growth

Asset Quality

Total Provisions Breakdown

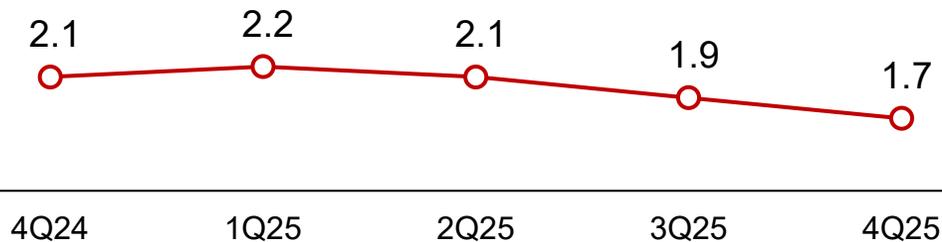
(RM 'mil)



➤ Lower provision YoY from higher Corporate recoveries in Malaysia and Indonesia, while the QoQ decline was driven by writebacks in Malaysia (MEF refresh) and Singapore (overlays)

Gross Impaired Loans Ratio

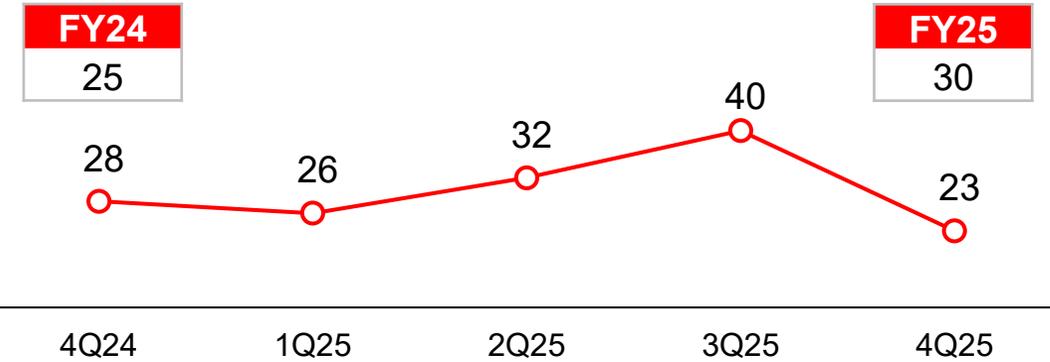
(%)



Note: * Annualised

Loan Loss Charge*

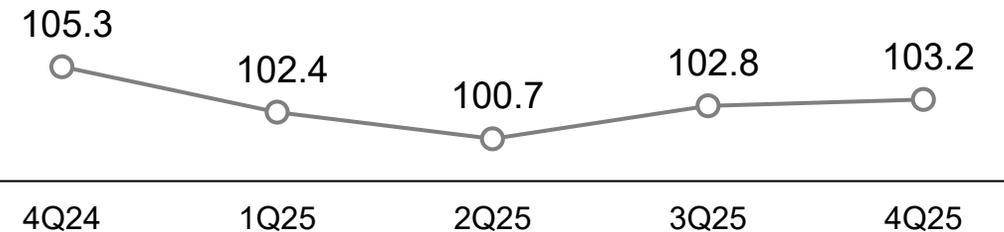
(bps)



➤ FY25 loan loss charge (LLC) within 25-35 bps guidance. LLC fell 17bps QoQ largely from MEF & overlay writebacks

Allowance Coverage

(%)



Total Assets and Debt Securities

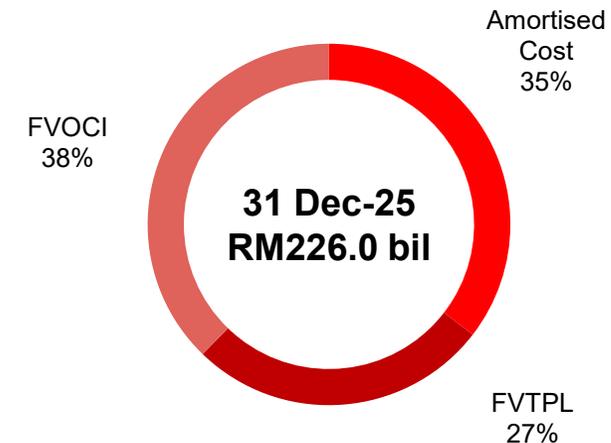
Total Assets

| (RM 'bil) | Dec-25 | Sep-25 | QoQ | Dec-24 | YoY |
|-----------------------------|--------------|--------------|-----------------|--------------|-------------|
| Loans (net) | 444.9 | 439.4 | 1.3% | 442.2 | 0.6% |
| Debt Securities | 226.0 | 231.3 | (2.3%) | 206.9 | 9.2% |
| Cash, Dep & Repo | 47.0 | 45.0 | 4.4% | 45.7 | 2.8% |
| Other Assets | 60.8 | 62.8 | (3.2%) | 60.4 | 0.7% |
| Total | 778.7 | 778.5 | <0.1% | 755.1 | 3.1% |
| On constant currency | | | 1.2% | | 6.1% |

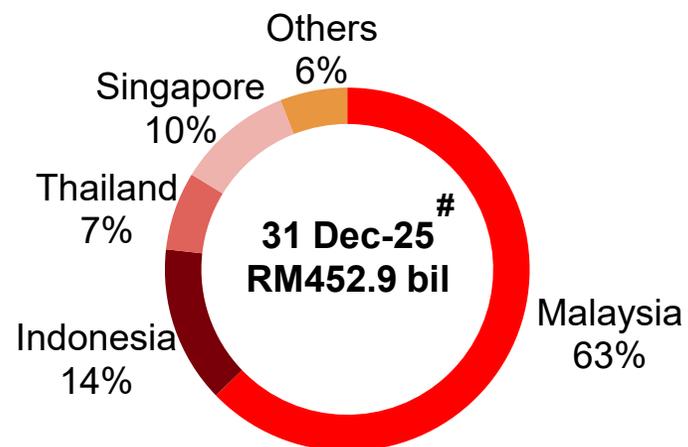
Debt Securities

| (RM 'bil) | Dec-25 | Sep-25 | QoQ | Dec-24 | YoY |
|--------------|--------------|--------------|---------------|--------------|-------------|
| Malaysia | 144.0 | 147.0 | (2.0%) | 128.3 | 12.3% |
| Indonesia | 21.1 | 23.9 | (11.8%) | 26.3 | (19.9%) |
| Thailand | 24.6 | 27.0 | (8.9%) | 22.0 | 11.7% |
| Singapore | 37.1 | 34.2 | 8.5% | 31.1 | 19.2% |
| Others | (0.8) | (0.8) | 0.3% | (0.8) | 1.2% |
| Total | 226.0 | 231.3 | (2.3%) | 206.9 | 9.2% |

Breakdown by Portfolio

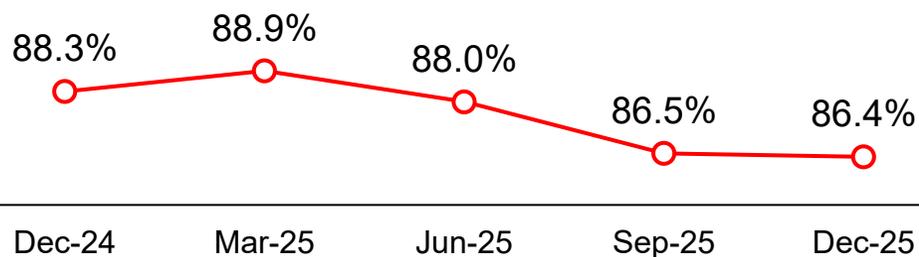


Gross Loans



| (RM 'bil) | 31 Dec-25 | QoQ | YoY |
|-----------------------------------|--------------|-------------|-------------|
| Consumer Banking | 241.7 | 0.5% | 2.2% |
| Commercial Banking | 76.2 | 0.0% | 0.5% |
| Wholesale Banking | 132.0 | 2.9% | (3.6%) |
| CIMB Digital Assets and Others | 3.0 | (2.9%) | 0.0% |
| Total | 452.9 | 1.1% | 0.2% |
| Total on constant currency | | 2.2% | 3.1% |

Loans-to-Deposit Ratio



Loan Growth by Country (YoY)

| Country | (%) | Country | (%) |
|------------|-----|-----------|-------|
| Group~ | 3.1 | Singapore | 3.1 |
| Malaysia | 3.6 | Thailand^ | (7.2) |
| Indonesia^ | 4.5 | Others* | 10.9 |

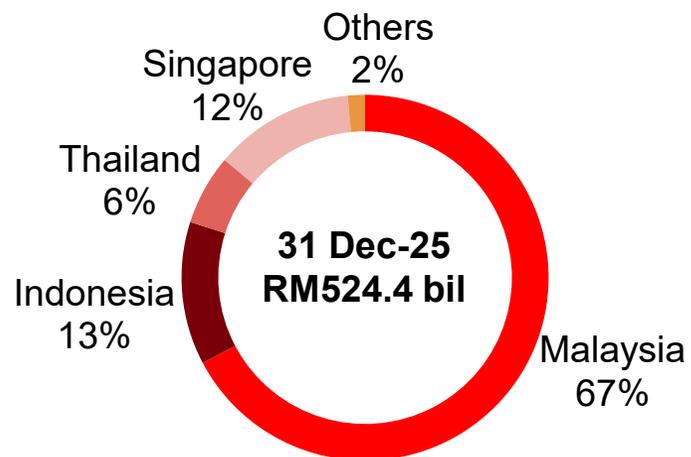
Notes: ~ Group figures on constant currency basis

^ In local currency

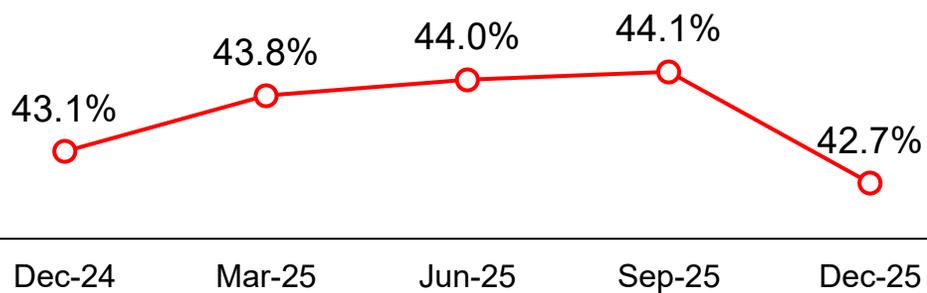
Based on geographical location of counterparty

* Including Cambodia, Vietnam and Philippines

Deposits



CASA Ratio



Notes: ~ Group figures on constant currency basis

^ In local currency

* Including Cambodia, Vietnam and Philippines

| (RM 'bil) | 31 Dec-25 | QoQ | YoY |
|-----------------------------------|--------------|---------------|-------------|
| Consumer Banking | 223.9 | (1.1%) | (1.2%) |
| Commercial Banking | 97.6 | 1.2% | 2.0% |
| Wholesale Banking | 199.4 | 4.2% | 7.6% |
| CIMB Digital Assets and Others | 3.5 | (10.3%) | (25.5%) |
| Total | 524.4 | 1.2% | 2.4% |
| Total on constant currency | | 2.4% | 5.4% |
| Total CASA | 224.1 | (2.0%) | 1.6% |

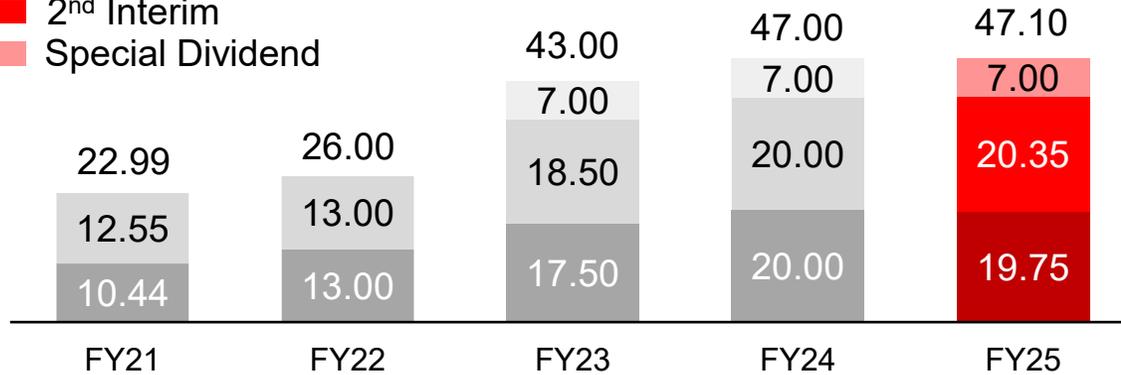
| Growth by Country (%) | Deposit | CASA | CASA Ratio | | |
|--------------------------|------------|------------|-------------|-------------|-------------|
| | | | Dec-25 | Sep-25 | Dec-24 |
| Malaysia | 10.4 | 6.9 | 31.9 | 33.2 | 32.8 |
| Indonesia [^] | 3.8 | 10.1 | 70.0 | 67.9 | 66.6 |
| Singapore [^] | (7.0) | 0.6 | 56.9 | 56.9 | 52.6 |
| Thailand [^] | (9.1) | 2.6 | 75.4 | 75.7 | 66.8 |
| Others [*] | 1.2 | (5.4) | - | - | - |
| Group[~] | 5.4 | 5.8 | 42.7 | 44.1 | 43.1 |

Dividend Payout

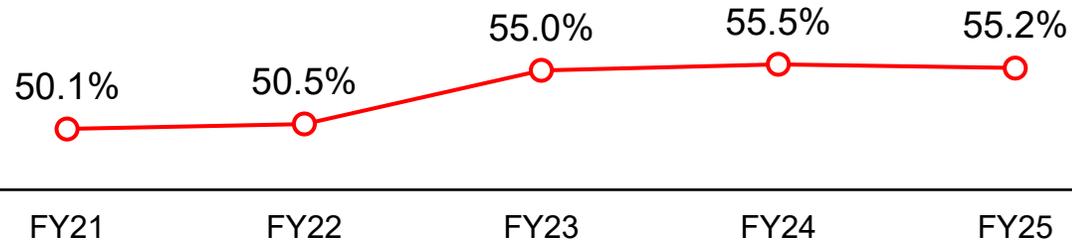
Dividend per share

(sen)

- 1st Interim
- 2nd Interim
- Special Dividend



Dividend Payout Ratio*



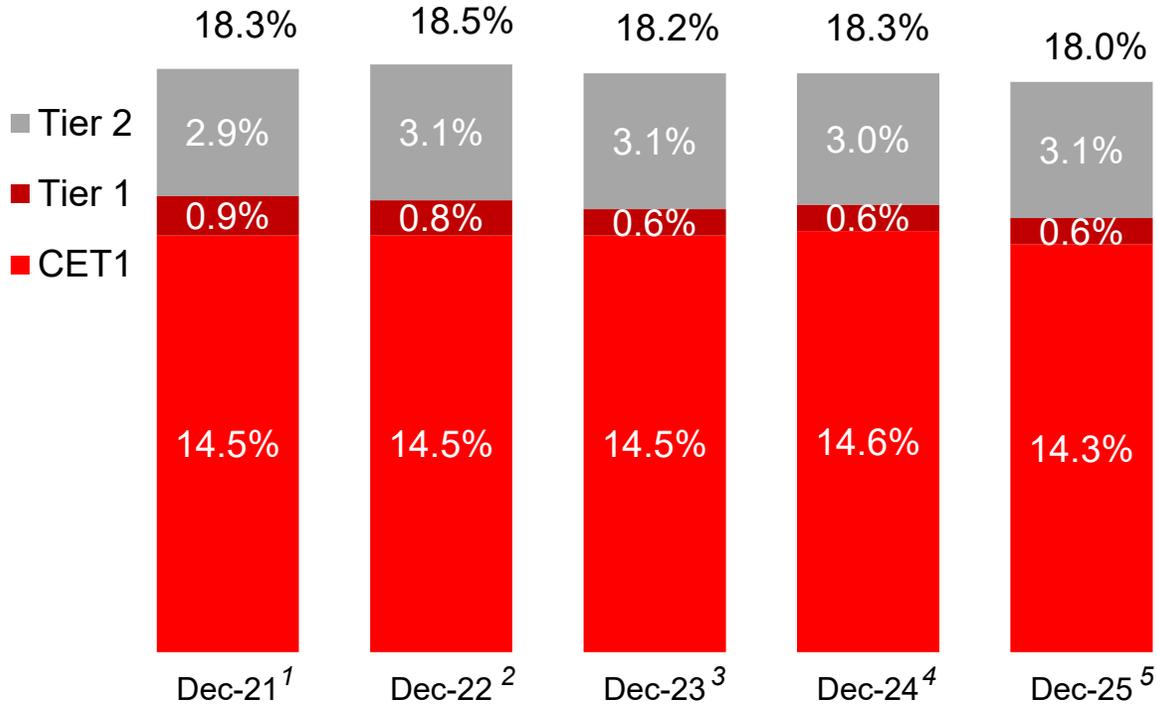
| Period | Total dividend payout (RM 'bil) | Dividend per share (sen) | Dividend Yield # (%) |
|-------------|---------------------------------|--------------------------|----------------------|
| FY21 | 2.3 | 22.99 | 4.2 |
| FY22 | 2.7 | 26.00 | 4.5 |
| FY23 | 4.6 | 43.00 | 7.4 |
| FY24 | 5.0 | 47.00 | 5.7 |
| FY25 | 5.1 | 47.10 | 5.7 |

- FY25 dividend payout ratio (excluding special dividend) of 55.2%
- Total FY25 dividends paid of RM5.1 bil translating to a dividend yield of 5.7%

Notes: * Dividend payout ratio exclude special dividends
Dividend yield based on respective year-end share price

Capital and Liquidity Management

Capital Adequacy



Liquidity Coverage Ratios

| (%) | Dec-25 | Sep-25 | Dec-24 |
|---------------|--------|--------|--------|
| CIMB Bank* | 146 | 145 | 133 |
| CIMB Islamic* | 135 | 143 | 135 |
| CIMB Niaga | 199 | 201 | 213 |
| CIMB Thai | 192 | 180 | 199 |

Notes:

¹ Post CIMBGH's FY21 First and Second Interim Dividend with DRS

² Post CIMBGH's FY22 First Interim Dividend with DRS and FY22 second interim dividend with no DRS

³ Post CIMBGH's FY23 First and Second Interim Dividend and Special Dividend

⁴ Post CIMBGH's FY24 First and Second Interim Dividend and Special Dividend

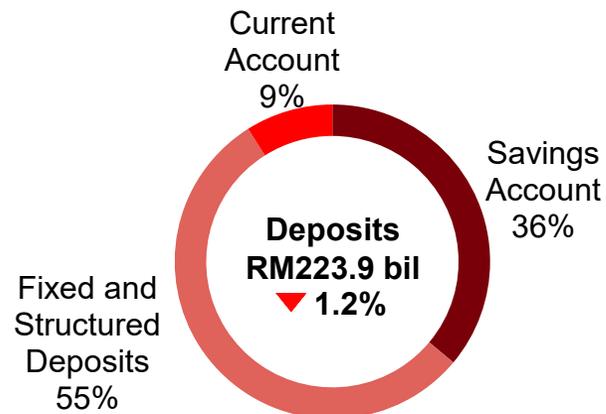
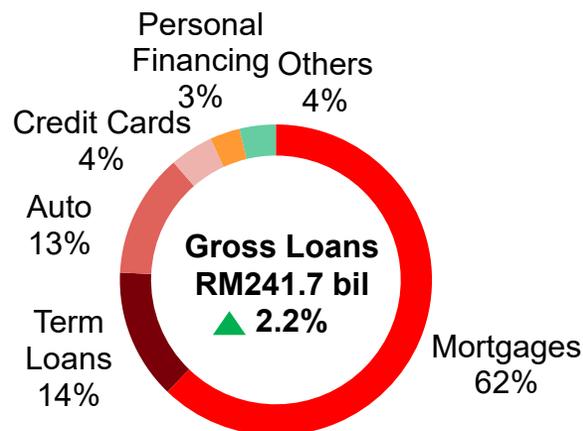
⁵ Post CIMBGH's FY25 First Interim Dividend and Special Dividend and Proposed FY25 Second Interim Dividend

* Average LCR in line with standardised disclosure requirement in Bank Negara Malaysia's Policy Document issued on 15 Oct-24

+ CIMBGH announced an intention of up to RM2 bil capital return by end-2027, subject to market conditions and regulatory approvals

Consumer Banking

| (RM 'mil) | 4Q25 | QoQ | FY25 | YoY |
|--------------------------|------------|---------------|--------------|---------------|
| Operating income | 2,244 | (4.8%) | 9,098 | (1.1%) |
| Overhead expenses | (1,391) | 11.4% | (5,156) | (2.3%) |
| PPOP | 853 | (23.0%) | 3,942 | 0.5% |
| (Provisions) / Writeback | (247) | (41.9%) | (1,147) | 5.1% |
| Share of JV / Associates | 16 | 700.0% | 6 | 200.0% |
| PBT | 622 | (9.2%) | 2,801 | (0.8%) |

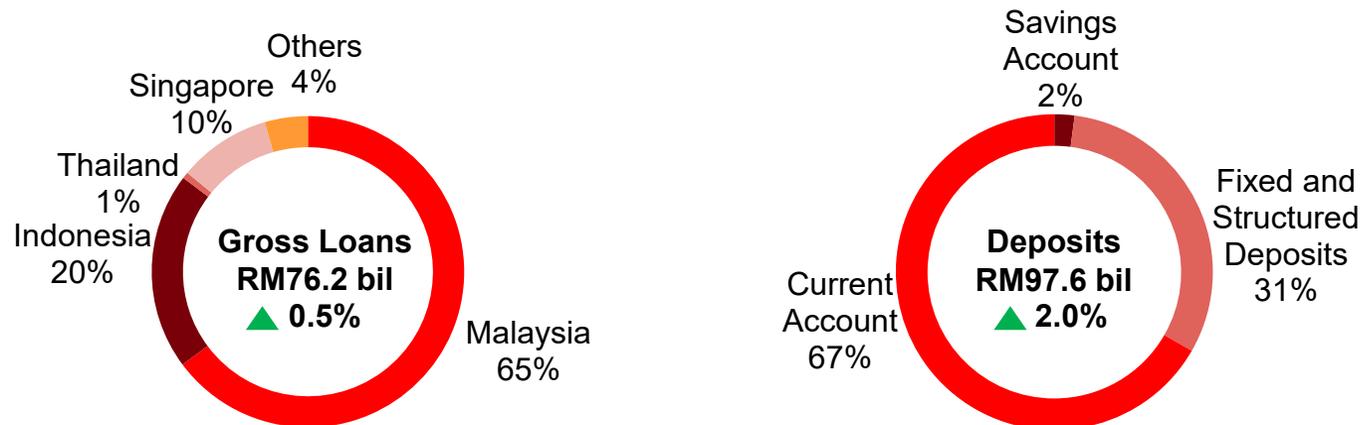


- Steady FY25 underlying performance with strong NOII growth of 13.6% underpinned by robust fee and other income and disciplined cost management. PBT softened 0.8% YoY amid NIM pressure and overlay writeback
- 4Q25 provisions declined 41.9% QoQ from Malaysia MEF and overlays writebacks. However, PBT declined 9.2% QoQ from lumpy 3Q25 NOII
- Consumer loans +2.2% YoY (+3.8% on constant currency basis) from all core markets except Thailand, while the 1.2% decline in deposits were attributed to Singapore

Commercial Banking

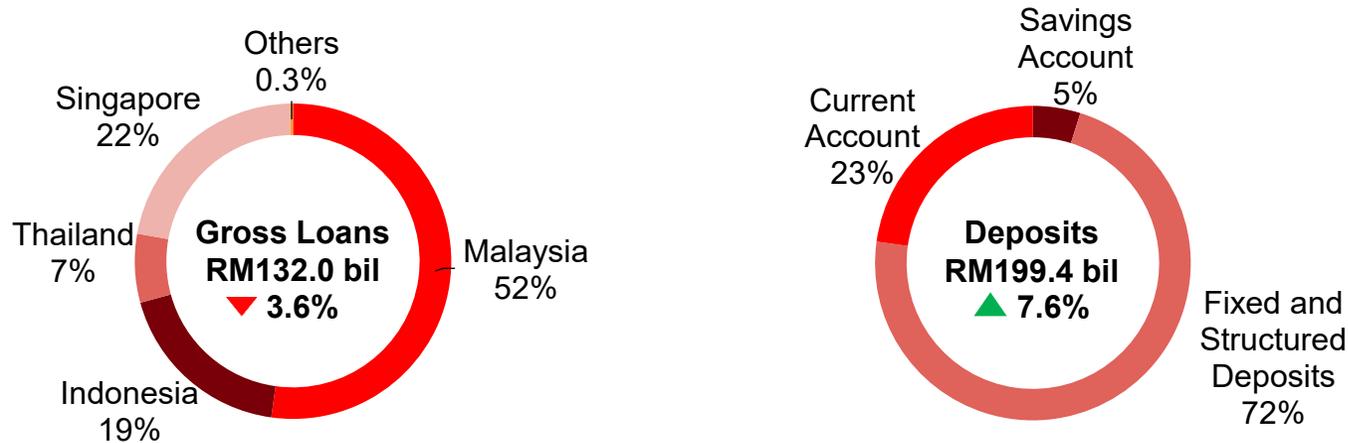
| (RM 'mil) | 4Q25 | QoQ | FY25 | YoY |
|--------------------------|------------|-------------|--------------|----------------|
| Operating income | 1,044 | 3.0% | 4,110 | (1.1%) |
| Overhead expenses | (552) | 8.2% | (2,115) | 1.3% |
| PPOP | 492 | (2.4%) | 1,995 | (3.4%) |
| (Provisions) / Writeback | (56) | (17.6%) | (202) | >1000% |
| Share of JV / Associates | - | - | - | - |
| PBT | 436 | Flat | 1,793 | (13.2%) |

- Commercial banking PBT fell 13.2% YoY from lower income, higher expenses and Malaysia overlays
- Muted 4Q25 performance as lower PPOP was offset by lower provisions. Operating income +3.0% QoQ underpinned by improved NIM and higher FX income
- Commercial loans grew 0.5% YoY (+4.4% YoY on constant currency basis), with deposits +2.0% YoY (+7.1% on constant currency basis) from all key operating markets



Wholesale Banking

| (RM 'mil) | 4Q25 | QoQ | FY25 | YoY |
|--------------------------|--------------|----------------|--------------|--------------|
| Operating income | 1,366 | (21.3%) | 6,203 | (1.3%) |
| Overhead expenses | (623) | 7.8% | (2,375) | (3.6%) |
| PPOP | 743 | (35.8%) | 3,828 | 0.1% |
| (Provisions) / Writeback | 276 | 13.2% | 682 | (>1000%) |
| Share of JV / Associates | - | - | - | - |
| PBT | 1,019 | (31.0%) | 4,510 | 17.2% |



- Robust Wholesale Banking performance in FY25 underpinned by strong T&M and higher writebacks from Malaysia and Indonesia but partially offset by lower Corporate and Investment Banking income
- PBT declined 31.0% QoQ due to softer trading and FX income across the region following the exceptionally strong 3Q25 markets performance, coupled with lower ECL writeback from Malaysia
- Loans were 3.6% lower YoY (+0.8% on constant currency) from Thailand and Singapore. 4Q25 momentum improved by growing 2.9% QoQ. Wholesale deposits grew 7.6% mainly from Malaysia

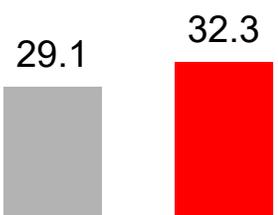
CIMB Digital Assets & Group Funding

| (RM 'mil) | 4Q25 | QoQ | FY25 | YoY |
|--------------------------|------------|--------------|--------------|---------------|
| Operating income | 765 | (8.9%) | 3,056 | 14.9% |
| Overhead expenses | (139) | (69.4%) | (981) | 66.3% |
| PPOP | 626 | 62.2% | 2,075 | 0.2% |
| (Provisions) / Writeback | (181) | 16.0% | (587) | 34.3% |
| Share of JV / Associates | 41 | 173.3% | 88 | 252.0% |
| PBT | 486 | 98.4% | 1,576 | (4.9%) |

Touch n' Go Digital

Total Registered Users (mil)

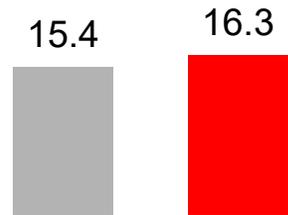
+11.0% YoY



Dec-24 Dec-25

Annual Transacting Users (mil)

+5.8% YoY

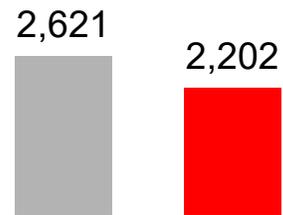


Dec-24 Dec-25

CIMB Philippines

Deposits Balance (RM'mil)

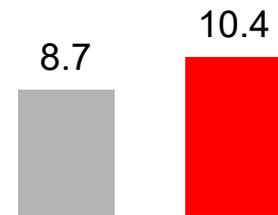
-16.0% YoY



Dec-24 Dec-25

No. of Customers (mil)

+19.5% YoY



Dec-24 Dec-25

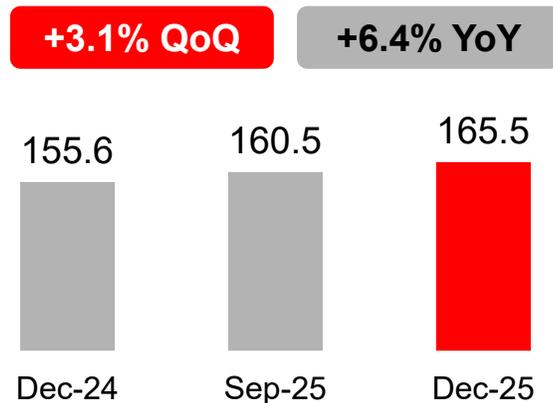
- CDAGF FY25 performance was weaker YoY due to increased personnel costs and higher provisions from Philippines. TNGD remains firmly profitable
- Strong 4Q25 PBT growth of 98.4% QoQ as a result of significantly lower expenses due to the absence of accelerated bonus accruals in 3Q25
- TNGD's ATU stood at 16.3 mil while the number of registered users +11.0% YoY to 32.3 mil as at Dec-25. GO+ investors stood at 4.4 mil with total AUM of RM1.5 bil as at Dec-25
- CIMB Philippines customers grew +19.5% YoY to 10.4 mil as at Dec-25 with a loan book of RM1.96 bil (-1.3% YoY). Recalibrating Philippines under Forward30 plan

CIMB Islamic

| (RM 'mil) | 4Q25 | QoQ | FY25 | YoY |
|--------------------------|------------|----------------|--------------|-------------|
| Operating income | 1,111 | (7.6%) | 4,573 | 6.3% |
| Overhead expenses | (481) | 34.0% | (1,608) | 11.6% |
| PPOP | 630 | (25.3%) | 2,965 | 3.7% |
| (Provisions) / Writeback | (98) | (150.3%) | (448) | (12.0%) |
| Share of JV / Associates | - | - | 1 | (50.0%) |
| PBT | 532 | (17.9%) | 2,518 | 7.1% |

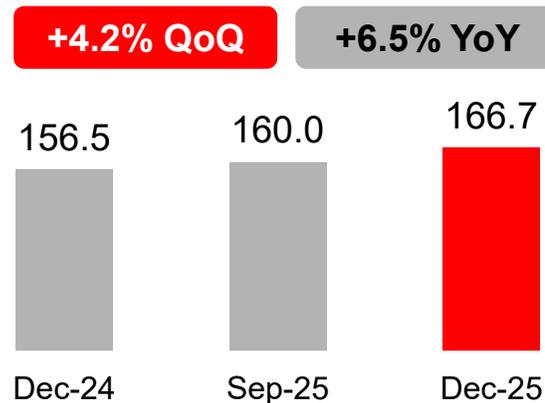
Islamic Financing

(RM 'mil)



Islamic Deposits ~

(RM 'mil)



- PBT declined 17.9% QoQ mainly due to lower operating income and higher expenses; +7.1% YoY from revenue growth and lower provisions
- NFI +3.5% QoQ and +2.7% YoY underpinned by balance sheet growth
- NOFI expanded 24.3% YoY from higher fee & FX income, but declined 42.7% QoQ from lower FX income
- Financing rose by 6.4% YoY and deposits grew 6.5% YoY. CIMB Islamic remains #2 in Malaysia by total Islamic assets, deposits and financing

Note: ~ Including investment accounts

2026 Outlook

| Indicator | FY26 guidance |
|--|---------------|
| ROE | 11.0 – 11.5% |
| Asset Growth <i>(on constant currency)</i> | 5 – 7% |
| CIR | < 47% |
| Loan Loss Charge | 25 – 35 bps |
| CET1 (CIMB Group) | ≥ 14.0% |



- **FX** continues to be a **headwind**
- Continued focus on **execution of the 4Cs**
- 2026 ROE target of **11 – 11.5%**
- **On track to achieve 12 – 13% ROE in 2027**, the Forward30 mid-term checkpoint

Thank you



Appendices

A large red arrow pointing to the right, with the word 'Appendices' written in white text inside it. The arrow is filled with a solid red color and has a white outline. The background is white.

Earnings Summary

| (RM 'mil) | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY | 4Q24 | YoY |
|--------------------------|--------------|--------------|----------------|---------------|---------------|---------------|--------------|--------------|
| Net interest income | 3,875 | 3,819 | 1.5% | 15,346 | 15,397 | (0.3%) | 3,816 | 1.5% |
| Non-interest income | 1,544 | 2,128 | (27.4%) | 7,121 | 6,904 | 3.1% | 1,512 | 2.1% |
| Operating income | 5,419 | 5,947 | (8.9%) | 22,467 | 22,301 | 0.7% | 5,328 | 1.7% |
| Overhead expenses | (2,705) | (2,791) | (3.1%) | (10,627) | (10,420) | 2.0% | (2,624) | 3.1% |
| PPOP | 2,714 | 3,156 | (14.0%) | 11,840 | 11,881 | (0.3%) | 2,704 | 0.4% |
| Loan impairment | (252) | (434) | (41.9%) | (1,382) | (1,369) | 0.9% | (399) | (36.8%) |
| Other provisions | 44 | 103 | (57.3%) | 128 | (135) | (194.8%) | 40 | (10.0%) |
| Share of JV / Associates | 57 | 17 | 235.3% | 94 | 19 | 394.7% | 17 | 235.3% |
| PBT | 2,563 | 2,842 | (9.8%) | 10,680 | 10,396 | 2.7% | 2,362 | 8.5% |
| Net profit | 1,920 | 2,078 | (7.6%) | 7,860 | 7,728 | 1.7% | 1,800 | 6.7% |
| EPS (sen) | 17.8 | 19.3 | (7.8%) | 73.1 | 72.3 | 1.1% | 16.8 | 6.0% |
| ROE (Annualised) | 10.9% | 11.8% | (90bps) | 11.3% | 11.2% | 10bps | 10.6% | 30bps |

Key Ratios

| (%) | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY | 4Q24 | YoY |
|---|-------|-------|-----|-------|-------|-----|-------|-----|
| ROE ~ | 10.9 | 11.8 | ▼ | 11.3 | 11.2 | ▲ | 10.6 | ▲ |
| NIM ~* | 2.10 | 2.08 | ▲ | 2.13 | 2.21 | ▼ | 2.16 | ▼ |
| NIM banking book ~* | 2.53 | 2.55 | ▼ | 2.60 | 2.72 | ▼ | 2.72 | ▼ |
| Non-interest income / total income | 28.5 | 35.8 | ▼ | 31.7 | 31.0 | ▲ | 28.4 | ▲ |
| Cost to income | 49.9 | 46.9 | ▲ | 47.3 | 46.7 | ▲ | 49.3 | ▲ |
| Allowance coverage (including regulatory reserve) | 134.0 | 125.2 | ▲ | 103.2 | 123.8 | ▼ | 123.8 | ▲ |
| Allowance coverage (excluding regulatory reserve) | 103.2 | 102.8 | ▲ | 103.2 | 105.3 | ▼ | 105.3 | ▼ |
| Loan loss charge ~ | 0.23 | 0.40 | ▼ | 0.30 | 0.25 | ▲ | 0.28 | ▼ |
| Gross impaired loans ratio | 1.7 | 1.9 | ▼ | 1.7 | 2.1 | ▼ | 2.1 | ▼ |
| Net impaired loans ratio (Net of IA and PA) | (0.1) | (0.1) | = | (0.1) | (0.1) | = | (0.1) | = |
| ROA ~ | 0.99 | 1.07 | ▼ | 1.02 | 1.04 | ▼ | 0.96 | ▲ |
| Book value per share (RM) | 6.52 | 6.53 | ▼ | 6.52 | 6.45 | ▲ | 6.45 | ▲ |
| Loan to Deposit (LDR) | 86.4 | 86.5 | ▼ | 86.4 | 88.3 | ▼ | 88.3 | ▼ |
| CASA ratio | 42.7 | 44.1 | ▼ | 42.7 | 43.1 | ▼ | 43.1 | ▼ |

Notes: ~ Annualised
* Daily Average

NOII breakdown

| (RM 'mil) | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
|--|--------------|--------------|----------------|--------------|--------------|-------------|
| Fee & commission | 668 | 733 | (8.9%) | 2,819 | 2,731 | 3.2% |
| Brokerage | 17 | 15 | 13.3% | 51 | 46 | 10.9% |
| Asset management and security services | 6 | 6 | - | 20 | 20 | - |
| Trading & FX | 823 | 1,159 | (29.0%) | 3,841 | 3,719 | 3.3% |
| Dividend income | 11 | 27 | (59.3%) | 71 | 118 | (39.8%) |
| Other income | 19 | 188 | (89.9%) | 319 | 270 | 18.1% |
| Total | 1,544 | 2,128 | (27.4%) | 7,121 | 6,904 | 3.1% |

PBT by Segments

| PBT (RM 'mil) | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
|---|--------------|--------------|----------------|---------------|---------------|----------------|
| Consumer Banking (28.3%) | 622 | 685 | (9.2%) | 2,801 | 2,825 | (0.8%) |
| Commercial Banking (17.5%) | 436 | 436 | - | 1,793 | 2,065 | (13.2%) |
| Wholesale Banking (38.2%) | 1,019 | 1,476 | (31.0%) | 4,510 | 3,848 | 17.2% |
| Corporate Banking (19.3%) | 554 | 844 | (34.4%) | 2,415 | 2,086 | 15.8% |
| Treasury & Markets ~ (17.6%) | 419 | 566 | (26.0%) | 1,917 | 1,555 | 23.3% |
| Investment Banking + (1.3%) | 46 | 66 | (30.3%) | 178 | 207 | (14.0%) |
| CIMB Digital Assets & Group Funding# (16.0%) | 486 | 245 | 98.4% | 1,576 | 1,658 | (4.9%) |
| PBT | 2,563 | 2,842 | (9.8%) | 10,680 | 10,396 | 2.7% |

Notes: ~ Including treasury operations, markets and transaction banking

+ Including advisory, equities, capital markets, private banking and research

Including asset management, strategic investments, capital investments in fixed income securities and investment in Group's proprietary capital

PBT by Segment and Country

| Consumer Banking | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
|---------------------------|--------------|--------------|----------------|--------------|--------------|----------------|
| Malaysia (RM 'mil) | 578 | 512 | 12.9% | 2,073 | 1,818 | 14.0% |
| Indonesia (IDR 'bil) | 149 | 556 | (73.2%) | 2,308 | 3,134 | (26.4%) |
| Thailand (THB 'mil) | (170) | (38) | (347.4%) | (466) | (387) | (20.4%) |
| Singapore (SGD 'mil) | 11 | 8 | 37.5% | 49 | 41 | 19.5% |
| Others * (RM 'mil) | 0 | 8 | (100.0%) | 28 | 35 | (20.0%) |
| PBT (RM 'mil) | 622 | 685 | (9.2%) | 2,801 | 2,825 | (0.8%) |
| Commercial Banking | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
| Malaysia (RM 'mil) | 303 | 316 | (4.1%) | 1,177 | 1,405 | (16.2%) |
| Indonesia (IDR 'bil) | 251 | 122 | 105.7% | 917 | 990 | (7.4%) |
| Thailand (THB 'mil) | (17) | (21) | 19.0% | (2) | (33) | 93.9% |
| Singapore (SGD 'mil) | 24 | 22 | 9.1% | 98 | 101 | (3.0%) |
| Others * (RM 'mil) | (5) | 22 | (122.7%) | 56 | 49 | 14.3% |
| PBT (RM 'mil) | 436 | 436 | - | 1,793 | 2,065 | (13.2%) |
| Wholesale Banking | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
| Malaysia (RM 'mil) | 388 | 891 | (56.5%) | 2,389 | 1,785 | 33.8% |
| Indonesia (IDR 'bil) | 1,088 | 1,113 | (2.2%) | 3,860 | 3,353 | 15.1% |
| Thailand (THB 'mil) | 681 | 825 | (17.5%) | 2,520 | 2,984 | (15.5%) |
| Singapore (SGD 'mil) | 81 | 55 | 47.3% | 231 | 213 | 8.5% |
| Others * (RM 'mil) | 7 | 8 | (12.5%) | 31 | 30 | 3.3% |
| PBT (RM 'mil) | 1,019 | 1,476 | (31.0%) | 4,510 | 3,848 | 17.2% |

Note: * Includes Cambodia, Vietnam and Philippines

Consumer Banking Key Highlights

| Malaysia | QoQ | YoY |
|-----------------------------|-------------|-------------|
| Consumer Gross Loans | 1.3% | 3.8% |
| Mortgages | 1.2% | 3.8% |
| Wealth | (0.0%) | (5.6%) |
| Auto | 2.2% | 7.0% |
| Credit cards | 2.9% | 7.0% |
| Consumer Deposits | 2.0% | 4.3% |
| CASA | 3.5% | 2.3% |
| Fixed & structured deposits | 1.3% | 5.3% |

| Thailand ^ | QoQ | YoY |
|-----------------------------|---------------|---------------|
| Consumer Gross Loans | (1.6%) | (2.5%) |
| Mortgages | (0.7%) | 0.5% |
| Auto | (4.8%) | (12.8%) |
| Consumer Deposits | (2.1%) | 2.7% |
| CASA | 0.1% | 23.5% |
| Fixed & structured deposits | (8.8%) | (33.9%) |

| Indonesia ^ | QoQ | YoY |
|-----------------------------|-------------|---------------|
| Consumer Gross Loans | 0.4% | 4.3% |
| Mortgages | (0.1%) | 0.3% |
| Auto | 4.0% | 10.1% |
| Credit cards | 4.6% | 0.7% |
| Consumer Deposits | 0.4% | (0.1%) |
| CASA | 2.1% | 4.8% |
| Fixed & structured deposits | (3.2%) | (9.3%) |

| Singapore ^ | QoQ | YoY |
|-----------------------------|---------------|---------------|
| Consumer Gross Loans | 2.2% | 14.1% |
| Mortgages | 1.8% | 9.1% |
| Wealth | 2.8% | 20.8% |
| Credit cards | 7.1% | 8.9% |
| Consumer Deposits | (4.0%) | (7.9%) |
| CASA | (6.8%) | 3.2% |
| Fixed & structured deposits | (0.4%) | (18.3%) |

Note: ^ On constant currency basis

CIMB Niaga: Earnings Summary



| (IDR 'bil) | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
|-----------------------------|--------------|--------------|-----------------|---------------|---------------|-----------------|
| Net interest income | 3,398 | 3,455 | (1.6%) | 13,476 | 13,267 | 1.6% |
| Non interest income | 1,277 | 1,810 | (29.4%) | 5,960 | 5,651 | 5.5% |
| Operating income | 4,675 | 5,264 | (11.2%) | 19,436 | 18,918 | 2.7% |
| Overhead expenses | (2,380) | (2,220) | 7.2% | (8,925) | (8,384) | 6.5% |
| PPOP | 2,295 | 3,044 | (24.6%) | 10,511 | 10,534 | (0.2%) |
| Provisions | (213) | (735) | (71.0%) | (1,685) | (1,805) | (6.6%) |
| PBT | 2,082 | 2,310 | (9.9%) | 8,826 | 8,729 | 1.1% |
| Net Profit | 1,608 | 1,814 | (11.3%) | 6,877 | 6,826 | 0.7% |
| EPS (Reported) | 63.96 | 72.14 | (11.3%) | 273.53 | 271.59 | 0.7% |
| PBT (RM 'mil) | 517 | 596 | (13.4%) | 2,295 | 2,520 | (8.9%) |
| Net profit (RM 'mil) | 399 | 468 | (14.9%) | 1,788 | 1,971 | (9.3%) |
| ROE (Annualised) | 11.6% | 13.6% | (200bps) | 13.0 | 14.3 | (130bps) |

Note: As per CIMB Niaga 4Q25 Analyst Presentation

CIMB Niaga: Key Ratios

| (Consolidated, %) | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
|-----------------------------|-------|-------|-----|-------|-------|-----|
| ROE ^ | 11.6 | 13.6 | ▼ | 13.0 | 14.3 | ▼ |
| NIM ^ | 3.88 | 4.08 | ▼ | 3.97 | 4.09 | ▼ |
| Cost to Income | 50.9 | 42.2 | ▲ | 45.9 | 44.3 | ▲ |
| Loan Loss Coverage # | 197.8 | 199.9 | ▼ | 197.8 | 270.0 | ▼ |
| Allowance Coverage | 112.3 | 113.5 | ▼ | 112.3 | 115.3 | ▼ |
| Loan Loss Charge ^ | 0.38 | 1.28 | ▼ | 0.74 | 0.88 | ▼ |
| Gross Impaired Loans Ratio | 3.1 | 3.4 | ▼ | 3.1 | 4.1 | ▼ |
| Gross NPL (BI Definition) # | 1.8 | 2.0 | ▼ | 1.8 | 1.8 | = |
| ROA ^ | 2.2 | 2.6 | ▼ | 2.4 | 2.5 | ▼ |
| Loan to Deposit (LDR) | 86.8 | 81.1 | ▲ | 86.8 | 86.3 | ▲ |
| CAR | 24.8 | 24.7 | ▲ | 24.8 | 23.3 | ▲ |
| CASA ratio | 70.0 | 67.9 | ▲ | 70.0 | 66.0 | ▲ |

Notes: As per CIMB Niaga 4Q25 Analyst Presentation

Based on BI definition

^ Annualised and monthly average

CIMB Thai: Earnings Summary

| Before GAAP Adjustments (THB 'mil) | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
|---------------------------------------|--------------|--------------|-----------------|---------------|---------------|-----------------|
| Net interest income | 2,140 | 2,061 | 3.8% | 8,295 | 9,473 | (12.4%) |
| Non interest income | 1,082 | 1,708 | (36.7%) | 5,477 | 5,630 | (2.7%) |
| Operating income | 3,222 | 3,769 | (14.5%) | 13,772 | 15,103 | (8.8%) |
| Overhead expenses | (2,034) | (1,771) | 14.9% | (7,335) | (8,858) | (17.2%) |
| PPOP | 1,188 | 1,998 | (40.6%) | 6,436 | 6,245 | 3.1% |
| Provisions | (647) | (978) | (33.8%) | (3,606) | (2,685) | 34.3% |
| PBT | 541 | 1,021 | (47.0%) | 2,830 | 3,559 | (20.5%) |
| Net Profit | 427 | 818 | (47.8%) | 2,257 | 2,852 | (20.9%) |
| EPS (THB) | 0.01 | 0.02 | (47.8%) | 0.06 | 0.08 | (20.9%) |
| Net Profit (RM 'mil) ~ | 56 | 107 | (47.9%) | 294 | 370 | (20.5%) |
| PBT (RM 'mil) * | 73 | 134 | (45.5%) | 373 | 464 | (19.6%) |
| Net profit (RM 'mil) * | 58 | 107 | (46.3%) | 298 | 372 | (20.0%) |
| ROE (Annualised) | 3.2% | 6.3% | (310bps) | 4.4% | 5.9% | (150bps) |

Notes: ~ Local GAAP

* After GAAP and MFRS 139 adjustments

CIMB Thai: Key Ratios

| (Consolidated, %) | 4Q25 | 3Q25 | QoQ | FY25 | FY24 | YoY |
|-----------------------|-------|-------|-----|-------|-------|-----|
| ROE ^ | 3.2 | 6.3 | ▼ | 4.4 | 5.9 | ▼ |
| NIM ^ | 1.91 | 1.86 | ▲ | 1.89 | 2.21 | ▼ |
| Cost to Income | 63.1 | 47.0 | ▲ | 53.3 | 58.7 | ▼ |
| Loan Loss Coverage ** | 171.5 | 158.1 | ▲ | 171.5 | 137.9 | ▲ |
| Loan Loss Charge ^ | 1.1 | 1.6 | ▼ | 1.5 | 1.1 | ▲ |
| Gross NPL ratio ** | 2.2 | 2.6 | ▼ | 2.2 | 2.6 | ▼ |
| ROA | 0.3 | 0.6 | ▼ | 0.4 | 0.5 | ▼ |
| Loan to Deposit | 82.2 | 80.4 | ▲ | 82.2 | 82.4 | ▼ |
| Modified LDR *** | 77.2 | 76.2 | ▲ | 77.2 | 77.8 | ▼ |
| CAR * | 21.4 | 21.2 | ▲ | 21.4 | 21.0 | ▲ |
| CASA ratio # | 75.5 | 75.7 | ▼ | 75.5 | 66.9 | ▲ |

Notes: * Bank Only

** Excluding STAMC

*** $(\text{Loan} + \text{MM}) / (\text{Deposit} + \text{MM} + \text{BE} + \text{S/T debenture} + \text{structured debenture})$

^ Annualised

Fixed deposit receipt call reclassified as savings from fixed deposits

Sustainability Highlights

Directing capital to grow green infrastructure and agriculture, enhancing resilience and earning global recognition

Our Performance Reflected in Global Rankings



#1 globally among 400 Financial Institutions
#2 in inclusive finance

Sustainable Finance

 Co-arranged **Johor Plantations Group's MYR1.3 bil** sustainability-linked sukuk, the **first** in Malaysia's plantation sector

 Sole Principal Adviser, Lead Arranger, Sole Lead Manager, Shariah Adviser for **SD Guthrie's maiden MYR2.1 bil** sustainability-linked sukuk¹

 Cooperation agreement with **Asian Infrastructure Investment Bank** to mobilise up to **USD6 bil²** in financing for sustainable and tech-enabled infrastructure projects across ASEAN

 Facilitated the issuance of **PT Sarana Multigriya Finansial's IDR1.65 tril Social Bond** and **IDR250 bil Social Sukuk**



Up from AA previously

88th percentile

S&P Global

Corporate Sustainability Assessment (CSA)



ESG Risk Rating:
14.60

Down from 20.0 previously
(Lower score indicates lower risk)

 Launched **GreenBizReady** to build SME ESG capacity and access to green finance

 Facilitated the issuance of the **Public Utilities Board's SGD500 mil Green Note**

 Facilitated several issuances of **B.Grimm Power's Blue Bond**, totalling **THB1.5 bil**

 Launched **Sustainability360 ESG Advisory Programme**

Nature, Economic Empowerment, Human Rights



Published "**Banking on Nature: Advancing our Nature Journey**", the first Malaysian bank to publish a comprehensive Nature and Biodiversity Report based on TNFD. Scan the QR for our report



Launched **Kita Bagi Jadi Komuniti**, our platform dedicated to economic empowerment, education and enabling communities to thrive



Conducted **first Human Rights Saliency Assessment** by country and sector

Selected Awards³

The Asian Banker Global Excellence in Retail Financial Service Awards 2025
Best Green Finance Initiative in Malaysia

Fair Finance Bank Policy Assessment (Cambodia)
Leading bank amongst eight banks assessed in Cambodia⁴

The Edge Billion Ringgit Club
Best Corporate Responsibility Initiatives

1. The largest of its kind in Malaysia and within the plantation sector. 2. Cooperation agreement between Asian Infrastructure Investment Bank (AIIB), Maybank, CIMB, AmBank and BPMB. 3. Non-exhaustive. 4. Assessment and ranking completed in 2025 based on the 2023 assessment cycle.

IB Market Share and Ranking (1)

|  | FY25 | | FY24 | |
|---|--------------|------|--------------|------|
| | Market Share | Rank | Market Share | Rank |
| DCM Domestic | 32.5% | 1 | 34.9% | 1 |
| Sukuk | 35.1% | 1 | 35.7% | 1 |
| DCM Domestic* | 25.1% | 2 | 28.6% | 1 |
| Sukuk* | 27.4% | 2 | 30.4% | 1 |
| M&A | 11.1% | 4 | 28.2% | 1 |
| Syndication | 3.4% | 7 | 9.8% | 2 |
| Syndication*^ | 4.6% | 7 | 7.0% | 4 |
| IPO | 4.2% | 9 | 36.8% | 1 |
| ECM | 26.2% | 1 | 33.7% | 1 |

|  | FY25 | | FY24 | |
|---|--------------|------|--------------|------|
| | Market Share | Rank | Market Share | Rank |
| DCM | 6.8% | 8 | 7.7% | 7 |
| DCM* | 9.5% | 5 | 10.1% | 5 |
| M&A | - | - | - | - |
| Syndication | 3.3% | 5 | - | - |
| Syndication*^ | - | - | - | - |
| IPO | 8.2% | 5 | - | - |
| ECM | 4.9% | 5 | - | - |

|  | FY25 | | FY24 | |
|---|--------------|------|--------------|------|
| | Market Share | Rank | Market Share | Rank |
| DCM | 4.1% | 10 | 3.8% | 9 |
| DCM* | 5.0% | 8 | 5.0% | 8 |
| M&A | 21.9% | 1 | - | - |
| Syndication | 2.0% | 4 | - | - |
| Syndication*^ | 2.8% | 9 | 1.3% | 16 |
| IPO | 5.6% | 5 | 14.6% | 2 |
| ECM | 5.6% | 5 | 12.2% | 2 |

|  | FY25 | | FY24 | |
|---|--------------|------|--------------|------|
| | Market Share | Rank | Market Share | Rank |
| DCM | 3.2% | 7 | 1.3% | 9 |
| DCM* | 2.7% | 7 | 1.4% | 9 |
| M&A | - | - | 0.2% | 27 |
| Syndication | 1.4% | 12 | - | - |
| Syndication*^ | 1.7% | 13 | 1.4% | 17 |
| IPO | - | - | - | - |
| ECM | 0.1% | 22 | - | - |

IB Market Share and Ranking (2)

| ASEAN | FY25 | | FY24 | |
|---------------|--------------|------|--------------|------|
| | Market Share | Rank | Market Share | Rank |
| DCM | 14.0% | 1 | 12.5% | 1 |
| DCM* | 12.2% | 1 | 12.1% | 1 |
| M&A | 9.3% | 8 | 5.9% | 13 |
| Syndication | 1.8% | 10 | 0.4% | 31 |
| Syndication*^ | 2.1% | 15 | 1.5% | 17 |
| IPO | 2.5% | 15 | 20.7% | 1 |
| ECM | 8.9% | 2 | 13.8% | 1 |

| Asia (ex-Japan) | FY25 | | FY24 | |
|--------------------|--------------|------|--------------|------|
| | Market Share | Rank | Market Share | Rank |
| DCM | 0.6% | 39 | 0.5% | 51 |
| DCM* | 0.5% | 42 | 0.5% | 49 |
| M&A | 1.0% | 30 | 1.1% | 28 |
| Syndication | 0.7% | 26 | 0.2% | 51 |
| Syndication*^ | 0.8% | 37 | 0.5% | 45 |
| IPO | 0.3% | 63 | 2.2% | 13 |
| ECM | 0.6% | 32 | 1.1% | 20 |

| Global | FY25 | | FY24 | |
|--------|--------------|------|--------------|------|
| | Market Share | Rank | Market Share | Rank |
| Sukuk | 6.8% | 2 | 6.4% | 2 |
| Sukuk* | 6.0% | 3 | 5.7% | 4 |

| MIST | FY25 | | FY24 | |
|-------------|--------------|------|--------------|------|
| | Market Share | Rank | Market Share | Rank |
| DCM | 15.3% | 1 | 13.7% | 1 |
| Syndication | 1.9% | 10 | 0.4% | 30 |