Basel II Pillar 3 Disclosure for 2020

- CIMB Bank Berhad

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## ABBREVIATIONS

A-IRB Approach	Advanced Internal Ratings Based Approach					
ALM COE	Asset Liability Management Centre of Excellence					
ASB	Amanah Saham Bumiputra					
BI	Banking Institutions					
BIA	Basic Indicator Approach					
BNM	: Bank Negara Malaysia					
BRCC	: Board Risk & Compliance Committee					
CAF	: Capital Adequacy Framework and, in some instances referred to as the Risk-Weighted Capital Adequacy Framework					
CAFIB	: Capital Adequacy Framework for Islamic Banks					
CAR	: Capital Adequacy Ratio and, in some instances referred to as the Risk- Weighted Capital Ratio					
CBSM	: Capital and Balance Sheet Management					
CCR	: Counterparty Credit Risk					
CIMBBG	: CIMB Bank, CIMBISLG, CIMBTH, CIMB Bank PLC (Cambodia), CIMB Factorlease Berhad, CIMB Bank (Vietnam) Limited and non-financial subsidiaries					
CIMBISLG	: CIMB Islamic Bank Berhad, CIMB Islamic Nominees (Asing) Sdn Bhd and CIMB Islamic Nominees (Tempatan) SdnBhd					
CIMBIBG	CIMB Investment Bank Berhad, CIMB Futures Sdn Bhd and non-financial subsidiaries					
CIMBGH Group	: Group of Companies under CIMB Group Holdings Berhad					
CIMBTH	: CIMB Thai Bank Public Company Ltd and its subsidiaries					
CIMB Bank	CIMB Bank Berhad and CIMB Bank (L) Ltd (as determined under the CAF (Capital Components) and CAFIB (Capital Components) to include its wholly owned offshore banking subsidiary company)					
CIMB Group or the Group	: Collectively CIMBBG, CIMBIBG and CIMBISLG as described within this disclosure					
CIMB IB	: CIMB Investment Bank Berhad					
CIMB Islamic	: CIMB Islamic Bank Berhad					
CRM	: Credit Risk Mitigants					
CRO	: Chief Risk Officer					
CSA	: Credit Support Annexes, International Swaps and Derivatives Association Agreement					
DFIs	: Development Financial Institutions					
EAD	: Exposure At Default					
EAR	: Earnings-at-Risk					
ECAIs	: External Credit Assessment Institutions					
EL	: Expected Loss					
EP	Eligible Provision					
EVE	: Economic Value of Equity					
EWRM	: Enterprise Wide Risk Management					
Group EXCO	: Group Executive Committee					
GSOC	: Group Strategic Oversight Committee					
F-IRB Approach	Foundation Internal Ratings Based Approach					

# ABBREVIATIONS (continued)

Fitch	:	Fitch Ratings
GALCO	:	Group Asset Liability Management Committee
GCC	:	Group Credit Committee
GIB	:	Group Islamic Banking
GMRC	:	Group Market Risk Committee
GRCC	:	Group Risk & Compliance Committee
GRD	:	Group Risk Division
GUC	:	Group Underwriting Committee
HPE	:	Hire Purchase Exposures
IRB Approach	:	Internal Ratings Based Approach
IRRBB	:	Interest Rate Risk in the Banking Book
KRI	:	Key Risk Indicators
LGD	:	Loss Given Default
MARC	:	Malaysian Rating Corporation Berhad
MDBs	:	Multilateral Development Banks
Moody's	:	Moody's Investors Service
MRMWG	:	Model Risk Management Working Group
MTM	:	Mark-to-Market and/or Mark-to-Model
ORM	:	Operational Risk Management
ORMF	:	Operational Risk Management Framework
ОТС	:	Over the Counter
PD	:	Probability of Default
PSEs	:	Non-Federal Government Public Sector Entities
PSIA	:	Profit Sharing Investment Accounts
QRRE	:	Qualifying Revolving Retail Exposures
R&I	:	Rating and Investment Information, Inc
RAM	:	RAM Rating Services Berhad
RAROC	:	Risk Adjusted Return on Capital
RORBB	:	Rate of Return Risk in the Banking Book
RRE	:	Residential Real Estate
RWA	:	Risk-Weighted Assets
RWCAF	:	Risk-Weighted Capital Adequacy Framework and, in some instances
		referred to as the Capital Adequacy Framework
S&P	:	Standard & Poor's
SA	:	Standardised Approach
SMEs	:	Small and Medium Enterprises
SNC		Shariah Non Compliance
SRM		Shariah Risk Management
VaR		Value-at-Risk

#### **OVERVIEW OF BASEL II AND PILLAR 3**

The 'International Convergence of Capital Measurement and Capital Standards: A Revised Framework' or commonly known as 'Basel II' issued by the Bank of International Settlements, as adopted by BNM seeks to increase the risk sensitivity in capital computations and prescribes a number of different approaches to risk calculation that allow the use of internal models to calculate regulatory capital. The particular approach selected must commensurate with the financial institution's risk management capabilities. The Basel II requirements are stipulated within three broad 'Pillars' or sections.

Pillar 1 focuses on the minimum capital measurement methodologies and their respective qualifying criteria to use specified approaches available to calculate the RWA for credit, market and operational risks. CIMB Bank and its subsidiaries including CIMBISLG which offers Islamic banking financial services (collectively known as 'CIMBBG'), apply the IRB Approach for its major credit exposures. The IRB Approach prescribes two approaches, the F-IRB Approach and A-IRB Approach. Under F-IRB Approach, the Group applies its own PD and the regulator prescribed LGD, whereas under the A-IRB Approach, the Group applies its own risk estimates of PD, LGD and EAD. The remaining credit exposures are on the SA and where relevant, will progressively migrate to the IRB Approach. CIMBIB and its subsidiaries ('CIMBIBG') adopt the SA for credit risk. CIMBBG, CIMBISLG and CIMBIBG (collectively known as 'CIMB Group' or the 'Group') adopt the SA for market risk and BIA for operational risk.

Pillar 2 focuses on how sound risk management practices should be implemented from the Supervisory Review perspective. It requires financial institutions to make their own assessments of capital adequacy in light of their risk profile and to have a strategy in place for maintaining their capital levels.

Pillar 3 complements Pillar 1 and Pillar 2 by presenting disclosures in accordance with requirements aimed to encourage market discipline in a manner that every market participant can assess key pieces of information attributed to the capital adequacy framework of financial institutions.

### Frequency of Disclosure

The qualitative disclosures contained herein are required to be updated on an annual basis and more frequently if significant changes to policies are made. The capital structure and adequacy disclosures are published on a quarterly basis. All other quantitative disclosures are published semi-annually in conjunction with the Group's half yearly reporting cycles.

#### Medium and Location of Disclosure

The disclosures are available on CIMBGH Group's corporate website (www.cimb.com). The consolidated disclosures for CIMB Bank, CIMB Islamic and CIMBIB are also available in CIMBGH Group's 2020 Annual Report and corporate website.

## **OVERVIEW OF BASEL II AND PILLAR 3 (continued)**

### **Basis of Disclosure**

The disclosures herein are formulated in accordance with the requirements of BNM's guidelines on RWCAF (Basel II) – Disclosure Requirements (Pillar 3) and CAFIB – Disclosure Requirements (Pillar 3). These disclosures published are for the year ended 31 December 2020.

The basis of consolidation for financial accounting purposes is described in the 2020 financial statements. The capital requirements are generally based on the principles of consolidation adopted in the preparation of financial statements. During the financial year, CIMB Bank did not experience any impediments in the distribution of dividends. There were also no capital deficiencies in any subsidiaries that are not included in the consolidation for regulatory purposes. For the purposes of this disclosure, the disclosures presented within will be representative of the CIMB Bank entity disclosures only.

The term 'credit exposure' as used in the disclosures is a prescribed definition by BNM based on the RWCAF (Basel II) – Disclosure Requirements (Pillar 3) and CAFIB – Disclosure Requirements (Pillar 3). Credit exposure is defined as the estimated maximum amount a banking institution may be exposed to a counterparty in the event of a default or EAD. This differs with similar terms applied in the 2020 financial statements as the credit risk exposure definition within the ambit of accounting standards represents the balance outstanding as at balance sheet date and does not take into account the expected undrawn contractual commitments. Therefore, information within this disclosure is not directly comparable to that of the 2020 financial statements for CIMB Bank.

Any discrepancies between the totals and sum of the components in the tables contained in the disclosures are due to actual summation method and then rounded up to the nearest thousands.

These disclosures have been reviewed and verified by internal auditors and approved by the Board Risk Committee of CIMB Group, as delegated by the Board of Directors of CIMBGH Group.

#### **RISK MANAGEMENT OVERVIEW**

Our Group embraces risk management as an integral part of our Group's business, operations and decisionmaking process. In ensuring that the Group achieves optimum returns whilst operating within a sound business environment, the risk management teams are involved at the early stage of the risk taking process by providing independent inputs, including relevant valuations, credit evaluations, new product assessments and quantification of capital requirements. These inputs enable the business units to assess the risk-vsreward of their propositions, thus enabling risk to be priced appropriately in relation to the return.

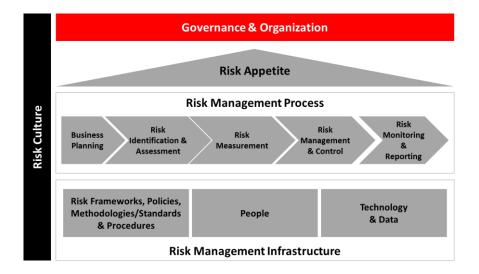
Generally, the objectives of our risk management activities are to:

- identify the various risk exposures and capital requirements;
- ensure risk taking activities are consistent with risk policies and the aggregated risk positions are within the risk appetite as approved by the Board; and
- create shareholder value through sound risk management framework.

## Enterprise Wide Risk Management Framework

Our Group employs a Group Enterprise-Wide Risk Management (EWRM) framework as a standardised approach to effectively manage our risks and opportunities. The Group EWRM framework provides our Board and management with tools to anticipate and manage both the existing and potential risks, taking into consideration changing risk profiles as dictated by changes in business strategies, the external environment and/or regulatory environment.

The key components of the Group's EWRM framework are represented in the diagram below:



The design of the Group EWRM framework involves a complementary 'top-down strategic' and 'bottom-up tactical' risk management approach.

### Enterprise Wide Risk Management Framework (continued)

### The key features of the Group EWRM framework include:

- a) **<u>Risk Culture</u>**: The Group embraces risk management as an integral part of its culture and decision-making processes. The Group's risk management philosophy is embodied in the Three Lines-of-Defence approach, whereby risks are initially managed at the point of risk-taking activities. There is clear accountability of risk ownership across the Group.
- b) <u>Governance & Organisation</u>: A strong governance structure is important to ensure an effective and consistent implementation of the Group EWRM framework. The Board is ultimately responsible for the Group's strategic direction, which is supported by the risk appetite and relevant risk management frameworks, policies, methodologies/standards, and procedures. The Board is assisted by various risk committees and control functions in ensuring that the Group's risk management framework is effectively maintained.
- c) <u>**Risk Appetite**</u>: It is defined as the amount and type of risks that the Group is able and willing to accept in pursuit of its strategic and business objectives. Risk appetite is set in conjunction with the annual strategy and business planning process to ensure appropriate alignment between strategy, growth aspirations, operating plans, capital and risk.

## d) Risk Management Process:

- <u>Business Planning</u>: Risk management is central to the business planning process, including setting frameworks for risk appetite, risk posture and new product/ new business activities.
- <u>Risk Identification & Assessment</u>: Risks are systematically identified and assessed through the robust application of the Group's risk frameworks, policies, methodologies/standards and procedures.
- <u>Risk Measurement</u>: Risks are measured and aggregated using the Group-wide methodologies across each of the risk types, including stress testing.
- <u>Risk Management and Control</u>: Risk management limits and controls are used to manage risk exposures within the risk appetite set by the Board. Risk management limits and controls are regularly monitored and reviewed in the face of evolving business needs, market conditions and regulatory changes. Corrective actions are taken to mitigate risks.
- <u>Risk Monitoring and Reporting</u>: Risks on an individual as well as on a portfolio basis are regularly monitored and reported to ensure they remain within the Group's risk appetite.

## e) Risk Management Infrastructure

- <u>Risk</u> Frameworks, <u>Policies</u>, <u>Methodologies/Standards and Procedures addressing all areas of material risks</u>: Frameworks provide broad objectives and overarching risk management architecture for managing risks. Well-defined risk policies by risk type provide the principles by which the Group manages its risks. Methodologies/Standards provide specific directions that help support and enforce policies. Procedures provide more detailed guidance to assist with the implementation of policies.
- <u>People</u>: Attracting the right talent and skills is key to ensuring a well-functioning Group EWRM framework. The organisation continuously evolves and proactively responds to the increasing complexity of the Group as well as the economic and regulatory environment.
- <u>Technology and Data</u>: Appropriate technology and sound data management support risk management activities.

#### **Risk Governance**

At the apex of the governance structure are the respective Boards of entities within the Group, which decides on the entity's risk appetite corresponding to its business strategies. Each BRCC reports directly into the respective Boards and assumes responsibility on behalf of the respective Boards for the supervision of risk management and control activities. Each BRCC determines the relevant entity's risk strategies and policies, keeping them aligned with the principles within the risk appetite. Each BRCC also oversees the implementation of the Group EWRM framework, provides strategic guidance and reviews the decisions of our GRCC.

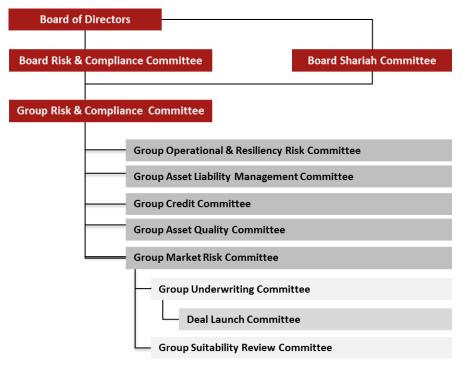
To facilitate the effective implementation of the Group EWRM framework, our BRCC has established various specialised/sub-risk committees within our Group, each with distinct lines of responsibilities and functions, which are clearly defined in the terms of reference.

The responsibility of risk management supervision and control is delegated to our GRCC, which reports directly to our BRCC. Our GRCC, comprised of senior management of the Group, performs the oversight function for the overall management of risks. Our GRCC is supported by specialised/sub-risk committees, namely Group Credit Committee, Group Market Risk Committee, Group Operational & Resiliency Risk Committee, Group Asset Liability Management Committee and Group Asset Quality Committee, each addressing one or more of the following:

- Market risk, defined as any fluctuations in the value of a trading or investment exposure arising from changes to market risk factors such as interest rates, currency exchange rates, credit spreads, equity prices, commodities prices and their associated volatility;
- (ii) Credit risk, defined as the possibility of losses due to an obligor, market counterparty or an issuer of securities or other instruments held, failing to perform its contractual obligations to the Group;
- (iii) Liquidity and Funding risk, defined as the current and potential risk to earnings, shareholders' funds or reputation arising from the inability to efficiently meet its present and future (both anticipated and unanticipated) funding needs or regulatory obligations when they come due, which may adversely affect its daily operations and incur unacceptable losses;
- (iv) Operational risk, defined as the risk of loss resulting from inadequate or failed internal processes, people and systems, or from external events;
- (v) Interest rate/rate of return risk in the banking book, which is the current and potential risk to the Group's earnings and economic value arising from movements in interest/profit rates;
- (vi) Capital risk, defined as the risk of a bank not having sufficient capital to withstand potential losses suffered in its operations. Capital is important as it can be used to repay depositors, customers, creditors, and other claimants in case there is insufficient liquidity during a crisis;
- (vii) SNC risk, defined as the risk of legal or regulatory sanctions, financial loss or non-financial implications including reputational damage, which CIMB Group may suffer arising from possible failure to comply with the rulings of the Shariah Advisory Council ("SAC") of BNM and SC, standards on Shariah matters issued by BNM pursuant to Section 29(1) of the IFSA, or decisions or advice of the BSC of the CIMB Islamic Bank or other Shariah authorities / committees of the jurisdictions in which the Group operates;
- (viii) Fraud risk, defined as the risk of loss resulting from an act or course of deception or omission with the intention to conceal, omit, distort, misrepresent, falsify or etc. to: (i) gain unlawful/illegal/unfair personal advantages, (ii) induce another individual(s) to surrender willing/unwilling of a legal right/possession or (iii) damage another individual(s) resulting in a loss to another; and
- (ix) Technology risk, is the risk of loss resulting from inadequate or weaknesses in strategy, people, process, technology or external events, which includes financial risk, regulatory/compliance risk and the risk of reputational loss/damage.

#### Risk Governance (continued)

The structure of CIMB Group Risk Committees is depicted in the following chart:



Our overseas subsidiaries' risk committees are set-up in a similar structure in their respective jurisdictions. Whilst recognising the autonomy of the local jurisdiction and compliance to local requirements, our Group strives to ensure a consistent and standardised approach in its risk governance process. As such, our Group and regional committees have consultative and advisory responsibilities on regional matters across our Group as regulators allow. This structure increases regional communication regarding technical knowledge. It further enhances support towards managing and responding to risk management issues, thus providing our Board with a comprehensive view of the activities within our Group.

### Three Lines-of-Defence

Our Group's risk management culture is embodied through the adoption of the Three Lines-of-Defence philosophy, whereby risks are managed from the point of risk-taking activities. This is to ensure clear accountability of risks across our Group and risk management as an enabler of business units. As a first line-of-defence, the line management (including key Business Pillars and Enablers) is primarily responsible for risk management on a day-to-day basis by taking appropriate actions to mitigate risks through effective controls. The second line-of-defence provides oversight and performs independent monitoring of business activities with reporting to the Board and management to ensure that our Group conducts business and operates within the approved appetite, and is in compliance with regulations. The third line-of-defence is Group Corporate Assurance Division who provides independent assurance of the adequacy and effectiveness of the internal controls and risk management processes.

### The Roles of Group CRO and Group Risk Division

Within the second line-of-defence is GRD, a function independent of business units that assists the Group's management and stakeholders in the monitoring and controlling of risk exposures within the Board-approved risk appetite statement.

Group Risk is headed by the Group CRO, appointed by our Board to lead the Group-wide risk management functions, including implementation of the Group EWRM framework. Our Group CRO:

- a) actively engages the respective boards and senior management on risk management issues and initiatives; and
- b) maintains an oversight on risk management functions across all entities within our Group. In each key country of operations, there is a local CRO or a local Head of Risk Management, whose main functions are to assess and manage the enterprise risk and liaise with regulators in the respective countries.

The organisational structure of Group Risk is made up of two major components, namely the CRO and the Risk Centres of Excellence ("CoE"):

## (a) CRO

- (i) CRO's main function is to assess and manage the enterprise risk and liaise with regulators in the respective country/entity under his/her purview.
- (ii) The CRO is supported by the CRO International Offices, who oversee the risk management functions of the regional offices e.g. branches and small overseas banking subsidiaries.
- (iii) For countries where a CRO is not present and/or not required, a local Head of Risk Management is appointed to be the overall risk coordinator for that country.

### (b) Risk Centres of Excellence

- (i) These are specialised teams of risk officers responsible for the active oversight of Group-wide functional risk management and the teams support respective CROs in the various geographies.
- (ii) The Risk CoEs consist of Risk Analytics, Credit Risk Infrastructure, Market Risk, Non-Financial Risk Management (comprising Operational, Shariah, Business Continuity Management, Technology, Outsourcing & Fraud Risk Management), Asset Liability Management and Credit Risk CoEs.
  - Risk Analytics CoE

The Risk Analytics (RA) CoE ensures the Group's compliance to regulatory requirements prescribed for IRB Approach and facilitates other Risk CoEs in their respective risk management through Internal Capital Adequacy Assessment Process (ICAAP), Risk Appetite and Stress Testing. RA CoE also validates credit risk models and performs non-retail credit risk analytics, asset quality reporting and Single Counterparty Exposure Limit (SCEL) regulatory reporting.

• Credit Risk Infrastructure CoE

The Credit Risk Infrastructure (CRI) CoE implements risk infrastructure of loan decision engine and rating system, which encompass credit risk models and lending criteria. The CoE also manages a Risk Data Mart that facilitates Credit Risk, Risk Weighted Asset (RWA) and SCEL reporting and analytics.

## RISK MANAGEMENT OVERVIEW (continued) The Roles of Group CRO and Group Risk Division (continued)

- (b) Risk Centres of Excellence (continued)
  - Market Risk CoE

The Market Risk CoE recommends the framework and policies for the independent assessment, measurement and monitoring of market risk. This is operationalized through the review of treasury positions versus limits, performing mark-to-market valuation, calculating Value-at-Risk and market risk capital, as well as performing stress testing.

#### • Non-Financial Risk Management CoE

The Non-Financial Risk Management (NFRM) CoE ensures the first line-of-defence manages their operational risk by providing an operational risk framework that enables them to identity, assess, manage and report their operational risks. The team also provides constructive challenge and assessment to the first line-of-defence's execution of the operational risk framework and act as a consultant with the Group in providing operational risk expertise and reporting to senior management.

The Shariah Risk Management ("SRM") unit within the NFRM CoE facilitates the process of identifying, measuring, controlling and monitoring SNC risks inherent in the Group's Islamic banking businesses and services. It formulates, recommends and implements appropriate SRM policies and guidelines; as well as develops and implements processes for SNC risk awareness.

NFRM CoE also extend its specialist risk oversight to cover Business Continuity Management, Fraud, Technology and Outsourcing risks.

• Asset Liability Management CoE

The Asset Liability Management CoE recommends the framework and policies for the independent assessment, measurement, monitoring and reporting of liquidity risk and interest rate risk in the banking book. It conducts regular stress testing on the Group's liquidity and interest rate risk profile, by leveraging on the standardised infrastructure it has designed, built and implemented across the region. It provides the framework and tools for maintenance of the early warning system indicators and contingency funding plan by business owners across the Group.

Credit Risk CoE

The Credit Risk CoE consists of retail and non-retail credit risk and is dedicated to the assessment, measurement, management, monitoring and reporting of credit risk of the Group. It ensures a homogenous and consistent approach to credit risk policies, methodologies and procedures; credit risk (and alternate underwriting) models; underwriting; and portfolio analytics.

In ensuring a standardised approach to risk management across the Group, all risk management teams within our Group are required to conform to the Group EWRM framework, subject to necessary adjustments required for local regulations. For branches and subsidiaries without a risk management department, all risk management activities are centralised at relevant Risk CoEs. Otherwise, the risk management activities are performed by the local risk management team with matrix reporting line to relevant Risk CoEs.

### Strategies and Processes for Various Risk Management

Information on strategies and processes for Credit Risk, Market Risk, Operational Risk and Interest Rate Risk in the Banking Book are available in the later sections.

#### SHARIAH GOVERNANCE DISCLOSURE

The Islamic business in CIMB Group is managed and overseen by the Group Islamic Banking (GIB). Its products and services are managed in strict compliance with Shariah under the guidance of CIMB Islamic Board Shariah Committee.

The Board of Directors of CIMB Group, CIMB Investment Bank Berhad, and CIMB Bank Berhad delegate and empower the Board of Directors of CIMB Islamic Bank Berhad to undertake the overall oversight function of the Islamic businesses and operations of the whole CIMB Group, which in turn delegates overseeing of the Shariah governance of Islamic businesses and activities in CIMB Group to CIMB's Board Shariah Committee established under CIMB Islamic Bank Berhad.

Whilst the Board of Directors is accountable for the overall Shariah governance and compliance of the Islamic businesses in CIMB Group, the Management is to ensure executions of business and operations are in accordance with Shariah principles and to provide necessary support to the Board Shariah Committee.

Shariah Advisory & Governance Department (S&G) of GIB which is basically a component of the Management serves as a coordinator of the overall Shariah governance of the Islamic businesses in CIMB Group. S&G is responsible to carry out Shariah Research, Advisory and Secretariat functions, whilst Shariah Review, Shariah Risk Management and Shariah Audit functions are performed by CIMB Group Compliance, Group Risk and Group Corporate Assurance Division respectively.

CIMB Group operates on a dual banking leverage model that utilises the full resources and infrastructure of CIMB Group. Accordingly, all divisions and staff of CIMB Group are responsible for complying with Shariah in their respective Islamic business activities.

In ensuring Islamic business activities are Shariah compliant and Shariah governance process are in place, S&G is to provide Shariah advisory and conduct in-depth Shariah research prior to submission to CIMB Board Shariah Committee. It is supported by control measures by Shariah Risk Management, regular review by Shariah Compliance Review and independent assessment by Shariah Audit. In CIMB Group, the Shariah Risk Management, Shariah Review, and Shariah Audit functions reside in Group Risk Division, Group Compliance, and Group Corporate Assurance Division respectively.

### Shariah non-compliance income during the year

During the year ended 31 December 2020, there was no SNC income.

#### **CAPITAL MANAGEMENT**

#### **Key Capital Management Principles**

The key driving principles of the Group's and the Bank's capital management policies are to diversify its sources of capital to allocate capital efficiently, and achieve and maintain an optimal and efficient capital structure of the Group, with the objective of balancing the need to meet the requirements of all key constituencies, including regulators, shareholders and rating agencies.

This is supported by the Capital Management Plan which is centrally supervised by the Group EXCO who periodically assess and review the capital requirements and source of capital across the Group, taking into account all on-going and future activities that consume or create capital, and ensuring that the minimum target for capital adequacy is met. Quarterly updates on capital position of the Group are also provided to the Board of Directors.

Included in the annual Capital Management Plan is the establishment of the internal minimum capital adequacy target which is substantially above the minimum regulatory requirement. In establishing this internal capital adequacy target, the Group considers many critical factors, including, amongst others, phasing-in of the capital adequacy requirement and capital buffer requirements, credit rating implication, current and future operating environment and peer comparisons.

#### Capital Structure and Adequacy

The capital adequacy framework applicable to the Malaysian banking entities is based on the Bank Negara Malaysia ("BNM") Capital Adequacy Framework (Capital Components)/Capital Adequacy Framework for Islamic Banks (Capital Components), of which the latest revisions were issued on 9 December 2020. The revised guidelines took effect on 9 December 2020 for all banking institutions and financial holding companies and sets out the regulatory capital requirements concerning capital adequacy ratios and components of eligible regulatory capital in compliance with Basel III.

The risk-weighted assets of CIMB Bank are computed in accordance with the Capital Adequacy Framework (Basel II - Risk-Weighted Assets), of which the latest revision was issued on 3 May 2019. The IRB Approach is applied for the major credit exposures. It prescribes two approaches, the F-IRB Approach and A-IRB Approach. The remaining credit exposures and Market Risk are on the Standardised Approach while Operational Risk is based on the Basic Indicator Approach. The components of eligible regulatory capital are based on the Capital Adequacy Framework (Capital Components).

# CAPITAL MANAGEMENT (continued) Capital Structure and Adequacy (continued)

The table below presents the Capital Position of CIMB Bank Berhad.

## Table 1: Capital Position for CIMB Bank

		CIMB Bank
(RM'000)	2020	2019
Common Equity Tier 1 capital		
Ordinary shares	21,323,364	21,323,364
Other reserves	13,370,829	14,313,488
Less: Proposed dividend	-	(1,227,104)
Common Equity Tier 1 capital before regulatory adjustments	34,694,193	34,409,748
Less: Regulatory adjustments		
Goodwill	(3,555,075)	(3,555,075)
Intangible assets	(1,028,113)	(949,261)
Deferred tax assets	(720,767)	(318,317)
Investment in capital instruments of unconsolidated financial and insurance/takaful entities	(5,895,613)	(5,853,079)
Regulatory reserve	(20,409)	(1,619,524)
Others	(47,776)	(74,283)
Common equity Tier 1 capital after regulatory adjustments	23,426,440	22,040,209
Additional Tier 1 capital		
Perpetual preference shares	200,000	200,000
Perpetual subordinated capital securities	3,150,000	2,400,000
Additional Tier 1 capital before regulatory adjustments	3,350,000	2,600,000
Less: Regulatory adjustments		
Investments in Additional Tier 1 capital instruments of unconsolidated financial and insurance/takaful entities	(432,921)	(223,047)
Additional Tier 1 capital after regulatory adjustments	2,917,079	2,376,953
Total Tier 1 capital	26,343,519	24,417,162
Tier II Capital		
Subordinated notes	8,200,000	8,700,000
Redeemable preference shares	29,740	29,740
Surplus eligible provisions over expected loss	742,520	704,187
General provisions	326,541	291,739
Tier II capital before regulatory adjustments	9,298,801	9,725,666

## Capital Structure and Adequacy (continued)

## Table 1: Capital Position for CIMB Bank (continued)

		CIMB Bank	
(RM'000)	2020	2019	
Less: Regulatory adjustments			
Investments in capital instruments of unconsolidated financial and insurance/takaful entities	(2,509,099)	(2,471,441)	
Total Tier II Capital	6,789,702	7,254,225	
Total Capital Base	33,133,221	31,671,387	
RWA			
Credit risk	149,876,677	140,703,641	
Market risk	11,576,625	11,790,372	
Operational risk	16,115,259	15,820,712	
Large Exposure risk requirement	910,107	866,895	
Total RWA	178,478,668	169,181,620	
Capital Adequacy Ratios			
Before deducting proposed dividend			
Common Equity Tier 1 Ratio	13.126%	13.753%	
Tier 1 ratio	14.760%	15.158%	
Total capital ratio	18.564%	19.446%	
After deducting proposed dividend			
Common Equity Tier 1 Ratio	13.126%	13.028%	
Tier 1 ratio	14.760%	14.433%	
Total capital ratio	18.564%	18.720%	

The Total Capital ratio decreased in 2020 compared to 2019 primarily due to (i) higher RWA mainly due to higher Credit RWA; (ii) higher DTA deduction; (iii) higher deduction due to Investment in Additional T1 instruments of other FI; (iv) redemption of RM3.0 billion T2 subordinated debt; offset by (v) no dividend proposed for FY2020; (vi) issuance of RM750 mil AT1 Capital Securities; and (vii) issuance of RM2.5 billion T2 subordinated debt.

## Capital Structure and Adequacy (continued)

The tables below show the RWA under various exposure classes under the relevant approach and applying the minimum regulatory capital requirement at 8% to establish the minimum capital required for each of the exposure classes:

### Table 2: Disclosure on Total RWA and Minimum Capital Requirement

2020	CIMB Bank					
(RM'000) Exposure Class	Gross Exposure before CRM (SA)/EAD (IRB)	Net Exposure after CRM (SA)/EAD (IRB)	RWA	Total RWA after effects of PSIA	Minimum capital requirement at 8%	
Credit Risk						
Exposures under the SA						
Sovereign/Central Banks	53,420,321	53,420,321	711,642	711,642	56,931	
Public Sector Entities	4,037,632	4,037,554	7,511	7,511	601	
Banks, DFIs & MDBs	979,663	979,663	377,068	377,068	30,165	
Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	1,773,556	1,722,658	1,054,849	1,054,849	84,388	
Corporate	9,502,167	5,693,592	6,726,583	6,726,583	538,127	
Regulatory Retail	15,674,756	14,528,498	10,876,380	10,876,380	870,110	
Residential Mortgages/RRE Financing	1,143,327	1,140,518	420,164	420,164	33,613	
Higher Risk Assets	1,798,277	1,798,277	2,697,325	2,697,325	215,786	
Other Assets	5,947,617	5,947,617	3,177,275	3,177,275	254,182	
Securitisation	372,539	372,539	74,508	74,508	5,961	
Total for SA	94,649,853	89,641,237	26,123,305	26,123,305	2,089,864	
Exposures under the IRB Approach						
Sovereign/Central Banks	-	-	-	-	-	
Public Sector Entities	-	-	-	-	-	
Banks, DFIs & MDBs	23,486,631	23,486,631	6,065,498	6,065,498	485,240	
Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	-	-	-	-	-	
Corporate	114,912,734	114,912,734	80,863,064	80,863,064	6,469,045	
Residential Mortgages/RRE Financing	67,680,571	67,680,571	13,134,251	13,134,251	1,050,740	
Qualifying Revolving Retail	11,652,875	11,652,875	6,984,157	6,984,157	558,733	
Hire Purchase	7,255,007	7,255,007	4,412,462	4,412,462	352,997	
Other Retail	26,942,433	26,942,433	5,289,033	5,289,033	423,123	
Securitisation	-	-	-	-	-	
Total for IRB Approach	251,930,251	251,930,251	116,748,464	116,748,464	9,339,877	
Total Credit Risk (Exempted Exposures and Exposures under the IRB Approach After Scaling Factor)	346,580,105	341,571,488	149,876,677	149,876,677	11,990,134	

Capital Structure and Adequacy (continued)

Table 2: Disclosure on Total RWA and Minimum Capital Requirement (continued)

2020					CIMB Bank
(RM'000) Exposure Class	Gross Exposure before CRM (SA)/EAD (IRB)	Net Exposure after CRM (SA)/EAD (IRB)	RWA	Total RWA after effects of PSIA	Minimum capital requirement at 8%
Large Exposure Risk Requirement	910,107	910,107	910,107	910,107	72,809
Market Risk (SA)					
Interest Rate Risk/Profit Rate Risk			8,051,980	8,051,980	644,158
Foreign Currency Risk			2,344,493	2,344,493	187,559
Equity Risk			393,120	393,120	31,450
Commodity Risk			114,283	114,283	9,143
Options Risk			672,749	672,749	53,820
Total Market Risk			11,576,625	11,576,625	926,130
Operational Risk (BIA)			16,115,259	16,115,259	1,289,221
Total RWA and Capital Requirement			178,478,668	178,478,668	14,278,293

# Capital Structure and Adequacy (continued)

Table 2: Disclosure on Total RWA and Minimum Capital Requirement (continued)

2019					CIMB Bank
(RM'000) Exposure Class	Gross Exposure before CRM (SA)/EAD (IRB)	Net Exposure after CRM (SA)/EAD (IRB)	RWA	Total RWA after effects of PSIA	Minimum capital requirement at 8%
Credit Risk					
Exposures under the SA					
Sovereign/Central Banks	38,529,994	38,529,994	212,590	212,590	17,007
Public Sector Entities	4,038,442	4,038,354	7,671	7,671	614
Banks, DFIs & MDBs	993,081	993,081	339,434	339,434	27,155
Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	2,007,723	1,971,120	1,184,828	1,184,828	94,786
Corporate	10,645,016	5,907,070	7,116,182	7,116,182	569,295
Regulatory Retail	14,444,437	13,174,349	9,725,079	9,725,079	778,006
Residential Mortgages/RRE Financing	1,070,995	1,066,232	392,968	392,968	31,437
Higher Risk Assets	1,102,133	1,102,133	1,653,200	1,653,200	132,256
Other Assets	6,217,408	6,217,408	2,649,135	2,649,135	211,931
Securitisation	289,990	289,990	57,998	57 <i>,</i> 998	4,640
Total for SA	79,339,220	73,289,732	23,339,085	23,339,085	1,867,127
Exposures under the IRB Approach					
Sovereign/Central Banks	-	-	-	-	-
Public Sector Entities	-	-	-	-	-
Banks, DFIs & MDBs	24,739,384	24,739,384	6,461,233	6,461,233	516,899
Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	-	-	-	-	-
Corporate	112,365,102	112,365,102	73,826,562	73,826,562	5,906,125
Residential Mortgages/RRE Financing	65,160,084	65,160,084	12,758,473	12,758,473	1,020,678
Qualifying Revolving Retail	12,788,648	12,788,648	7,803,487	7,803,487	624,279
Hire Purchase	7,722,783	7,722,783	4,281,997	4,281,997	342,560
Other Retail	29,374,033	29,374,033	5,589,526	5,589,526	447,162
Securitisation	-	-	-	-	-
Total for IRB Approach	252,150,035	252,150,035	110,721,279	110,721,279	8,857,702
Total Credit Risk (Exempted Exposures and Exposures under the IRB Approach After Scaling Factor)	331,489,254	325,439,766	140,703,641	140,703,641	11,256,291

Capital Structure and Adequacy (continued)

 Table 2: Disclosure on Total RWA and Minimum Capital Requirement (continued)

2019					CIMB Bank
(RM'000) Exposure Class	Gross Exposure before CRM (SA)/EAD (IRB)	Net Exposure after CRM (SA)/EAD (IRB)	RWA	Total RWA after effects of PSIA	Minimum capital requirement at 8%
Large Exposure Risk Requirement	866,895	866,895	866,895	866,895	69,352
Market Risk (SA)					
Interest Rate Risk/Profit Rate Risk			8,913,095	8,913,095	713,048
Foreign Currency Risk			969,351	969,351	77,548
Equity Risk			724,911	724,911	57,993
Commodity Risk			616,235	616,235	49,299
Options Risk			566,781	566,781	45,342
Total Market Risk			11,790,372	11,790,372	943,230
Operational Risk (BIA)			15,820,712	15,820,712	1,265,657
Total RWA and Capital Requirement			169,181,620	169,181,620	13,534,530

### Internal Capital Adequacy Assessment Process (ICAAP)

The Group has in place an EWRM framework that aligns ICAAP requirements into the Group's risk management and control activities. The coverage of ICAAP includes the following:

- a) Assessing the risk profile of the bank.
- b) Assessing the capital adequacy and capital management strategies.
- c) Monitoring compliance with regulatory requirement on capital adequacy.
- d) Reporting to management and regulator on ICAAP.
- e) Governance and independent review.

The full ICAAP cycle, from initial planning to regulatory submission and independent review, involves close coordination among the risk, capital and finance functions together with business and support divisions. In line with BNM's guidelines on RWCAF (Basel II) – ICAAP (Pillar 2), the Group submits its ICAAP report to the BRCC for approval and the Board for notification.

#### **CREDIT RISK**

Credit risk is defined as the possibility of losses due to an obligor, market counterparty or an issuer of securities or other instruments held, failing to perform its contractual obligations to the Group.

Credit risk is inherent in banking activities and arises from traditional financing activities through conventional loans, financing facilities, trade finance as well as commitments to support clients' obligations to third parties, e.g. guarantees or kafalah contracts.

In derivatives, sales and trading activities, credit risk arises from the possibility that our Group's counterparties will be unable or unwilling to fulfil their obligation on transactions on or before settlement dates.

#### Credit Risk Management

Without effective credit risk management, the impact of the potential losses can be overwhelming. The purpose of credit risk management is to keep credit risk exposure to an acceptable level vis-à-vis the capital, and to ensure the returns commensurate with risks.

Consistent with the three lines-of-defence model on risk management where risks are managed from the point of risk-taking activities, our Group implemented the risk-based delegated authority framework. This framework promotes clarity of risk accountability whereby the business unit, being the first line-of-defence, manages risk in a proactive manner with Group Risk as a function independent from the business units as the second line-of-defence. This enhances the collaboration between Group Risk and the business units.

The risk-based delegated authority framework encompasses joint delegated authority, enhanced credit approval process and outlines a clear set of policies and procedures that defines the limits and types of authority designated to specific individuals.

Our Group adopts a multi-tiered credit approving authority spanning from the delegated authorities at business level, joint delegated authorities between business units and Group Risk, to the various credit committees. The credit approving committees are set up to enhance the efficiency and effectiveness of the credit oversight as well as the credit approval process for all credit applications originating from the business units. For corporate, commercial and private banking loans, credit applications are independently evaluated by the Credit Risk CoE team prior to submission to the joint delegated authority or the relevant committees for approval; certain business units' officers are delegated with credit approving authority to approve low valued credit facilities. For retail loans, all credit applications are evaluated and approved by Consumer Credit Operations according to the designated delegated authority with higher limits submitted to joint delegated authority or relevant committees for approval.

The GRCC with the support of Group Credit Committee, Group Asset Quality Committee, other relevant credit committees as well as Group Risk is responsible for ensuring adherence to the Board's approved risk appetite and risk posture. This, amongst others, includes reviewing and analysing portfolio trends, asset quality, watch-list reporting and policy reviews. The committee is also responsible for articulating key credit risks and mitigating controls.

Adherence to and compliance with country sector limit, single customer and country and global counterparty limits, are approaches adopted to address concentration risk to any large sector or industry, or to a particular counterparty group or individual.

## CREDIT RISK (continued) Credit Risk Management (continued)

Adherence to the above established credit limits is monitored daily by Group Risk, which combines all exposures for each counterparty or group, including off balance sheet items and potential exposures. For retail products, portfolio limits are monitored monthly by Group Risk.

It is our Group policy that all exposures must be rated or scored based on the appropriate internal rating models, where available. Retail exposures are managed on a portfolio basis and the risk rating models are designed to assess the credit worthiness and the likelihood of the obligors to repay their debts, performed by way of statistical analysis from credit bureau and demographic information of the obligors. The risk rating models for non-retail exposures are designed to assess the credit worthiness of the corporations or entities in paying their obligations, derived from both quantitative and qualitative risk factors such as financial history and demographics or company profile. These rating models are developed and implemented to standardise and enhance the credit underwriting and decision-making process for our Group's retail and non-retail exposures.

Credit reviews and rating are conducted on the non-retail credit exposures at minimum on an annual basis, and more frequently when material information on the obligor or other external factors is made available.

The exposures are actively monitored, reviewed on a regular basis and reported regularly to GRCC and BRCC. Asset quality is closely monitored so that deteriorating exposures are identified, analysed and discussed with the relevant business units for appropriate remedial actions including recovery actions, if required.

In addition to the above, the Group also employs VaR to measure credit concentration risk. The Group adopted the Monte Carlo simulation approach in the generation of possible portfolio scenarios to obtain the standalone and portfolio VaR. This approach takes into account the credit concentration risk and the correlation between obligors/counterparties and industries.

i)

## Summary of Credit Exposures

Gross Credit Exposures by Geographic Distribution

The geographic distribution is based on the country in which the portfolio is geographically managed. The following tables represent CIMB Bank's credit exposures by geographic region:

2020					CIMB Bank
(RM'000) Exposure Class	Malaysia	Singapore	Thailand	Other Countries	Total
Sovereign	45,008,666	8,231,565	-	180,090	53,420,321
PSE	4,037,632	-	-	-	4,037,632
Bank	16,891,508	3,802,734	-	3,772,052	24,466,294
Corporate	89,679,727	30,949,750	-	5,558,979	126,188,456
Mortgage/RRE Financing	62,203,193	6,406,022	-	214,683	68,823,897
HPE	7,255,007	-	-	-	7,255,007
QRRE	9,181,827	2,471,049	-	-	11,652,875
Other Retail	38,997,935	3,619,182	-	72	42,617,190
Other Exposures	6,900,294	453,374	-	764,764	8,118,433
Total Gross Credit Exposure	280,155,788	55,933,676	-	10,490,640	346,580,105

2019					CIMB Bank
(RM'000) Exposure Class	Malaysia	Singapore	Thailand	Other Countries	Total
Sovereign	35,074,852	3,313,260	-	141,882	38,529,994
PSE	4,038,442	-	-	-	4,038,442
Bank	16,023,632	5,539,387	-	4,169,446	25,732,466
Corporate	89,160,757	31,069,677	-	4,787,407	125,017,841
Mortgage/RRE Financing	59,788,763	6,200,128	-	242,188	66,231,079
HPE	7,722,783	-	-	-	7,722,783
QRRE	10,134,186	2,654,462	-	-	12,788,648
Other Retail	41,191,284	2,627,121	-	65	43,818,471
Other Exposures	6,183,449	700,900	-	725,182	7,609,531
Total Gross Credit Exposure	269,318,149	52,104,935	-	10,066,170	331,489,254

## Summary of Credit Exposures (continued)

ii) Gross Credit Exposures by Sector

The following tables represent CIMB Bank's credit exposure analysed by sector:

## Table 4: Distribution of Credit Exposures by Sector

2020												CIMB Bank
(RM'000) Exposure Class	Primary Agriculture	Mining and Quarrying	Manufacturing	Electricity, Gas and Water Supply	Construction	Wholesale and Retail Trade, and Restaurants and Hotels	Transport, Storage and Communication	Finance, Insurance/ Takaful, Real Estate and Business Activities	Education, Health and Others	Household	Others*	Total
Sovereign	183,498	-	-	576,507	4,731,932	-	2,987,159	9,509,312	34,789,655	-	642,258	53,420,321
PSE	2,243	-	-	-	-	-	-	147	4,035,159	-	83	4,037,632
Bank	-	-	-	-	-	-	-	24,466,294	-	-	-	24,466,294
Corporate	6,306,180	5,996,459	11,192,242	8,642,918	13,470,334	16,875,709	9,319,122	38,164,214	7,554,359	5,955,543	2,711,375	126,188,456
Mortgage/ RRE Financing	-	-	-	-	-	-	-	-	-	68,823,897	-	68,823,897
HPE	-	-	-	-	-	-	-	-	-	7,255,007	-	7,255,007
QRRE	-	-	-	-	-	-	-	-	-	11,652,875	-	11,652,875
Other Retail	189,364	47,775	1,119,697	33,594	785,661	2,329,118	306,440	2,798,583	582,466	34,424,490	-	42,617,190
Other Exposures	-	-	-	216,962	-	-	-	1,325,739	21,819	-	6,553,913	8,118,433
Total Gross Credit Exposure	6,681,285	6,044,234	12,311,939	9,469,980	18,987,927	19,204,827	12,612,722	76,264,289	46,983,459	128,111,813	9,907,629	346,580,105

\*Others are exposures which are not elsewhere classified.

## Summary of Credit Exposures (continued)

ii) Gross Credit Exposures by Sector (continued)

## Table 4: Distribution of Credit Exposures by Sector (continued)

2019												CIMB Bank
(RM'000) Exposure Class	Primary Agriculture	Mining and Quarrying	Manufacturing	Electricity, Gas and Water Supply	Construction	Wholesale and Retail Trade, and Restaurants and Hotels	Transport, Storage and Communication	Finance, Insurance/ Takaful, Real Estate and Business Activities	Education, Health and Others	Household	Others*	Total
Sovereign	182,249	-	-	855,724	3,120,050	-	2,665,141	11,484,229	20,031,887	-	190,714	38,529,994
PSE	2,703	-	-	-	-	-	-	183	4,035,208	-	347	4,038,442
Bank	-	-	-	-	-	-	-	25,732,466	-	-	-	25,732,466
Corporate	6,633,229	6,508,857	11,755,968	6,577,082	11,486,247	14,829,117	9,476,146	36,869,964	11,502,218	6,943,830	2,435,185	125,017,841
Mortgage/ RRE Financing	-	-	-	-	-	-	-	-	-	66,231,079	-	66,231,079
HPE	-	-	-	-	-	-	-	-	-	7,722,783	-	7,722,783
QRRE	-	-	-	-	-	-	-	-	-	12,788,648	-	12,788,648
Other Retail	183,413	51,687	1,040,032	31,691	762,703	2,062,806	284,296	2,534,866	562,120	36,304,858	-	43,818,471
Other Exposures	-	-	-	66,891	-	-	-	1,217,844	57,302	-	6,267,494	7,609,531
Total Gross Credit Exposure	7,001,594	6,560,543	12,795,999	7,531,387	15,369,000	16,891,923	12,425,583	77,839,551	36,188,735	129,991,198	8,893,740	331,489,254

\*Others are exposures which are not elsewhere classified.

## Summary of Credit Exposures (continued)

 Gross Credit Exposures by Residual Contractual Maturity
 The following tables represent CIMB Bank's credit exposure analysed by residual contractual maturity:

## Table 5: Distribution of Credit Exposures by Residual Contractual Maturity

2020	CIMB Bank					
(RM'000) Exposure Class	Less than 1 year	1 to 5 years	More than 5 years	Total		
Sovereign	13,863,574	10,364,099	29,192,647	53,420,321		
PSE	73	4,676	4,032,883	4,037,632		
Bank	18,257,695	4,697,874	1,510,725	24,466,294		
Corporate	46,384,843	44,947,987	34,855,626	126,188,456		
Mortgage/RRE Financing	31,246	555,781	68,236,871	68,823,897		
HPE	57,612	3,620,711	3,576,684	7,255,007		
QRRE	11,652,875	-	-	11,652,875		
Other Retail	2,831,416	3,959,596	35,826,177	42,617,190		
Other Exposures	25,227	268,428	7,824,778	8,118,433		
Total Gross Credit Exposure	93,104,561	68,419,154	185,056,389	346,580,105		

2019				CIMB Bank
(RM'000) Exposure Class	Less than 1 year	1 to 5 years	More than 5 years	Total
Sovereign	15,621,251	10,682,627	12,226,116	38,529,994
PSE	1,171	4,854	4,032,416	4,038,442
Bank	20,024,113	4,473,429	1,234,924	25,732,466
Corporate	47,665,262	43,380,796	33,971,783	125,017,841
Mortgage/RRE Financing	36,483	610,280	65,584,315	66,231,079
HPE	70,935	3,910,690	3,741,159	7,722,783
QRRE	12,788,648	-	-	12,788,648
Other Retail	2,219,763	3,726,298	37,872,410	43,818,471
Other Exposures	41,182	224,325	7,344,024	7,609,531
Total Gross Credit Exposure	98,468,809	67,013,298	166,007,146	331,489,254

## CREDIT RISK (continued) Credit Quality of Loans, Advances & Financing

### i) Past Due But Not Impaired

A loan/financing is considered past due when any payment due under strict contractual terms is received late or missed. Late processing and other administrative delays on the side of the borrower/customer can lead to a financial asset being past due but not impaired. Therefore, loans/financing and advances less than 90 days past due are not usually considered impaired, unless other information is available to indicate the contrary. For the purposes of this analysis, an asset is considered past due and included below when any payment due under strict contractual terms is received late or missed. The amount included is the entire financial asset, not just the payment, of principal or interest/profit or both, overdue.

The following tables provide an analysis of the outstanding balances as at 31 December 2020 and 31 December 2019 which were past due but not impaired by sector and geographical respectively:

(0)4(000)		CIMB Bank
(RM'000)	2020	2019
Primary Agriculture	10,055	17,581
Mining and Quarrying	1,474	3,869
Manufacturing	40,602	59,295
Electricity, Gas and Water Supply	616	675
Construction	52,723	73,899
Wholesale and Retail Trade, and Restaurants and Hotels	96,489	131,989
Transport, Storage and Communication	23,215	22,917
Finance, Insurance/Takaful, Real Estate and Business Activities	153,350	256,093
Education, Health and Others	41,758	38,444
Household	5,251,372	7,233,172
Others*	11,064	10,238
Total	5,682,718	7,848,172

\*Others are exposures which are not elsewhere classified.

### Table 7: Past Due but Not Impaired Loans, Advances and Financing by Geographic Distribution

(004/000)		CIMB Bank
(RM'000)	2020	2019
Malaysia	5,519,182	7,567,220
Singapore	116,659	242,111
Other Countries	46,877	38,841
Total	5,682,718	7,848,172

#### Credit Quality of Loans, Advances & Financing (continued)

ii) Credit Impaired Loans/Financings

CIMB Bank classifies a loan, advances and financing as credit impaired when it meets one or more of the following criteria:

- (a) Where the principal or interest/profit or both of the credit facility is past due for more than 90 days or 3 months;
- (b) In the case of revolving credit facilities (e.g. overdraft facilities), where the outstanding amount has remained in excess of the approved limit for a period of more than 90 days or 3 months;
- (c) Where the amount is past due or the outstanding amount has been in excess of the approved limit for 90 days or 3 months or less, and the credit facility exhibits weaknesses in accordance with the Bank's internal credit risk rating framework; or
- (d) As soon as a default occurs where the principal and /or interest/profit repayments/payments are scheduled on intervals of 3 months or longer. For the purpose of ascertaining the period in arrears:
  - Repayment/payment on each of the instalment amount must be made in full. A partial repayment/payment made on an instalment amount shall be deemed to be still in arrears; and
  - Where a moratorium on credit facilities is granted in relation to the rescheduling and restructuring exercise due to specific and exceptional circumstances as set in the Bank's internal policy, the determination of period in arrears shall exclude the moratorium period granted.
- (e) Force Impaired Credit Facilities

The credit facility is force impaired due to various reasons, such as bankruptcy, appointment of Independent Financial Advisor, etc. In the event where a credit facility is not in default or past due but force impaired, the credit facility shall be classified as impaired upon approval by GAQC.

(f) Cross Default

When an obligor/counterparty has multiple credit facilities with the Bank and cross default obligation applies, an assessment of provision is required under which default of one debt/financing obligation triggers default on another debt/financing obligation (cross default). Where there is no right to set off clause is available, assessment of provision needs to be performed on individual credit facility level instead of consolidated obligor/counterparty level.

The Bank assesses on a forward looking basis the expected credit losses (ECL) associated with its loans, advances and financing. The ECL is measured on either a 12-month or Lifetime basis depending on whether a significant increase in credit risk has occurred since initial recognition or whether an asset is considered to be credit-impaired. The 12-month or lifetime ECL reflects multiple forward-looking scenarios and is weighted based on the probability of occurrence for each scenario. The ECL can be assessed and measured either on collective or individual basis.

For collective assessment, the ECL is determined by projecting the PD, LGD and EAD for each future month and for each individual exposure or collective segment. The three components are multiplied together to calculate an ECL for each future month, which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

## Credit Quality of Loans, Advances & Financing (continued)

ii) Credit Impaired Loans/Financings (continued)

For individual assessment, the ECL allowance is determined by comparing the outstanding exposure with the present value of cash flow which is expected to be received from the borrower.

The following tables provide an analysis of the outstanding balances as at 31 December 2020 and 31 December 2019 which were credit impaired by sector and geographical respectively:

### Table 8: Credit Impaired Loans, Advances and Financing by Sector

(0.14)000)		CIMB Bank
(RM'000)	2020	2019
Primary Agriculture	53,536	52,651
Mining and Quarrying	334,706	825,267
Manufacturing	141,054	152,031
Electricity, Gas and Water Supply	247,018	247,202
Construction	176,488	134,838
Wholesale and Retail Trade, and Restaurants and Hotels	1,328,791	249,585
Transport, Storage and Communication	1,140,964	1,054,568
Finance, Insurance/Takaful, Real Estate and Business Activities	393,385	241,853
Education, Health and Others	109,487	95,209
Household	1,737,275	1,371,436
Others*	13,719	6,353
Total	5,676,423	4,430,993

\*Others are exposures which are not elsewhere classified.

### Table 9: Credit Impaired Loans, Advances and Financing by Geographic Distribution

(004/000)	CIMB Bank			
(RM'000)	2020	2019		
Malaysia	4,233,198	3,601,006		
Singapore	1,437,222	826,283		
Other Countries	6,003	3,704		
Total	5,676,423	4,430,993		

## Credit Quality of Loans, Advances & Financing (continued)

iii) Expected Credit Losses

# Table 10: Expected credit losses (Stage 1, 2 and 3) by Sector

	CIMB Bank						
				2020			
(RM'000)	12-month expected credit losses (Stage 1)	Lifetime expected credit losses – not credit impaired (Stage 2)	Lifetime expected credit losses – credit impaired (Stage 3)	Total			
Primary Agriculture	17,195	897	23,871	41,963			
Mining and Quarrying	8,816	87,812	106,955	203,583			
Manufacturing	17,294	7,427	181,919	206,640			
Electricity, Gas and Water Supply	4,435	43	23,578	28,056			
Construction	17,491	2,463	61,179	81,133			
Wholesale and Retail Trade, and Restaurants and Hotels	29,507	11,977	998,618	1,040,102			
Transport, Storage and Communications	10,308	119,547	1,016,224	1,146,079			
Finance, Insurance/Takaful, Real Estate and Business Activities	58,983	8,464	197,354	264,798			
Education, Health and Others	5,077	1,597	7,040	13,714			
Household	666,029	863,101	705,011	2,234,144			
Others*	22,466	96,743	9,953	129,162			
Total	857,601	1,200,071	3,331,702	5,389,374			

\*Others are exposures which are not elsewhere classified.

# Credit Quality of Loans, Advances & Financing (continued)

iii) Expected Credit Losses (continued)

## Table 10: Expected credit losses (Stage 1, 2 and 3) by Sector (continued)

	CIMB Bank						
				2019			
(RM'000)	12-month expected credit losses (Stage 1)	Lifetime expected credit losses – not credit impaired (Stage 2)	Lifetime expected credit losses – credit impaired (Stage 3)	Total			
Primary Agriculture	21,167	6,413	25,059	52,639			
Mining and Quarrying	15,016	302	209,375	224,693			
Manufacturing	27,366	3,569	173,911	204,846			
Electricity, Gas and Water Supply	1,886	44	23,910	25,840			
Construction	17,149	3,908	68,731	89,788			
Wholesale and Retail Trade, and Restaurants and Hotels	16,631	21,358	49,932	87,921			
Transport, Storage and Communications	11,446	1,082	980,693	993,221			
Finance, Insurance/Takaful, Real Estate and Business Activities	55,888	10,503	154,131	220,522			
Education, Health and Others	11,853	1,970	3,189	17,012			
Household	453,534	395,451	500,298	1,349,283			
Others*	9,540	475	4,866	14,881			
Total	641,476	445,075	2,194,095	3,280,646			

\*Others are exposures which are not elsewhere classified.

# Credit Quality of Loans, Advances & Financing (continued)

iii) Expected Credit Losses (continued)

# Table 11: Expected credit losses (Stage 1, 2 and 3) by Geographic Distribution

				CIMB Bank
				2020
(RM'000)	12-month expected credit losses (Stage 1)	Lifetime expected credit losses – not credit impaired (Stage 2)	Lifetime expected credit losses – credit impaired (Stage 3	Total
Malaysia	675,526	1,001,951	2,290,966	3,968,443
Singapore	168,963	104,716	1,035,106	1,308,785
Other Countries	13,112	93,404	5,630	112,146
Total	857,601	1,200,071	3,331,702	5,389,374

	CIMB Bank			
	2019			
(RM'000)	12-month expected credit losses (Stage 1)	Lifetime expected credit losses – not credit impaired (Stage 2)	Lifetime expected credit losses – credit impaired (Stage 3	Total
Malaysia	522,587	413,418	1,987,052	2,923,057
Singapore	107,842	31,456	205,628	344,926
Other Countries	11,047	201	1,415	12,663
Total	641,476	445,075	2,194,095	3,280,646

# Credit Quality of Loans, Advances & Financing (continued)

iii) Expected Credit Losses (continued)

## Table 12: Expected credit losses charges/(write back) and write-off for Stage 3

	CIMB Bank			
(RM'000)	2020			
	Charges/(write back)	Write-off		
	Lifetime expected credit losses - Credit impaired (Stage 3)	Lifetime expected credit losses - Credit impaired (Stage 3)		
Primary Agriculture	928	2,862		
Mining and Quarrying	278,424	235,842		
Manufacturing	19,962	153,553		
Electricity, Gas and Water Supply	(2,890)	35		
Construction	18,769	15,650		
Wholesale and Retail Trade, and Restaurants and Hotels	1,026,244	11,517		
Transport, Storage and Communications	36,598	911		
Finance, Insurance/Takaful, Real Estate and Business Activities	46,989	5,547		
Education, Health and Others	4,077	279		
Household	481,008	401,617		
Others*	12,124	5,193		
Total	1,922,233	833,006		

\*Others are exposures which are not elsewhere classified.

# Credit Quality of Loans, Advances & Financing (continued)

iii) Expected Credit Losses (continued)

## Table 12: Expected credit losses charges/(write back) and write-off for Stage 3 (continued)

	CIMB Bank			
(RM'000)	2019			
	Charges/(write back)	Write-off		
	Lifetime expected credit losses - Credit impaired (Stage 3)	Lifetime expected credit losses - Credit impaired (Stage 3)		
Primary Agriculture	1,859	10,009		
Mining and Quarrying	51,732	30,372		
Manufacturing	98,731	48,851		
Electricity, Gas and Water Supply	23,483	127		
Construction	23,951	34,921		
Wholesale and Retail Trade, and Restaurants and Hotels	21,726	41,055		
Transport, Storage and Communications	(14,874)	44,587		
Finance, Insurance/Takaful, Real Estate and Business Activities	24,933	14,103		
Education, Health and Others	3,166	6,948		
Household	515,123	473,682		
Others*	(494)	871		
Total	749,336	705,526		

\*Others are exposures which are not elsewhere classified

# Credit Quality of Loans, Advances & Financing (continued)

*iii)* Expected Credit Losses (continued)

# Table 13: Analysis of movement in the Expected Credit Losses for Loans, Advances and Financing

	CIMB Bank			
	2020			
(RM'000)	12-month expected credit losses (Stage 1)	Lifetime expected credit losses - not credit impaired (Stage 2)	Lifetime expected credit losses - credit impaired (Stage 3)	Total
At 1 January 2020	641,476	445,075	2,194,095	3,280,646
Changes in expected credit losses due to				
transferred within stages	(364,075)	291,638	72,437	-
Transferred to Stage 1	432,839	(351,941)	(80,898)	-
Transferred to Stage 2	(793,793)	1,037,224	(243,431)	-
Transferred to Stage 3	(3,121)	(393,645)	396,766	-
Total charge to Income Statement	587,100	463,735	1,922,233	2,973,068
New financial assets originated	491,609	54,277	38,512	584,398
Financial assets that have been derecognised	(368,061)	(91,750)	-	(459,811)
Write back in respect of full recoveries	-	-	(79,688)	(79,688)
Change in credit risk	463,552	501,208	1,963,409	2,928,169
Write-offs	(323)	(62)	(833,006)	(833,391)
Exchange fluctuation	(3,897)	(207)	(79,906)	(84,010)
Transfer from related companies	-	-	-	-
Other movements	(2,680)	(108)	55,849	53,061
Total	857,601	1,200,071	3,331,702	5,389,374

### **CREDIT RISK (CONTINUED)**

#### Credit Quality of Loans, Advances and Financing (continued)

iii) Expected Credit Losses (continued)

 Table 13: Analysis of movement in the Expected Credit Losses for Loans, Advances and Financing (continued)

				CIMB Bank
				2019
(RM'000)	12-month expected credit losses (Stage 1)	Lifetime expected credit losses - not credit impaired (Stage 2)	Lifetime expected credit losses - credit impaired (Stage 3)	Total
At 1 January 2019	759,401	443,493	2,199,617	3,402,511
Changes in expected credit losses due to				
transferred within stages	469,847	(346,936)	(122,911)	-
Transferred to Stage 1	639,224	(542,606)	(96,618)	-
Transferred to Stage 2	(168,242)	462,742	(294,500)	-
Transferred to Stage 3	(1,135)	(267,072)	268,207	-
Total charge to Income Statement	(587,332)	347,968	749,336	509,972
New financial assets originated	530,200	4,570	81,768	616,538
Financial assets that have been derecognised	(297,847)	(76,305)	-	(374,152)
Write back in respect of full recoveries	-	-	(42,425)	(42,425)
Change in credit risk	(819,685)	419,703	709,993	310,011
Write-offs	(193)	(33)	(705,526)	(705,752)
Exchange fluctuation	(261)	64	(2,490)	(2,687)
Transfer from related companies	-	-	-	-
Other movements	14	519	76,069	76,602
Total	641,476	445,075	2,194,095	3,280,646

#### Capital Treatment for Credit Risk for Portfolios under the SA

Details on RWA and capital requirements related to Credit Risk are disclosed separately for CIMB Bank in Table 2. Details on the disclosure for portfolios under the SA and the IRB Approach are in the sections that followed.

#### Credit Risk – Disclosure for Portfolios under the SA

Credit exposures under SA are mainly exposures where the IRB Approach is not applicable or exposures that will eventually adopt the IRB Approach. Under SA, the regulator prescribes the risk weights for all asset types.

Exposures which are rated externally relate to sovereign and central banks while the unrated exposures relate to personal financing and other exposures. The Group applies external ratings for credit exposures under SA from S&P, Moody's, Fitch, RAM, MARC and R&I. CIMB Group follows the process prescribed under BNM's guidelines on CAF (Basel II – Risk-Weighted Assets) and CAFIB (Risk-Weighted Assets) to map the ratings to the relevant risk weights for computation of regulatory capital.

The following tables present the credit exposures by risk weights and after credit risk mitigation:

#### *Credit Risk – Disclosure for Portfolios under the SA (continued)*

 Table 14: Disclosure by Risk Weight under SA

2020												CIMB Bank
(RM'000) Risk Weights	Sovereign/ Central Banks	PSEs	Banks, MDBs and DFIs	Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	Corporate	Regulatory Retail	Residential Mortgages/ RRE Financing	Higher Risk Assets	Other Assets	Securitisation *	Total Exposures after Netting and Credit Risk Mitigation*	Total Risk- Weighted Assets
0%	51,968,874	-	138,309	-	200	9,539	-	-	2,770,342	-	54,887,264	-
20%	46,940	37,554	145,361	97,094	192,866	371,968	-	-	-	372,539	1,264,322	252,864
35%	-	-	-	-	-	-	1,053,459	-	-	-	1,053,459	368,711
50%	1,404,507	-	695,992	1,180,268	89,176	22,599	71,211	-	-	-	3,463,754	1,731,877
75%	-	-	-	-	-	13,456,904	-	-	-	-	13,456,904	10,092,678
100%	0	-	-	445,297	5,238,442	606,446	15,848	182	3,177,275	-	9,483,489	9,483,489
100% < RW < 1250%	-	-	-	0	68,761	61,041	-	1,798,096	-	-	1,927,898	2,891,848
1250%	-	-	-	-	104,147	-	-	-	-	-	104,147	1,301,838
Total	53,420,321	37,554	979,663	1,722,658	5,693,592	14,528,498	1,140,518	1,798,277	5,947,617	372,539	85,641,237	26,123,304
Average Risk Weight	1%	20%	38%	61%	118%	75%	37%	150%	53%	20%	31%	
Deduction from Capital Base	-	-	-	-	-	-	-	-	-	-	-	

\*The total includes the portion which is deducted from Capital Base, if any.

Credit Risk – Disclosure for Portfolios under the SA (continued)

 Table 14: Disclosure by Risk Weight under SA (continued)

2019												CIMB Bank
(RM'000) Risk Weights	Sovereign/ Central Banks	PSEs	Banks, MDBs and DFIs	Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	Corporate	Regulatory Retail	Residential Mortgages/ RRE Financing	Higher Risk Assets	Other Assets	Securitisation *	Total Exposures after Netting and Credit Risk Mitigation*	Total Risk- Weighted Assets
0%	38,150,327	-	216,137	-	-	3,080	-	-	3,568,274	-	41,937,818	-
20%	-	38,354	163,462	248,694	2,849	420,518	-	-	-	289,990	1,163,867	232,773
35%	-	-	-	-	-	-	990,537	-	-	-	990,537	346,688
50%	334,153	-	613,482	1,174,673	41,797	22,044	58,830	-	-	-	2,244,978	1,122,489
75%	-	-	-	-	-	12,448,289	-	-	-	-	12,448,289	9,336,216
100%	45,514	-	-	547,753	5,689,081	253,781	16,866	-	2,649,135	-	9,202,129	9,202,129
100% < RW < 1250%	-	-	-	-	69,196	26,637	-	1,102,133	-	-	1,197,967	1,796,950
1250%	-	-	-	-	104,147	-	-	-	-	-	104,147	1,301,838
Total	38,529,994	38,354	993,081	1,971,120	5,907,070	13,174,349	1,066,232	1,102,133	6,217,408	289,990	69,289,732	23,339,084
Average Risk Weight	1%	20%	34%	60%	120%	74%	37%	150%	43%	20%	34%	
Deduction from Capital Base	-	-	-	-	-	-	-	-	-	-	-	

\*The total includes the portion which is deducted from Capital Base, if any.

#### Credit Risk – Disclosure for Portfolios under the SA (continued)

The following tables present the non-retail credit exposures before the effect of credit risk mitigation, according to ratings by ECAIs:

#### Table 15: Disclosures of Rated and Unrated Non-Retail Exposures under SA according to Ratings by ECAIs

2020				CIMB Bank
(RM '000) Exposure Class	Investment Grade	Non-Investment Grade	No Rating	Total
On and Off-Balance-Sheet Exposures				
Public Sector Entities	-	-	4,037,632	4,037,632
Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	1,267,201	-	506,354	1,773,556
Corporate	186,401	-	9,315,766	9,502,167
Sovereign/Central Banks	35,284,957	-	18,135,363	53,420,321
Banks, MDBs and DFIs	979,663	-	-	979,663
Total	37,718,223	-	31,995,115	69,713,338

2019				CIMB Bank
(RM '000) Exposure Class	Investment Grade	Non-Investment Grade	No Rating	Total
On and Off-Balance-Sheet Exposures				
Public Sector Entities	-	-	4,038,442	4,038,442
Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	1,440,043	-	567,681	2,007,723
Corporate	112	-	10,644,904	10,645,016
Sovereign/Central Banks	23,353,283	-	15,176,711	38,529,994
Banks, MDBs and DFIs	993,081	-	-	993,081
Total	25,786,519	-	30,427,738	56,214,257

## Credit Risk – Disclosure for Portfolios under the SA (continued)

Table 16: Disclosures of Securitisation under SA according to Ratings by ECAIs

2020				CIMB Bank
(RM '000) Exposure Class	Investment Grade	Non-Investment Grade	No Rating	Total
On and Off-Balance-Sheet Exposures				
Securitisation	372,539	-	-	372,539

2019				CIMB Bank
(RM '000) Exposure Class	Investment Grade	Non-Investment Grade	No Rating	Total
On and Off-Balance-Sheet Exposures				
Securitisation	289,990	-	-	289,990

#### Credit Risk - Disclosure for Portfolios under the IRB Approach

CIMB Bank adopts the A-IRB Approach for its retail exposures and F-IRB Approach for its non-retail exposures. The IRB Approach allows CIMB Bank to adopt various rating systems to measure its credit risk for both retail and non-retail exposures. The internal risk rating systems are used not only for regulatory capital purposes, but also for credit approval and risk management reporting.

For retail exposures, application scorecards are integral to the credit approval process. Credit officers use scorecard outputs in the determination of approval of a credit application. Behavioural scorecards are used to determine the future conduct of the account for collection and portfolio management purposes.

For non-retail exposures, internal ratings are one of the tools used to assist the approving committees in making informed decisions of the credit application.

The models used in the internal rating systems are subject to strict governance and controls. The models are developed and maintained by Group Risk with inputs from business units to ensure that material risks are captured. Before the models are implemented, they are subject to approval by GRCC and subsequently BRCC. After implementation, the models are subject to regular performance monitoring to ensure that they continue to perform as expected and the risk parameters remain appropriate.

New models are assessed by a validation team, which is independent from the development team, to ensure robustness of the model development process, completeness of the documentation, and accuracy of the risk estimates. The validation exercise also ensures that the models meet regulatory standards. Existing models are assessed on an annual basis by the validation team to ensure that the models continue to be appropriate and the risk estimates continue to be accurate.

#### **Retail Exposures**

Retail exposures is a portfolio large in numbers and are similarly managed due to its homogeneous characteristics. This applies to both exposures to individuals as well as exposures to small businesses which are managed on a pooled basis. The exposure of a single retail facility is typically low and usually referred to as program lending/ financing.

Retail exposures covered under the A-IRB Approach include credit cards, auto loans/financing, Xpress Cash, residential mortgages, business premises loans/financing and ASB financing. The PDs of these exposures are typically estimated from the outputs of application scorecards for new customers and behavioural scorecards for existing customers. The models deployed for retail portfolio include application, behavioural, PD, LGD and EAD segmentation models.

a) PD, LGD and EAD Segmentation Models for Retail Exposures

The risk estimates are generally developed based on internal historical data and complies with BNM guidelines on CAF (Basel II - Risk-Weighted Assets) and CAFIB (Risk-Weighted Assets). However, in instances of insufficient historical data, the respective model risk estimate is developed based on expert judgment or available industry data with margin of conservatism.

#### Credit Risk – Disclosure for Portfolios under the IRB Approach (continued)

Retail Exposures (continued)

PD Calibration

- PD is defined as the probability of a borrower/customer defaulting within a one year time horizon.
- PD estimated for each pool must be representative of the long term average. In the event the
  internal historical data is not sufficient to cover an economic cycle, appropriate adjustment (via
  Cycle Scaling Factor) will be incorporated based on proxy data which are relevant and of longer
  history to derive the long term average PD, which is normally referred to as "Central Tendency".

#### EAD Estimation

- EAD represents the expected level of usage of the facility when default occurs.
- The EAD for retail exposures is generally based on the respective portfolio's summed outstanding exposure including any undrawn balances, and for revolving exposures such as credit card receivables, each loan/financing EAD estimation includes the estimated net additional drawings over the next 12 months.

#### LGD Estimation

- LGD is the estimated amount of loss expected if a loan/financing defaults, calculated as a percentage of EAD. The value depends on the collateral (if any) and other factors such as internal, external, direct and indirect costs associated with recoveries.
- LGD for retail exposures is estimated based on historical internal data and the following sources of recoveries are incorporated into the estimation:
  - (i) Regularisation of defaulted accounts.
  - (ii) Sale proceeds from collaterals.
  - (iii) Cash receipts from borrowers/customers.

#### Credit Risk – Disclosure for Portfolios under the IRB Approach (continued)

#### Retail Exposures (continued)

The following tables summarise the retail credit exposures measured under A-IRB Approach as at 31 December 2020 and 31 December 2019:

#### Table 17: Retail Exposures under the IRB Approach by PD Band

2020				CIMB Bank
(RM'000) PD Range of Retail Exposures	0% ≤ PD < 2%	2% ≤ PD < 100%	100% Or Default	Total
Total Retail Exposure	96,087,175	14,968,892	2,474,820	113,530,886
Residential Mortgage/RRE Financing	61,102,616	4,815,164	1,762,791	67,680,571
QRRE	8,755,926	2,778,985	117,965	11,652,875
Hire Purchase	6,262,023	877,992	114,992	7,255,007
Other Retail	19,966,610	6,496,751	479,072	26,942,433
Exposure Weighted Average LGD				
Residential Mortgage/RRE Financing	19%	22%	27%	
QRRE	89%	89%	89%	
Hire Purchase	53%	54%	56%	
Other Retail	25%	15%	49%	
Exposure Weighted Average Risk Weight				
Residential Mortgage/RRE Financing	10%	84%	161%	
QRRE	29%	144%	379%	
Hire Purchase	53%	91%	236%	
Other Retail	16%	25%	110%	

# Credit Risk – Disclosure for Portfolios under the IRB Approach (continued)

Retail Exposures (continued)

Table 17: Retail Exposures under the IRB Approach by PD Band (continued)

2019				CIMB Bank
(RM'000) PD Range of Retail Exposures	0% ≤ PD < 2%	2% ≤ PD < 100%	100% Or Default	Total
Total Retail Exposure	94,829,537	18,238,995	1,977,017	115,045,549
Residential Mortgage/RRE Financing	58,148,119	5,598,832	1,413,134	65,160,084
QRRE	9,139,308	3,538,118	111,222	12,788,648
Hire Purchase	6,793,067	832,229	97,487	7,722,783
Other Retail	20,749,043	8,269,816	355,175	29,374,033
Exposure Weighted Average LGD				
Residential Mortgage/RRE Financing	18%	21%	26%	
QRRE	89%	89%	89%	
Hire Purchase	50%	52%	54%	
Other Retail	25%	14%	54%	
Exposure Weighted Average Risk Weight				
Residential Mortgage/RRE Financing	10%	70%	209%	
QRRE	30%	137%	224%	
Hire Purchase	50%	87%	158%	
Other Retail	16%	22%	103%	

## Credit Risk – Disclosure for Portfolios under the IRB Approach (continued)

Retail Exposures (continued)

Table 18: Retail Exposures under the IRB Approach by Expected Loss Range

2020				CIMB Bank
(RM'000) EL Range of Retail Exposures	EL ≤ 1%	1% < EL < 100%	EL = 100%	Total
Total Retail Exposure	102,635,009	10,640,764	255,114	113,530,886
Residential Mortgage/RRE Financing	64,150,670	3,442,393	87,508	67,680,571
QRRE	7,654,299	3,993,085	5,492	11,652,875
Hire Purchase	6,264,037	988,999	1,971	7,255,007
Other Retail	24,566,004	2,216,286	160,143	26,942,433
Exposure Weighted Average LGD				
Residential Mortgage/RRE Financing	19%	25%	38%	
QRRE	89%	89%	90%	
Hire Purchase	53%	55%	55%	
Other Retail	22%	29%	87%	

2019				CIMB Bank
(RM'000) EL Range of Retail Exposures	EL ≤ 1%	1% < EL < 100%	EL = 100%	Total
Total Retail Exposure	103,623,287	11,191,212	231,049	115,045,549
Residential Mortgage/RRE Financing	62,371,325	2,715,462	73,297	65,160,084
QRRE	7,689,817	5,098,142	689	12,788,648
Hire Purchase	6,795,406	919,723	7,654	7,722,783
Other Retail	26,766,739	2,457,885	149,409	29,374,033
Exposure Weighted Average LGD				
Residential Mortgage/RRE Financing	19%	25%	39%	
QRRE	89%	89%	90%	
Hire Purchase	50%	52%	53%	
Other Retail	21%	28%	88%	

#### Credit Risk – Disclosure for Portfolios under the IRB Approach (continued)

#### Non-retail Exposures

Non-retail exposures covered under the F-IRB Approach include foreign sovereigns, corporates (Specialised Lending/Financing uses supervisory slotting criteria), SMEs and banks. The PDs of these exposures are estimated from internal ratings assigned across a spectrum of risk levels on a master scale. Each internal rating has a corresponding 1-year average PD and a likely corresponding regulatory loan/financing classification. The LGDs of these exposures are assigned as per the CAF (Basel II - Risk-Weighted Assets) and CAFIB (Risk-Weighted Assets); that is an LGD of 45% for senior exposures and 75% for subordinated exposures, with appropriate adjustments for eligible collateral.

The process by which an internal rating is assigned to an obligor is governed by the Group Credit Risk Rating Methodology. Firstly, a risk model uses a weighted combination of quantitative and qualitative risk factors to generate an initial rating. The quantitative risk factors and weights are derived through statistical techniques and the qualitative risk factors and weights are derived through deliberation with credit experts. The initial rating may subsequently be upgraded or downgraded based on a predefined set of criteria, such as quality of financial statements and support from a parent entity. Finally, an approving authority deliberates before deciding on a final rating. If a facility is guaranteed by one or more corporate guarantors, then the framework recognises the credit risk mitigation by substituting the obligor rating with the corporate guarantor's rating.

The following tables summarise the non-retail credit exposures measured under F-IRB Approach as at 31 December 2020 and 31 December 2019:

2020						CIMB Bank
(RM '000) Supervisory Categories	Strong	Good	Satisfactory	Weak	Default	Total
Project Finance	707,981	1,515,800	248,108	-	1,742,543	4,214,432
Object Finance	-	-	-	-	-	-
Commodities Finance	-	-	-	-	-	-
Income Producing Real Estate	2,269,659	9,076,125	234,982	977,498	175,385	12,733,650
RWA	1,519,529	8,390,356	555,553	2,443,746	-	12,909,185

#### Table 19: Credit Exposures Subject to Supervisory Risk Weight under IRB Approach

#### Credit Risk – Disclosure for Portfolios under the IRB Approach (continued)

Non-retail Exposures (continued)

Table 19: Credit Exposures Subject to Supervisory Risk Weight under IRB Approach (continued)

2019						CIMB Bank
(RM '000) Supervisory Categories	Strong	Good	Satisfactory	Weak	Default	Total
Project Finance	637,140	1,719,524	-	-	1,673,357	4,030,021
Object Finance	-	-	-	-	-	-
Commodities Finance	-	-	-	-	-	-
Income Producing Real Estate	2,668,593	9,067,123	275,572	292,680	94,828	12,398,796
RWA	1,691,883	8,230,150	316,908	731,701	-	10,970,641

CIMB Bank has no exposure to High Volatility Commercial Real Estate and Equities under the Supervisory Slotting Criteria.

2020					CIMB Bank
(RM'000) Internal Risk Grading	1 - 3	4 - 9	10 - 13	Default	Total
Total Non-Retail Exposure	36,926,501	58,273,965	20,866,153	3,375,664	119,442,282
Sovereign/Central Banks	-	-	-	-	-
Bank	18,381,603	5,104,039	990	0	23,486,631
Corporate (excluding Specialised Lending/ Financing)	18,544,898	53,169,927	20,865,163	3,375,664	95,955,651
Exposure Weighted Average LGD					
Sovereign/Central Banks	-	-	-	-	
Bank	43%	45%	45%	45%	
Corporate (excluding Specialised Lending/ Financing)	44%	40%	35%	41%	
Exposure Weighted Average Risk Weight					
Sovereign/Central Banks	-	-	-	-	
Bank	20%	47%	207%	-	
Corporate (excluding Specialised Lending/ Financing)	19%	76%	115%	-	

## Credit Risk – Disclosure for Portfolios under the IRB Approach (continued)

Non-retail Exposures (continued)

## Table 20: Non-Retail Exposures under IRB Approach by Risk Grades (continued)

2019					CIMB Bank
(RM'000) Internal Risk Grading	1 - 3	4 - 9	10 - 13	Default	Total
Total Non-Retail Exposure	39,887,758	59,591,083	18,277,499	2,919,329	120,675,669
Sovereign/Central Banks	-	-	-	-	-
Bank	19,411,771	5,193,551	134,063	0	24,739,384
Corporate (excluding Specialised Lending/ Financing)	20,475,987	54,397,532	18,143,436	2,919,329	95,936,285
Exposure Weighted Average LGD					
Sovereign/Central Banks	-	-	-	-	
Bank	44%	44%	45%	45%	
Corporate (excluding Specialised Lending/ Financing)	42%	40%	37%	43%	
Exposure Weighted Average Risk Weight					
Sovereign/Central Banks	-	-	-	-	
Bank	21%	42%	166%	-	
Corporate (excluding Specialised Lending/ Financing)	17%	72%	111%	-	

#### Credit Risk – Disclosure for Portfolios under the IRB Approach (continued)

Expected Losses versus Actual Losses by Portfolio Types

The following table summarises the expected losses versus actual losses by portfolio type:

#### Table 21: Analysis of Expected Losses versus Actual Losses by Portfolio Types

				CIMB Bank	
		2020	0		
(RM'000) Exposure Class	Regulatory Expected Losses as at 31 December 2019	Actual Losses for the year ended 31 December 2020	Regulatory Expected Losses as at 31 December 2018	Actual Losses for the year ended 31 December 2019	
Sovereign	-	-	-	-	
Bank	14,330	(0)	14,602	0	
Corporate	696,337	1,200,505	822,900	273,721	
Mortgage/RRE Financing	168,251	118,051	163,875	62,655	
HPE	80,321	84,059	89,911	137,502	
QRRE	415,478	99,505	426,954	168,708	
Other Retail	154,020	25,142	148,409	17,987	
Total	1,528,736	1,527,262	1,666,650	660,573	

Actual loss refers to impairment provisions and direct write-offs, if any during the year.

On the other hand, EL measures the loss expected from non-defaulted exposures at the start of the year. It is computed based on the risk parameters of the adopted IRB Approach. While a comparison of actual losses and EL provides some insight of the predictive power of the IRB Approach models used by the Group, the two metrics are not directly comparable due to the differences in methodology.

#### Off-Balance Sheet Exposures and Counterparty Credit Risk (CCR)

Off-Balance Sheet exposures are exposures such as derivatives, trade facilities and undrawn commitments. The Group adopts the Current Exposure method to compute the capital requirement for CCR under BNM's guidelines on CAF (Basel II - Risk-Weighted Assets) and CAFIB (Risk-Weighted Assets).

i) Credit Risk Mitigation

For credit derivatives and swaps transactions, the Group enters into master agreement with counterparties, whenever possible. Further, the Group may also enter into CSA with counterparties. The net credit exposure with each counterparty is monitored based on the threshold agreed in the master agreement and the Group may request for additional margin for any exposures above the agreed threshold, in accordance with the terms specified in the relevant CSA or the master agreement. The eligibility of collaterals and frequency calls are negotiated with the counterparty and endorsed by GCC or the relevant credit approving authority

#### ii) Treatment of Rating Downgrade

In the event of a one-notch downgrade of rating, based on the terms of the existing Credit Support Annexes, International Swaps and Derivatives Association Agreement and exposure as at 31 December 2020 and 31 December 2019 there was no requirement for additional collateral to be posted.

On the other hand, counterparty rating is being monitored and in the event of a rating downgrade, remedial actions such as revision of the counterparty credit limit, suspension of the limit or the request for additional collateral may be taken.

The following tables disclose the Off-Balance Sheet exposures and CCR as at 31 December 2020 and 31 December 2019:

## *Off-Balance Sheet Exposures and CCR (continued)* Table 22: Disclosure on Off-Balance Sheet Exposures and CCR

2020				CIMB Bank
(RM '000) Description	Principal Amount	Positive Fair Value of Derivative Contracts	Credit Equivalent Amount	Risk-Weighted Assets
Direct Credit Substitutes	3,572,842		3,572,842	2,334,091
Transaction Related Contingent Items	4,401,688		2,200,844	1,602,530
Short Term Self Liquidating Trade Related Contingencies	1,092,569		218,514	158,929
Assets Sold With Recourse	-		-	-
Forward Asset Purchases	-		-	-
Obligations under an On-going Underwriting Agreement	-		-	-
Lending/Financing of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo-style transactions (i.e. repurchase/reverse repurchase and securities lending/borrowing transactions)/Commitments to buy back Islamic securities under Sales and Buy Back Agreement	2,592,235		2,594,690	151,171
Foreign Exchange Related Contracts				
One year or less	15,157,774	125,507	323,413	240,971
Over one year to five years	1,083,265	20,939	91,857	46,723
Over five years	-	-	-	-
Interest/Profit Rate Related Contracts				
One year or less	2,194,459	32,484	48,476	52,040
Over one year to five years	3,620,864	83,577	179,646	100,512
Over five years	554,179	57,873	108,720	87,908
Equity Related Contracts				
One year or less	42,823	44	2,613	5,531
Over one year to five years	142,218	16,510	27,888	31,167
Over five years	-	-	-	-
Commodity Contracts				
One year or less	35,367	10,207	13,743	16,699
Over one year to five years	6,448	229	1,003	2,146
Over five years	-	-	-	-
Credit Derivative Contracts				
One year or less	-	-	-	-
Over one year to five years	8,650	97	530	397
Over five years	-	-	-	-
OTC derivative transactions and credit derivative contracts subject to valid bilateral netting agreements	477,372,911	2,685,731	8,217,303	3,945,552

## Off-Balance Sheet Exposures and CCR (continued)

 Table 22: Disclosure on Off-Balance Sheet Exposures and CCR (continued)

2020				CIMB Bank
(RM '000) Description	Principal Amount	Positive Fair Value of Derivative Contracts	Credit Equivalent Amount	Risk-Weighted Assets
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	25,514,228		22,943,268	6,958,923
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year	69,013		51,760	25,880
Any commitments that are unconditionally cancellable at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's/customer's creditworthiness	91,093,586		-	-
Unutilised credit card lines	25,335,705		6,260,298	2,443,668
Off-balance sheet items for securitisation exposures	-		-	-
Off-balance sheet exposures due to early amortisation provisions	-		-	-
Total	653,890,824	3,033,198	46,857,409	18,204,838

## Off-Balance Sheet Exposures and CCR (continued)

 Table 22: Disclosure on Off-Balance Sheet Exposures and CCR (continued)

2019				CIMB Bank
(RM '000) Description	Principal Amount	Positive Fair Value of Derivative Contracts	Credit Equivalent Amount	Risk-Weighted Assets
Direct Credit Substitutes	3,321,133		3,321,133	2,139,947
Transaction Related Contingent Items	4,825,777		2,412,888	1,397,795
Short Term Self Liquidating Trade Related Contingencies	4,114,540		822,908	624,944
Assets Sold With Recourse	-		-	-
Forward Asset Purchases	-		-	-
Obligations under an On-going Underwriting Agreement	-		-	-
Lending/Financing of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo-style transactions (i.e. repurchase/reverse repurchase and securities lending/borrowing transactions)/Commitments to buy back Islamic securities under Sales and Buy Back Agreement	439,666		442,012	48,499
Foreign Exchange Related Contracts				
One year or less	18,473,621	91,919	280,815	225,500
Over one year to five years	315,938	4,422	21,313	23,530
Over five years	-	-	-	-
Interest/Profit Rate Related Contracts				
One year or less	458,917	5,145	8,488	7,324
Over one year to five years	2,831,441	76,618	139,243	116,143
Over five years	382,748	26,262	57,178	55,005
Equity Related Contracts				
One year or less	72,097	1,168	5,494	8,686
Over one year to five years	178,546	54,538	68,822	102,155
Over five years	-	0	0	0
Commodity Contracts				
One year or less	451	646	691	1,712
Over one year to five years	497	1,025	1,084	2,687
Over five years	-	-	-	-
OTC derivative transactions and credit derivative contracts subject to valid bilateral netting agreements	491,843,710	2,176,992	8,298,907	3,805,331

## Off-Balance Sheet Exposures and CCR (continued)

 Table 22: Disclosure on Off-Balance Sheet Exposures and CCR (continued)

2019				CIMB Bank
(RM '000) Description	Principal Amount	Positive Fair Value of Derivative Contracts	Credit Equivalent Amount	Risk-Weighted Assets
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	25,901,409		23,332,949	7,264,412
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year	-		-	-
Any commitments that are unconditionally cancellable at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's/customer's creditworthiness	95,391,764		-	-
Unutilised credit card lines	25,258,786		6,303,453	2,750,482
Off-balance sheet items for securitisation exposures	-		-	-
Off-balance sheet exposures due to early amortisation provisions	-		-	-
Total	673,811,041	2,438,734	45,517,378	18,574,153

#### Off-Balance Sheet Exposures and CCR

The table below shows the credit derivative transactions that create exposures to CCR (notional value) segregated between own use and client intermediation activities:

				CIMB Bank	
(RM'000)		2020		2019	
	Notional of Credit Derivatives				
	Protection Bought	Protection Sold	Protection Bought	Protection Sold	
Own Credit Portfolio	1,041,000	1,469,336	1,841,603	1,935,192	
Client Intermediation Activities	20,750	49,785	20,750	333,770	
Total	1,061,750	1,519,121	1,862,353	2,268,962	
Credit Default Swaps	1,041,000	1,469,336	1,841,603	1,832,867	
Total Return Swaps	20,750	49,785	20,750	436,095	
Total	1,061,750	1,519,121	1,862,353	2,268,962	

#### Table 23: Disclosure on Credit Derivative Transactions

#### **Credit Risk Mitigation**

The employment of various credit risk mitigation techniques such as appropriate credit structuring, and posting of collateral and/or third party support, form an integral part of the credit risk management process. Credit risk mitigants are taken, where possible, and are considered secondary recourse to the obligor for the credit risk underwritten.

#### i) Collaterals/Securities

All extension of secured credit facilities must be appropriately and adequately collateralised. A credit proposal is considered secured only when the entire proposal is fully covered by approved collateral/securities within their approved margins as set out in the relevant credit policy guides. GCC or the relevant credit approving authority is empowered to approve any inclusion of new acceptable collaterals/securities.

Recognised collaterals include both financial and physical assets. Financial collaterals consist of mainly cash deposits, quoted shares, unit trusts and debt securities, while physical collateral includes land, buildings and vehicles. Guarantors accepted are in line with BNM's CAF (Basel II - Risk-Weighted Assets) and CAFIB (Risk-Weighted Assets) guidelines. Eligible credit protection is also used to mitigate credit losses in the event that the obligor/counterparty defaults.

#### ii) Collateral Valuation and Management

The Group has in place policies which govern the determination of eligibility of various collaterals including credit protection, to be considered for credit risk mitigation which includes the minimum operational requirements that are required for the specific collaterals to be considered as effective risk mitigants.

The collateral is valued periodically ranging from daily to annually, depending on the type of collateral. Specifically for real estate properties, a framework for valuation of real estate properties is established to ensure adequate policies and procedures are in place for efficient and proper conduct of valuation of real estate properties and other related activities in relation to the interpretation, monitoring and management of valuation of real estate properties.

## CREDIT RISK (continued) Credit Risk Mitigation (continued)

iii) Netting

In mitigating the counterparty credit risks in foreign exchange and derivative transactions, our Group enters into master agreements that provide for closeout netting with counterparties, whenever possible. A master agreement that governs all transactions between two parties, creates greater legal certainty that the netting of outstanding obligations can be enforced upon termination of outstanding transactions if an event of default occurs.

#### iv) Portfolio diversification for better clarity

Our Group avoids unwanted credit or market risk concentrations by diversifying our portfolios through a number of measures. Amongst others, there are guidelines in place relating to maximum exposure to any products, counterparty, sectors and country.

The following tables summarise the extent of which exposures are covered by eligible credit risk mitigants as at 31 December 2020 and 31 December 2019:

2020	CIMB Bank				
(RM'000) Exposure Class	Exposures before CRM	Exposures Covered by Guarantees/ Credit Derivatives	Exposures Covered by Eligible Financial Collateral	Exposures Covered by Other Eligible Collateral	
Performing Exposures					
Sovereign/Central Banks	53,420,321	-	-	-	
Public Sector Entities	4,037,632	4,000,000	77	-	
Banks, DFIs & MDBs	24,466,294	-	1,069,049	-	
Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	1,773,555	-	50,897	-	
Corporate	118,958,924	2,549,243	11,232,362	14,292,694	
Residential Mortgages/RRE Financing	67,717,099	-	2,808	-	
Qualifying Revolving Retail	11,562,895	-	-	-	
Hire Purchase	7,140,015	-	-	-	
Other Retail	42,123,634	381,507	1,145,416	-	
Securitisation	372,539	-	-	-	
Higher Risk Assets	1,798,277	-	-	-	
Other Assets	5,947,617	-	-	-	
Defaulted Exposures	3,475,386	3,500	115,615	922,769	
Total Exposures	342,794,188	6,934,250	13,616,226	15,215,463	

#### Table 24: Disclosure on Credit Risk Mitigation

The type of collateral recognised in each asset class is in accordance to the approach adopted in computing the RWA. The CRM shown is computed after taking into account the haircut as prescribed by the guidelines. For assets under SA, only financial collateral and guarantee are recognised. For assets under F-IRB Approach, guarantee, financial collateral and other eligible collateral are recognised.

For assets under A-IRB Approach, the collateral has been taken into consideration in the computation of LGD, hence, excluded from the CRM disclosure.

## CREDIT RISK (continued) Credit Risk Mitigation (continued) Table 24: Disclosure on Credit Risk Mitigation (continued)

2019				CIMB Bank
(RM'000) Exposure Class	Exposures before CRM	Exposures Covered by Guarantees/ Credit Derivatives	Exposures Covered by Eligible Financial Collateral	Exposures Covered by Other Eligible Collateral
Performing Exposures				
Sovereign/Central Banks	38,529,994	-	-	-
Public Sector Entities	4,038,442	4,000,000	88	-
Banks, DFIs & MDBs	25,732,466	-	629,876	-
Insurance Cos/Takaful Operators, Securities Firms & Fund Managers	2,007,723	-	36,604	-
Corporate	118,198,796	2,698,126	12,971,007	12,121,161
Residential Mortgages/RRE Financing	65,407,259	-	4,762	-
Qualifying Revolving Retail	12,684,480	-	-	-
Hire Purchase	7,625,296	-	-	-
Other Retail	43,460,404	423,598	1,267,959	-
Securitisation	289,990	-	-	-
Higher Risk Assets	1,102,133	-	-	-
Other Assets	6,217,408	-	-	-
Defaulted Exposures	3,209,575	121	115,560	322,995
Total Exposures	328,503,965	7,121,845	15,025,857	12,444,156

The type of collateral recognised in each asset class is in accordance to the approach adopted in computing the RWA. The CRM shown is computed after taking into account the haircut as prescribed by the guidelines. For assets under SA, only financial collateral and guarantee are recognised. For assets under F-IRB Approach, guarantee, financial collateral and other eligible collateral are recognised. For assets under A-IRB Approach, the collateral has been taken into consideration in the computation of LGD, hence, excluded from the CRM disclosure.

#### SECURITISATION

#### The Role CIMB Plays in the Securitisation Process

In the course of its business, CIMB Group has undertaken securitisations of its own originated assets as a means of diversifying funding source, as well as advised on securitisations of third party assets as part of its regional debt capital markets services for its clients.

CIMB Group securitises its own assets in order to, amongst others, manage credit risk and to manage term funding for CIMB Group's balance sheet. Typically, CIMB Group undertakes the following roles in the securitisation activities (either singularly or in combination):

- Originator and servicer of securitised assets
- Asset-backed securities marketing, syndication and trading
- Provider of liquidity facilities to self-originated and third-party transactions
- Investor of third-party securitisations (where CIMB is not originator or sponsor)

#### Disclosure on Securitisation for Banking Book

The following tables show the disclosure on Securitisation for Banking Book for 31 December 2020 and 31 December 2019:

#### Table 25: Disclosure on Securitisation for Banking Book

2020 (RM'000)				CIMB Bank
Underlying Asset	Total Exposures Securitised	Past Due	Impaired	Gains/(Losses) Recognised during the year
TRADITIONAL SECURITISATION (Banking Book) Originated by the Banking Institution				
Hire Purchase Exposure	287,540	19,291	3,935	(5,216)

2019 (RM'000)				CIMB Bank
Underlying Asset	Total Exposures Securitised	Past Due	Impaired	Gains/(Losses) Recognised during the year
TRADITIONAL SECURITISATION (Banking Book) Originated by the Banking Institution				
Hire Purchase Exposure	425,108	21,048	3,846	665

#### Disclosure on Securitisation under the SA for Banking Book

The tables below represent the disclosure on Securitisation under the SA for Banking Book:

#### Table 26: Disclosure on Securitisation under the SA for Banking Book Exposures

2020												CIMB Bank
				Distribu	tion of Expo	sures af	ter CRM ad	cording to	o Applicabl	e Risk Weights	;	
(RM'000)	Net Exposure	Exposures			Rated Securi	tisation	Exposures			Unrated (Loo	k Through)	Risk-
Exposure Class	After CRM	After deduction	0%	10%	20%	50%	100%	350%	1250%	Weighted Average RW	Exposure Amount	Weighted Assets
Traditional Securitisation (Banking Book)												
Non-originating Banking Institution												
On-Balance Sheet												
Most senior	364,532	-	-	-	364,532	-	-	-	-			72,906
Mezzanine	8,007	-	-	-	8,007	-	-	-	-			1,601
First loss	-	-	-	-	-	-	-	-	-			-
Off-Balance Sheet												
Rated eligible liquidity facilities	-	-			-	-	-	-	-			-
Unrated eligible liquidity facilities (with original maturity > 1 year)	-	-			-	-	-	-	-			-
Unrated eligible liquidity facilities (with original maturity < 1 year)	-	-			-	-	-	-	-			-
Eligible servicer cash advance facilities	-	-			-	-	-	-	-			-
Eligible underwriting facilities	-	-			-	-	-	-	-			-
Guarantees and credit derivatives	-	-			-	-	-	-	-			-
Other off-balance sheet securitisation exposures (excl. guarantees and credit derivatives)	-	-			-	-	-	-	-			-

Disclosure on Securitisation under the SA for Banking Book

 Table 26: Disclosure on Securitisation under the SA for Banking Book Exposures (continued)

2020												CIMB Bank
				Distribu	tion of Expo	sures af	ter CRM ad	cording to	Applicabl	le Risk Weights	5	
(RM'000)	Net Exposure	Exposures			Rated Secur	itisation	Exposures	;		Unrated (Loc	ok Through)	Risk-
Exposure Class	After CRM	After deduction	0%	10%	20%	50%	100%	350%	1250%	Weighted Average RW	Exposure Amount	Weighted Assets
Originating Banking Institution												
On-Balance Sheet												
Most senior	-	-	-	-	-	-	-	-	-			-
Mezzanine	-	-			-	-	-	-	-			-
First loss	-	-	-	-	-	-	-	-	-			-
Off-Balance Sheet												
Rated eligible liquidity facilities	-	-			-	-	-	-	-			-
Unrated eligible liquidity facilities (with original maturity > 1 year)	-	-			-	-	-	-	-	-	-	-
Unrated eligible liquidity facilities (with original maturity < 1 year)	-	-			-	-	-	-	-			-
Eligible servicer cash advance facilities	-	-			-	-	-	-	-			-
Eligible underwriting facilities												
Guarantees and credit derivatives	-	-			-	-	-	-	-			
Other off-balance sheet securitisation exposures (excl. guarantees and credit derivatives)	-	-			-	-	-	-	-			
Total Exposures	372,539	-	-	-	372,539	-	-	-	-	-	-	74,508

Disclosure on Securitisation under the SA for Banking Book

 Table 26: Disclosure on Securitisation under the SA for Banking Book Exposures (continued)

2019												CIMB Bank
				Distribu	tion of Expo	sures aft	ter CRM ac	cording to	o Applicabl	le Risk Weights	;	
(RM'000)	Net Exposure	Exposures			Rated Securi	itisation	Exposures			Unrated (Loo	k Through)	Risk-
Exposure Class	After deduction CRM	0%	10%	20%	50%	100%	350%	1250%	Weighted Average RW	Exposure Amount	Weighted Assets	
Traditional Securitisation (Banking Book)												
Non-originating Banking Institution												
On-Balance Sheet												
Most senior	279,990	-	-	-	279,990	-	-	-	-			55,998
Mezzanine	10,000	-	-	-	10,000	-	-	-	-			2,000
First loss	-	-	-	-	-	-	-	-	-			-
Off-Balance Sheet												
Rated eligible liquidity facilities	-	-			-	-	-	-	-			-
Unrated eligible liquidity facilities (with original maturity > 1 year)	-	-			-	-	-	-	-			-
Unrated eligible liquidity facilities (with original maturity < 1 year)	-	-			-	-	-	-	-			-
Eligible servicer cash advance facilities	-	-			-	-	-	-	-			-
Eligible underwriting facilities	-	-			-	-	-	-	-			-
Guarantees and credit derivatives	-	-			-	-	-	-	-			-
Other off-balance sheet securitisation exposures (excl. guarantees and credit derivatives)	-	-			-	-	-	-	-			-

Disclosure on Securitisation under the SA for Banking Book

 Table 26: Disclosure on Securitisation under the SA for Banking Book Exposures (continued)

2019												CIMB Bank
				Distribu	tion of Expo	sures af	ter CRM ad	cording to	Applicabl	le Risk Weights		
(RM'000)	Net Exposure	Exposures			Rated Securi	itisation	Exposures	;		Unrated (Loc	k Through)	Risk-
Exposure Class	After CRM	After deduction	0%	10%	20%	50%	100%	350%	1250%	Weighted Average RW	Exposure Amount	Weighted Assets
Originating Banking Institution												
On-Balance Sheet												
Most senior	-	-	-	-	-	-	-	-	-			-
Mezzanine	-	-			-	-	-	-	-			-
First loss	-	-	-	-	-	-	-	-	-			-
Off-Balance Sheet												
Rated eligible liquidity facilities	-	-			-	-	-	-	-			-
Unrated eligible liquidity facilities (with original maturity > 1 year)	-	-			-	-	-	-	-	-	-	-
Unrated eligible liquidity facilities (with original maturity < 1 year)	-	-			-	-	-	-	-			-
Eligible servicer cash advance facilities	-	-			-	-	-	-	-			-
Eligible underwriting facilities												
Guarantees and credit derivatives	-	-			-	-	-	-	-			
Other off-balance sheet securitisation exposures (excl. guarantees and credit derivatives)	-	-			-	-	-	-	-			
Total Exposures	289,990	-	-	-	289,990	-	-	-	-	-	-	57,998

#### Securitisation under the SA for Trading Book Exposures subject to Market Risk Capital Charge

The tables below present the Securitisation under the SA for Trading Book Exposures subject to Market Risk Capital Charge:

# Table 27: Disclosure on Securitisation under the SA for Trading Book Exposures subject to Market RiskCapital Charge

2020					CIMB Bank
(RM'000) Securitisation Exposures	Total Exposure Value of Positions Purchased or Retained	Exposures subject to deduction	General Risk Charge	Specific Risk Charge	Risk- Weighted Assets
TRADITIONAL SECURITISATION					
Originated by Third Party					
On-Balance Sheet	9,949	-	87	99	2,337
Off-Balance Sheet	-	-	-	-	-
Sub-total	9,949	-	87	99	2,337
Originated by Banking Institution					
On-Balance Sheet	-	-	-	-	-
Off-Balance Sheet	-	-	-	-	-
Sub-total	-	-	-	-	-
Securitisation subject to Early Amortisation					
Seller's interest					
On-Balance Sheet	-	-	-	-	-
Off-Balance Sheet	-	-	-	-	-
Investor's interest					
On-Balance Sheet	-	-	-	-	-
Off-Balance Sheet	-	-	-	-	-
Sub-total	-	-	-	-	-
TOTAL (TRADITIONAL SECURITISATION)	9,949	-	87	99	2,337

Securitisation under the SA for Trading Book Exposures subject to Market Risk Capital Charge (continued) Table 27: Disclosure on Securitisation under the SA for Trading Book Exposures subject to Market Risk Capital Charge (continued)

2019					CIMB Bank
(RM'000) Securitisation Exposures	Total Exposure Value of Positions Purchased or Retained	Exposures subject to deduction	General Risk Charge	Specific Risk Charge	Risk- Weighted Assets
TRADITIONAL SECURITISATION					
Originated by Third Party					
On-Balance Sheet	55,517	-	2,063	1,120	39,793
Off-Balance Sheet	-	-	-	-	-
Sub-total	55,517	-	2,063	1,120	39,793
Originated by Banking Institution					
On-Balance Sheet	-	-	-	-	-
Off-Balance Sheet	-	-	-	-	-
Sub-total	-	-	-	-	-
Securitisation subject to Early Amortisation					
Seller's interest					
On-Balance Sheet	-	-	-	-	-
Off-Balance Sheet	-	-	-	-	-
Investor's interest					
On-Balance Sheet	-	-	-	-	-
Off-Balance Sheet	-	-	-	-	-
Sub-total	-	-	-	-	-
TOTAL (TRADITIONAL SECURITISATION)	55,517	-	2,063	1,120	39,793

#### **MARKET RISK**

Market risk is defined as any fluctuation in the value of a trading or investment exposure arising from changes to market risk factors such as interest rates/profit rates, currency exchange rates, credit spreads, equity prices, commodities prices and their associated volatility.

#### Market Risk Management

Our Group adopts various measures as part of the risk management process. Our GRCC with the assistance of GMRC and its delegated committees ensure that the risk exposures undertaken by our Group is within the risk appetite approved by our Board.

Market Risk CoE is responsible for measuring and controlling our Group's market risk through robust measurement and market risk limit monitoring while facilitating business growth within a controlled and transparent risk management framework.

Market Risk CoE evaluates the market exposures using the applicable market price and pricing model. The valuation process is carried out with the independent price verification requirements to ensure that financial assets/liabilities are recorded at fair value. The valuation methods and models used are validated by risk management quantitative analysts to assess their applicability relative to market conditions.

Our Group adopts the VaR methodology as an approach in the measurement of market risk. VaR is a statistical measure of the potential losses that could occur as a result of movements in market rates and prices over a specified time horizon within a given confidence level.

Stress testing is conducted to capture the potential market risk exposures from an unexpected market movement. In formulating stress scenarios, consideration is given to various aspects of the market; for example, identification of areas where unexpected losses can occur and areas where historical correlation may no longer hold true.

In addition to the above, Market Risk CoE undertakes the monitoring and oversight process at Treasury & Markets' trading floors, which include reviewing and analysing treasury trading activities vis-à-vis changes in the financial markets, monitoring limit usage, assessing limit adequacy and verifying transaction prices.

#### Capital Treatment for Market Risk

At present, the Group adopts the Standardised Approach to compute market risk capital requirement under BNM's guidelines on CAF (Basel II - Risk-Weighted Assets)and CAFIB (Risk-Weighted Assets).

Details on RWA and capital requirements related to Market Risk are disclosed separately for CIMB Bank for the following in Table 2:

- Interest Rate Risk/profit Rate Risk;
- Foreign Currency Risk;
- Equity Risk;
- Commodity Risk; and
- Options Risk.

#### **OPERATIONAL RISK**

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems, or from external events. It includes legal risk but excludes strategic and reputation risks.

#### **Operational Risk Management Oversight**

The NFRM CoE, within GRD, provides the methodology, tools and processes for the identification, assessment, reporting and management of operational risks by the respective risk owners across the Group. The NFRM CoE also independently oversees the operational risk controls monitoring that resides within the first line-of-defence.

Identified risks are rated using a defined risk rating methodology applied across the Group's three lines-ofdefence. Monitoring of the identified risks is primarily done through the Operational Risk Committee or relevant risk management committees operating in each material geography and business line. These committees report up to the relevant functional or country level committees.

A strong governance structure is in place to ensure an effective and consistent implementation of the Group's Operational Risk framework. The Board is ultimately responsible for the Group's risk management activities, sets the strategic directions, risk appetite and relevant frameworks for the Group.

The responsibility of risk management supervision and control is delegated to the Group Risk and Compliance Committee (GRCC), which reports to the Board Risk and Compliance Committee (BRCC). The GRCC, comprising Senior Management of the Group, performs the oversight function for the overall management of risks. The GRCC is supported by the Group Operational & Resiliency Risk Committee which is a specialised sub-committee providing oversight on operational risk matters across the Bank.

Escalation and reporting processes are well instituted through the various management Committees mentioned above. The responsibilities of the Committees and the Board include the following:

- i) Oversight and implementation of the Operational Risk Management Framework
- ii) Establish and monitor operational risk appetite
- iii) Establish effective policies, processes and systems for managing operational risk and an internal governance structure
- iv) Be aware of key operational risk issues
- v) Ensure that product risks are well managed and the needs and rights of consumers are appropriately addressed
- vi) Ensure compliance to regulatory and internal requirements including disclosures.

Group Corporate Assurance Division performs regular reviews and assessments of the operational risk management framework, processes and systems. Results are communicated to the Board and senior management.

#### **Operational Risk Management Approach**

CIMB Group recognizes that the key determinant for a well-managed banking operation is to cultivate an organisational-wide risk management discipline and culture. Our Group manages operational risks through the following key measures:

- i) Sound risk management practices in accordance with Basel regulatory guidelines;
- ii) Board and senior management oversight;
- iii) Well-defined responsibilities for all personnel concerned;
- iv) Establishment of a risk management culture; and

## OPERATIONAL RISK (continued) Operational Risk Management Approach (continued)

- v) Deployment of ORM tools that include:
  - Operational Event and Loss Data Management;
  - Risk & Control Self-Assessment;
  - Control Issue Management;
  - Key Risk Indicators;
  - New Product Approval Process; and
  - Scenario Analysis

These tools form part of the operational risk framework that allows the Group to effectively identify, measure, mitigate and report its operational risks. Each material division of the Group self-assesses on their internal risk and control environment rating and report key control deficiencies with remediation plans.

Each new or varied product with changes to the process flow is subjected to a rigorous risk review , where all critical and relevant areas of risk are being appropriately identified and assessed independently from the risk takers or product owners.

The promotion of a risk management culture within our Group, whereby the demand for integrity and honesty is non-negotiable, remains the core theme in our operational risk awareness program. Additionally, the e-learning module on operational risk management has enhanced the awareness of operational risk amongst the staff.

#### Capital Treatment for Operational Risk

The Bank adopts the Basic Indicator Approach to compute operational risk capital requirement under BNM's guidelines on CAF (Basel II - Risk-Weighted Assets) and CAFIB (Risk-Weighted Assets).

Details on RWA and capital requirements related to Operational Risk are disclosed in Table 2.

#### EQUITY EXPOSURES IN BANKING BOOK

The Group's banking book equity investments consist of:

- i) Strategic stakes in entities held as part of growth initiatives and/or in support of business operations; and
- ii) Investments held for yield and/or long-term capital gains.

The Group's and CIMB Bank's banking book equity investments are measured at fair value in accordance with Malaysian Financial Reporting Standards.

Realised and unrealised gains or losses arising from sales and liquidations of equities for CIMB Bank for the year ended 31 December 2020 and 31 December 2019 is as follows:

#### Table 28: Realised Gains/(Losses) from Sales and Liquidations, and Unrealised Gains of Equities

(004/000)	CIMB Bank				
(RM'000)	2020	2019			
Realised (loss)/gains					
Shares, private equity funds and unit trusts	-	-			
Unrealised gains					
Shares, private equity funds and unit trusts	45,882	54,805			

The following table shows an analysis of equity investments by appropriate equity groupings and risk weighted assets as at 31 December 2020 and 31 December 2019:

#### Table 29: Analysis of Equity Investments by Grouping and RWA

				CIMB Bank
(RM'000)		2020		2019
	Exposures subject to Risk-Weighting	RWA	Exposures subject to Risk-Weighting	RWA
Privately held	1,798,277	2,697,325	1,102,133	1,653,200
Publicly traded	-	-	-	-
Total	1,798,277	2,697,325	1,102,133	1,653,200

#### INTEREST RATE RISK IN THE BANKING BOOK

IRRBB is defined as the current and potential risk to the Group's earnings and economic value arising from movement of interest rates.

#### **IRRBB** Management

Our Group manages its banking book exposure of fluctuations in the interest rates/profit rates through policies established by GALCO. The GALCO is a board-delegated committee which reports to the GRCC. IRRBB/RORBB undertaken by our Group is governed by an established risk appetite that defines the acceptable level of risk to be assumed by our Group. The risk appetite is established by the Board. With the support from ALM COE under Group Risk, and CBSM under Group Finance, our GALCO is responsible for steering Group's balance sheet and hedging strategies, the overall interest rate risk/rate of return risk in the banking book profile and ensuring that such risk profile is within the established risk appetite. Treasury & Markets together with Capital & Balance Sheet Management are responsible for the day-to-day management of exposures and gapping activities, including execution of hedging strategies.

IRRBB is measured by:

• Economic Value of Equity sensitivity:

measures the long term impact of sudden interest rate movement across the full maturity spectrum of our Group's assets and liabilities. It defines and quantifies interest rate risk as the change in the economic value of equity (e.g. present value of potential future earnings and capital) as asset portfolio values and liability portfolio values would rise and fall with changes in interest rates. This measure helps the Group to quantify the risk and impact on capital with the focus on current banking book positions.

For the purpose of this disclosure, the impact under an instantaneous 100 bps parallel interest rate/ profit rate shock is applied. The treatments and assumptions applied are based on the contractual repricing maturity and remaining maturity of the products, whichever is earlier. Items with indefinite repricing maturity are treated based on the earliest possible repricing date. The actual dates may vary from the repricing profile allocated due to factors such as pre-mature withdrawals, prepayment and so forth.

#### INTEREST RATE RISK IN THE BANKING BOOK (continued)

#### IRRBB Management (continued)

The table below illustrates CIMB Bank's IRRBB under a 100 bps parallel upward interest rate shock from economic value perspective:

#### Table 30: IRRBB – Impact on Economic Value

(RM'000)	CIMB Bai				
	2020	2019			
Currency	In	+100bps crease (Decline) in Economic Value (Value in RM Equivalent)			
Ringgit Malaysia	(1,942,336)	(939,286)			
US Dollar	8,620	(6,744)			
Thai Baht	(8)	(8)			
Singapore Dollar	(211,197)	(110,952)			
Others	(30,993)	321			
Total	(2,175,914)	(1,056,669)			

#### • Earnings-at-Risk:

is the potential impact of interest/profit rate changes on the bank's accruing or reported earnings. It focuses on risk-to-earnings in the near term, typically the next one year. Fluctuations in interest rates/profit rate generally affect reported earnings through changes in the bank's net interest/profit income, which is the difference between total interest/profit income earned from assets and total interest/profit expense incurred from liabilities. Our Group's EAR takes into consideration forecasts on budgeted new business generation and product pricing strategies.

For the purpose of this disclosure, the impact under an instantaneous 100 bps parallel interest rate/profit rate shock is applied to the static balance sheet positions. The treatments and assumptions applied are based on the contractual repricing maturity and remaining maturity of the products, whichever is earlier. Items with indefinite repricing maturity are treated based on the earliest possible repricing date. The actual dates may vary from the repricing profile allocated due to factors such as pre-mature withdrawals, prepayment and so forth.

## INTEREST RATE RISK IN THE BANKING BOOK (continued)

#### IRRBB Management (continued)

The table below illustrates CIMB Bank's IRRBB under a 100 bps parallel upward interest rate shock from the earnings perspective:

#### Table 31: IRRBB – Impact on Earnings

(RM'000)	CIMB Ba			
	2020	2019		
Currency		+100bps Increase (Decline) in Earnings (Value in RM Equivalent)		
Ringgit Malaysia	62,728	196,475		
US Dollar	(159,023)	(150,327)		
Thai Baht	197	190		
Singapore Dollar	(119,574)	(6,505)		
Others	66,634	63,165		
Total	(149,038)	102,998		

[END OF SECTION]