

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the 69th Annual General Meeting (“AGM”) of CIMB Group Holdings Berhad (“CIMB” or “the Company”) will be held at the Grand Ballroom, First Floor, Sime Darby Convention Centre, 1A Jalan Bukit Kiara 1, 60000 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia (“Main Venue”) and virtually by way of electronic means via Boardroom Share Registrars Sdn. Bhd. (“Boardroom”)’s website (“Online Platform”) on Wednesday, 29 April 2026 at 10.00 a.m. to transact the following businesses, with or without modifications:

AS ORDINARY BUSINESS

1. To receive the Audited Financial Statements for the financial year ended 31 December 2025 and the Reports of the Directors and Auditors thereon.

Please refer to Explanatory Note 10

2. To re-elect the following Directors who retire pursuant to Article 81 of the Company’s Constitution:

- 2.1 Dato’ Lee Kok Kwan
- 2.2 Ms. Ho Yuet Mee
- 2.3 Datin Azlina Mahmad

Please refer to Explanatory Note 11

3. To re-elect the following Directors who retire pursuant to Article 88 of the Company’s Constitution:

- 3.1 Datuk Syed Zaid Albar
- 3.2 Mr. Selvendran Katheerayson
- 3.3 Pn. Yasmin Aladad Khan

Please refer to Explanatory Note 11

4. To approve the payment of the Non-Executive Directors (“NEDs”)’ fees for the period from the 69th AGM until the next AGM of the Company, as follows:

	Retainer Fee - per annum	Chairperson’s Premium - per annum
Board		
- Chairperson	RM250,000	RM430,000
- Member	RM250,000	N/A
Board Committee		
- Chairperson	RM50,000	RM50,000
- Member	RM50,000	N/A

Please refer to Explanatory Note 12

Ordinary Resolution 1
Ordinary Resolution 2
Ordinary Resolution 3

Ordinary Resolution 4
Ordinary Resolution 5
Ordinary Resolution 6

Ordinary Resolution 7

5. To approve the payment of allowances and benefits payable to NEDs of the Company up to an amount of RM3,895,000 from the 69th AGM until the next AGM of the Company.

Please refer to Explanatory Note 12

6. To re-appoint Messrs. PricewaterhouseCoopers (“PwC”) as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Board of Directors to fix their remuneration.

Please refer to Explanatory Note 13

Ordinary Resolution 8

Ordinary Resolution 9

AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following Ordinary Resolutions:

7. **Proposed Renewal of the Authority for Directors to Allot and Issue Shares.**

“**THAT** pursuant to Section 75 and Section 76 of the Companies Act, 2016, the Directors be and are hereby given full authority to allot and issue shares in the Company, at any time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares issued pursuant to this resolution in any one financial year does not exceed 10% of the issued capital of the Company for the time being **AND THAT** the Directors be and are hereby given full authority to obtain approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad (“Bursa Securities”) **AND THAT** such authority shall continue in force until the conclusion of the next AGM of the Company or at the expiry of the period within which the next AGM is required to be held in accordance with the provisions of the Companies Act, 2016, whichever is the earlier.”

Please refer to Explanatory Note 14

8. **Proposed Renewal of the Authority for Directors to Allot and Issue New Ordinary Shares in the Company (“CIMB Shares”) in Relation to the Dividend Reinvestment Scheme that provides the Shareholders of the Company with the Option to Elect to Reinvest Their Cash Dividend Entitlements in New Ordinary Shares in the Company (“DRS”).**

“**THAT** pursuant to the DRS approved at the Extraordinary General Meeting held on 25 February 2013 and renewed at the AGM held on 29 April 2025, approval be and is hereby given to the Company to allot and issue such number of new CIMB Shares for the DRS until the conclusion of the next AGM, upon such terms and conditions and to such persons as the Directors may, in their absolute discretion, deem fit and in the interest of the Company **PROVIDED THAT** the issue price of the said new CIMB Shares shall be fixed by the Directors at not more than ten percent (10%) discount to the adjusted 5-day volume weighted average market price (“VWAMP”) of CIMB Shares immediately prior to the price-fixing date, of which the VWAMP shall be adjusted ex-dividend before applying the aforementioned discount in fixing the issue of CIMB Shares at the material time;

AND THAT the Directors and the Secretary of the Company be and are hereby authorised to do all such acts and enter into all such transactions, arrangements and documents as may be necessary or expedient in order to give full effect to the DRS with full power to assent to any conditions, modifications, variations and/or amendments (if any) as may be imposed or agreed to by any relevant authorities or consequent upon the implementation of the said conditions, modifications, variations and/or amendments, as they, in their absolute discretion, deem fit and in the best interest of the Company.”

Please refer to Explanatory Note 15

Ordinary Resolution 10

Ordinary Resolution 11

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9. Proposed Renewal of the Authority to Purchase Own Shares.

“**THAT** subject to the Companies Act, 2016 (as may be amended, modified or re-enacted from time to time), the Company's Constitution and the requirements of Bursa Securities and approvals of all the relevant governmental and/or regulatory authorities, the Company be and is hereby authorised to purchase such number of ordinary shares in the Company (“Proposed Shares Buy-Back”) as may be determined by the Board of Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Board of Directors may deem fit and expedient in the interest of the Company provided that the aggregate number of ordinary shares purchased and/or held pursuant to this resolution does not exceed 10% of the total issued and paid-up share capital of the Company at any point in time and an amount not exceeding the total retained earnings of approximately RM697 million based on the Audited Financial Statements for the financial year ended 31 December 2025 be allocated by the Company for the Proposed Shares Buy-Back **AND THAT** the ordinary shares of the Company to be purchased are proposed to be cancelled and/or retained as treasury shares and/or retained as treasury shares and cancel the remainder of the shares **AND THAT** where such shares are held as treasury shares, the Directors of the Company may distribute the shares as dividends, re-sold on Bursa Securities, transfer the shares under the employees’ share scheme or as purchase consideration or otherwise use the shares for such other purposes as the Minister may by order prescribe **AND THAT** the Board of Directors of the Company be and are hereby given full authority generally to do all acts and things to give effect to the Proposed Shares Buy-Back with the full power to assent to any conditions, modifications, revaluations and/or amendments (if any) as may be imposed by the relevant authority with full power to do all such acts and things thereafter on any part of the shares bought back in accordance with the Companies Act, 2016, Company's Constitution, Bursa Securities Main Market Listing Requirements and any other rules and regulations that may be in force from time to time **AND THAT** such authority shall commence immediately upon passing of this ordinary resolution until:

- i. the conclusion of the next AGM of the Company in 2027 at which time such authority shall lapse unless by ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions;
- ii. the expiration of the period within which the next AGM after that date is required by law to be held; or
- iii. revoked or varied by ordinary resolution passed by the Shareholders of the Company in a general meeting;

whichever is the earlier but not so as to prejudice the completion of purchase(s) by the Company before the aforesaid expiry date and, in any event, in accordance with the provisions of the guidelines issued by the Bursa Securities and/or any other relevant authorities.”

Please refer to Explanatory Note 16

10. To transact any other business of which due notice shall have been duly given in accordance with the Companies Act, 2016.

BY ORDER OF THE BOARD

Datin Rossaya Mohd Nashir

Group Company Secretary
SSM PC No. 202008000361
LS 0007591

Kuala Lumpur
27 March 2026

Ordinary Resolution 12

EXPLANATORY NOTES**MODE OF MEETING**

1. The 69th AGM of the Company will be held on a hybrid basis whereby Member(s), proxy(ies) and corporate representative(s) will have the option to attend physically in person at the Main Venue ("Physical Attendance"), or to participate and vote remotely at the Online Platform via Remote Participation and Electronic Voting facilities available on Boardroom's website at Boardroom Smart Investor Online Portal at <https://meeting.boardroomlimited.my> ("Virtual Attendance"). Please follow the procedures provided in the Administrative Details for the 69th AGM of the Company.
2. All Member(s), proxy(ies) and corporate representative(s) who wish to attend the 69th AGM must register as a user with Boardroom's website and then pre-register their attendance on Boardroom's website to verify their eligibility to attend the 69th AGM based on the General Record of Depositors as at 22 April 2026 and to confirm their mode of attendance, either Physical Attendance or Virtual Attendance.
3. The registration is open from the date of the Notice of the 69th AGM on Friday, 27 March 2026 and the closing date and time shall be until the day of the 69th AGM on 29 April 2026.

PROXY

4. Section 334 of the Companies Act, 2016 provides that a member of a company shall be entitled to appoint another person or persons as his/her proxy or proxies to exercise all or any of his/her rights to attend, participate, speak and vote at a meeting of members of the company. A proxy may, but need not, be a Member of the Company. A Member may appoint any person to be his/her proxy without any restriction as to the qualification of such person.
5. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her shareholding to be represented by each proxy. A member shall be entitled to appoint only one (1) proxy unless he/she has more than 1,000 shares in which case he/she may appoint up to five (5) proxies provided each proxy appointed shall represent at least 1,000 shares.
6. The instrument appointing a proxy shall be in writing under the hand of the appointer or his/her attorney duly authorised in writing or if such appointer is a corporation, under its Seal or the hand of its attorney.
7. This instrument duly completed must be deposited at the Boardroom's office at 11th Floor Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor, Malaysia, or lodged electronically via Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com/> not later than 24 hours before the time appointed for holding the meeting which is no later than 10.00 a.m. on Tuesday, 28 April 2026.
8. Pursuant to Paragraph 8.29A of Bursa Securities Main Market Listing Requirements, all resolutions set out in the Notice of 69th AGM will be put to vote on a poll.

MEMBERS ENTITLED TO ATTEND

9. For the purpose of determining a member who shall be entitled to attend the 69th AGM, the Company shall request Bursa Malaysia Depository Sdn. Bhd. in accordance with Article 59(c) of the Company's Constitution and Section 34(1) of the Securities Industry (Central Depositories) Act, 1991 to issue a Record of Depositors as at 22 April 2026. Only a depositor whose name appears on the Record of Depositors as of 22 April 2026 shall be entitled to attend the said meeting or appoint proxies to attend, participate, speak and/or vote on his/her behalf.

AUDITED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

10. This Agenda item is meant for discussion only pursuant to the provision of Section 340(1)(a) of the Companies Act, 2016 and will not be put forward for voting.

RE-ELECTION OF DIRECTORS

11. Article 81 of the Company's Constitution provides that one-third (1/3) of the Directors of the Company for the time being shall retire by rotation at the AGM of the Company and be eligible for re-election. Three (3) out of eleven Directors are to retire in accordance with Article 81 of the Company's Constitution. The Shareholders' approval is sought under **Ordinary Resolutions 1, 2 and 3**.

Article 88 of the Company's Constitution provides that the Board of Directors of the Company ("Board") shall have the power to appoint any person to be a Director, either to fill a casual vacancy or as an addition to the existing Board. Any Director so appointed shall hold office until the next AGM and shall then be eligible for re-election. The Shareholders' approval is sought under **Ordinary Resolutions 4, 5 and 6**.

The suitability of a Director as a Board member is in accordance with Bank Negara Malaysia ("BNM") Corporate Governance Policy Document and the Group's Fit and Proper Policies and Procedures for Key Responsible Persons. The Group Nomination and Remuneration Committee ("GNRC") considered the following criteria in determining the eligibility of the Directors to stand for re-election at the 69th AGM:

- (i) The Director's skill sets and competency in specialised areas of practise and level of contribution to the Board through their knowledge, skills and expertise;
- (ii) The level of independence demonstrated by the Directors, and his/her ability to act in the best interest of the Company;
- (iii) Probity, personal integrity and reputation, where the Directors must have personal qualities such as honesty, integrity, diligence, independence of mind and fairness; and
- (iv) Financial integrity, where the Directors must manage his/her debts or financial affairs prudently.

For Independent Directors, the GNRC has also conducted an assessment on the independence of the Independent Directors seeking re-election at this AGM based on the criteria set by the Company and guided by the definition of "Independent Director" as prescribed by Bursa Securities Main Market Listing Requirements and BNM Corporate Governance Policy Document. The Board has assessed their time and commitment to effectively discharge their respective roles as Directors of the Company. The retiring Directors had abstained from deliberation and decision on their own eligibility to stand for re-election at the relevant GNRC and Board meetings, where applicable. The Board is satisfied that the Independent Directors seeking re-election have maintained their independence in the financial year ended 31 December 2025.

Section 54(2)(a) of the Financial Services Act ("FSA") 2013 provides that the appointment, re-appointment, election or re-election as Chairperson, Director or Chief Executive Officer of the Company is subject to approval by BNM. In this respect, BNM's approval for the tenures of the Directors seeking re-election is still effective under **Ordinary Resolutions 1, 2, 3, 4, 5 and 6**.

The profiles of Directors seeking re-election and re-appointment are set out in the Board of Directors' section of the Company's Annual Report 2025.

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NON-EXECUTIVE DIRECTORS FEES AND BENEFITS PAYABLE

12. Section 230(1) of the Companies Act, 2016, provides amongst others, that "fees" of the directors and "any benefits" payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting. Pursuant thereto, Shareholders' approval is sought for the payment of fees and benefits payable to the NEDs, in two (2) separate Resolutions:

- (i) **Ordinary Resolution 7:** Approval for the payment of NEDs' fees with effect from the 69th AGM until the next AGM of the Company.

The Board is recommending the Directors' fees for the Company as approved at the previous AGM of the Company, for Shareholders' approval. There is no revision to the amount proposed.

For the Company

	Retainer Fee - per annum	Chairperson's Premium - per annum
Board - Chairperson - Member	RM250,000 RM250,000	RM430,000 N/A
Board Committee - Chairperson - Member	RM50,000 RM50,000	RM50,000 N/A

The following table provides a disclosure of Directors' fees paid at the Company's subsidiaries, presented for information and reference purposes only.

For Subsidiaries of the Company

Name	Position Held	Fee Type	Amount
Datuk Syed Zaid Albar	CIMB Bank Berhad • Chairperson	Fixed Fee: Chairperson's premium - per annum	RM80,000
		Board Retainer Fee - per annum	RM220,000
YM Tengku Dato' Sri Azmil Zahrudin Raja Abdul Aziz	CIMB Bank Berhad • Director	Fixed Fee: Board Retainer Fee - per annum	RM220,000
		CIMB Thai Bank PCL • Board Chairman	Fixed Fee: Chairperson's premium - per annum Board Retainer Fee - per annum
Datin Azlina Mahmad	CIMB Islamic Bank Berhad • Chairperson	Fixed Fee: Chairperson's premium - per annum	RM75,000
		Board Retainer Fee - per annum	RM205,000
Dato' Lee Kok Kwan	CIMB Bank Berhad • Director	Fixed Fee: Board Retainer Fee - per annum	RM220,000
		CIMB Investment Bank Berhad • Director	Fixed Fee: Board Retainer Fee - per annum
En. Didi Syafruddin Yahya	PT Bank CIMB Niaga Tbk • Board of Commissioner	Fixed Fee: Board Retainer Fee - per annum	IDR2,196,250,000

- (ii) **Ordinary Resolution 8:** To approve the payment of allowances and benefits payable to NEDs of the Company up to an amount of RM3,895,000 from the 69th AGM until the next AGM of the Company.

The amount payable to NEDs comprises allowances, benefits-in-kind and other emoluments payable to them by the Company, details of which are as follows:

For the Company

	Meeting Fee - per meeting	Benefits-in-kind
Board - Chairperson	RM5,000	Corporate club membership fee, company car including petrol and a driver, leave passage, medical coverage, mobile phone and bills, complimentary use of CIMB Apartments and other claimable benefits and reimbursable expenses.
- Member	RM5,000	Medical coverage, complimentary use of CIMB Apartments and benefits that are claimable including reimbursable expenses incurred in the course of carrying out their duties as Directors
Board Committee - Chairperson & Member	RM5,000	N/A

In determining the estimated amount of benefits payable for the NEDs, various factors, including the number of scheduled meetings for the Board, Board Committees and Boards of subsidiaries as well as the number of NEDs involved in these meetings were considered. The Board is hereby recommending up to an amount of RM3,895,000 as payment of allowances and benefits payable from the 69th AGM until the next AGM of the Company.

The following table provides a disclosure of Directors' allowances, benefits-in-kind and other emoluments at the Company's subsidiaries, presented for information and reference purposes only.

For the Subsidiaries

Name	Position Held	Fee Type	Amount
Datuk Syed Zaid Albar	CIMB Bank Berhad	<u>Variable Fee:</u> Meeting allowance - per meeting	RM5,000
YM Tengku Dato' Sri Azmil Zahrudin Raja Abdul Aziz	CIMB Bank Berhad	<u>Variable Fee:</u> Meeting allowance - per meeting	RM5,000
	CIMB Thai Bank PCL	<u>Variable Fee:</u> Meeting allowance - per meeting	THB50,000

Name	Position Held	Fee Type	Amount
Datin Azlina Mahmad	CIMB Islamic Bank Berhad	<u>Variable Fee:</u> Meeting allowance - per meeting	RM5,000
Dato' Lee Kok Kwan	CIMB Bank Berhad	<u>Variable Fee:</u> Meeting allowance - per meeting	RM5,000
	CIMB Investment Bank Berhad	<u>Variable Fee:</u> Meeting allowance - per meeting	RM5,000
En. Didi Syafuruddin Yahya	PT Bank CIMB Niaga Tbk	<u>Variable Fee:</u> Meeting allowance - per meeting	IDR37,500,000

Subject to the Shareholders' approval for **Ordinary Resolutions 7 and 8**, the payment for the fees and benefits for the period commencing from the 69th AGM until next AGM will be made by the Company on a monthly basis and/or as and when incurred. The Board is of the view that the payments to the NEDs are just and equitable taking into account their roles, responsibilities, the contribution and services they render to the Company.

In addition, the Directors and Officers of the Company and its subsidiaries (collectively as the "Group") are covered by Directors and Officers liability insurance for any liability incurred in the discharge of their duties, provided that they have not acted fraudulently or dishonestly or derived any personal profit or advantage. The insurance premium paid during the financial year for the Group and the Company amounted to RM1,477,410 (2024: RM1,555,167) and RM Nil (2024: RM Nil), respectively.

Please refer to the Notes to the Financial Statements for the amount of Directors' Remuneration at the Group and the Company, for the financial year ended 2025 comprising fees and benefits of RM8.13 million and RM4.48 million, respectively. The remuneration of each Director is set out in the Notes of the Financial Statement 2025.

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APPOINTMENT OF AUDITORS

13. The Audit Committee ("AC"), at its meeting held on 26 November 2025 completed its annual assessment on the external auditors in accordance with CIMB's Guidelines for the Appointment/Re-appointment of External Auditors. In its assessment, the AC considered several factors before recommending the re-appointment of the external auditors, as follows:

- (i) Level of knowledge, capabilities, experience and quality of previous work;
- (ii) Level of engagement with the Board;
- (iii) Ability to provide constructive observations and recommendations in areas requiring improvements;
- (iv) Adequacy in audit coverage, effectiveness in planning and conduct of audit;
- (v) Ability to perform audit work within agreed timeframe;
- (vi) Non-audit services rendered by the external auditors did not impede independence; and
- (vii) The external auditors demonstrated unbiased stance when interpreting standards/policies adopted by the Company.

Being satisfied with PwC's performance in 2025, their technical competency and audit independence as well as fulfillment of criteria as set out in CIMB's Guidelines for the Appointment/Re-appointment of External Auditors, the AC recommended the appointment of PwC as external auditors for the financial year ending 31 December 2026. The Board, at its meeting held on 29 January 2026, approved the AC's recommendation for the re-appointment of PwC as external auditors of the Company for the financial year ending 31 December 2026. The Shareholders' Resolution is sought under **Ordinary Resolution 9**.

AUTHORITY FOR DIRECTORS TO ALLOT AND ISSUE SHARES

14. **Ordinary Resolution 10** is proposed for the purpose of renewing the general mandate for issuance of Shares by the Company under Section 76 of the Companies Act, 2016. If passed, it will give the Directors of the Company authority to issue ordinary shares in the Company at any time in their absolute discretion without the need to convene a general meeting. The authorisation, unless revoked or varied by the Company at a general meeting, will expire at the conclusion of the next AGM of the Company.

The general mandate, if granted, will provide flexibility to the Company for any possible fund-raising activities, including but not limited to further placing of shares, for the purpose of improving and/or restoring its capital position under stressed conditions and also for the purpose of funding future investment project(s), working capital and/or acquisition(s).

The Company has not issued new shares pursuant to Section 76 of the Companies Act, 2016 under the general mandate sought at the 68th AGM held on 29 April 2025, which will lapse upon the conclusion of the forthcoming 69th AGM to be held on 29 April 2026.

AUTHORITY FOR DIRECTORS TO ALLOT AND ISSUE NEW ORDINARY SHARES IN RESPECT OF THE DIVIDEND REINVESTMENT SCHEME THAT PROVIDES THE SHAREHOLDERS OF THE COMPANY WITH THE OPTION TO ELECT TO REINVEST THEIR CASH DIVIDEND ENTITLEMENTS IN NEW ORDINARY SHARES IN THE COMPANY

15. The proposed **Ordinary Resolution 11** will give authority to the Directors to allot and issue new ordinary shares in the Company in respect of the DRS, until the conclusion of the next AGM. A renewal of this authority will be sought at the subsequent AGM.

The general mandate, if granted will provide a capital management tool for the Company to preserve the Group's capital and at the same time, to provide Shareholders with the opportunity to reinvest their dividends in new shares in lieu of receiving cash.

AUTHORITY TO PURCHASE OWN SHARES

16. **Ordinary Resolution 12**, if passed, will authorise the Directors to purchase CIMB Shares through Bursa Securities up to 10% of the issued and paid-up share capital of the Company. Details of the Proposed Shares Buy-Back are contained in the Statement Accompanying Notice of AGM.

ABSTENTION FROM VOTING

- 17. Any Director referred to in **Ordinary Resolutions 1, 2, 3, 4, 5 and 6** who is a Shareholder of the Company will abstain from voting on the resolutions in respect of his/her re-election at the 69th AGM.
- 18. All Directors who are Shareholders of the Company will abstain from voting on **Ordinary Resolutions 7 and 8** concerning Directors' remuneration at the 69th AGM.

Statement Accompanying Notice of Annual General Meeting

(Pursuant to Paragraph 12.06(2) of the Bursa Malaysia Securities Berhad (“Bursa Securities”) Main Market Listing Requirements)

A. PROPOSED RE-ELECTION OF DIRECTORS PURSUANT TO PARAGRAPH 8.27(2) OF BURSA SECURITIES MAIN MARKET LISTING REQUIREMENTS

The profiles of the Directors who are standing for re-election (as per Ordinary Resolutions 1 to 6 as stated in the Notice of Annual General Meeting) at the 69th Annual General Meeting (“AGM”) of CIMB Group Holdings Berhad (“CIMB” or “the Company”), which will be held at the Grand Ballroom, First Floor, Sime Darby Convention Centre, 1A Jalan Bukit Kiara 1, 60000 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia (“Main Venue”) and virtually by way of electronic means via Boardroom Share Registrars Sdn. Bhd. (“Boardroom”)’s website (“Online Platform”) on Wednesday, 29 April 2026 at 10.00 a.m. to transact the following businesses, with or without modifications, are set out in the Board of Directors’ section on pages 132 to 142 of CIMB’s Annual Report 2025.

Of the Directors standing for re-election, one (1) has a conflict of interest with a Shareholder; none have any family relationship with any other Director or major Shareholder of the Company.

The Directors standing for re-election have not been convicted of any offence within the past five (5) years nor have they been subjected to any public sanction or penalty imposed by any relevant regulatory bodies in 2025.

B. PROPOSED RENEWAL OF THE AUTHORITY FOR DIRECTORS TO ISSUE SHARES PURSUANT TO PARAGRAPH 6.03(3) OF BURSA SECURITIES MAIN MARKET LISTING REQUIREMENTS

The details of the proposed renewal of the authority for Directors to issue shares by the Company under Section 76 of the Companies Act, 2016, are set out in Explanatory Notes 14 of the Notice of the 69th AGM.

C. PROPOSED SHARES BUY-BACK PURSUANT TO PARAGRAPH 12.06(1) OF BURSA SECURITIES MAIN MARKET LISTING REQUIREMENTS

1. INTRODUCTION

1.1 RENEWAL OF AUTHORITY FOR CIMB TO PURCHASE ITS OWN SHARES (PROPOSED SHARES BUY-BACK)

At the 68th AGM of the Company held on 29 April 2025, the Company had obtained the Shareholders’ approval to purchase its own shares as may be determined by the Board of Directors of the Company (“the Board”) from time to time through Bursa Securities, upon such terms and conditions as the Board may deem fit and expedient in the interest of the Company, provided that the aggregate number of ordinary shares purchased and/or held does not exceed 10% of the total issued shares of the Company at any point in time and an amount not exceeding the total retained earnings of approximately RM1.105 billion based on the Audited Financial Statements of the Company for the financial year ended 31 December 2024.

The authority obtained by the Board for purchasing the Company’s own shares in accordance with the Bursa Securities Main Market Listing Requirements governing shares buy-back by listed companies, will lapse at the conclusion of the forthcoming 69th AGM to be held on 29 April 2026, unless renewed by an ordinary resolution.

On 13 March 2026, the Company announced its intention to seek Shareholders’ approval at the forthcoming 69th AGM, for the proposed renewal of the authority for the Company to purchase its own shares.

1.2 PURPOSE

The purpose of this Statement Accompanying Notice of Annual General Meeting (“Statement”) is to provide relevant information on the Proposed Shares Buy-Back and to seek your approval for the ordinary resolution to renew the authority for the Company to purchase its own shares, to be tabled at the forthcoming 69th AGM. The Notice of 69th AGM together with the Proxy Form is set out herewith.

Statement Accompanying Notice of Annual General Meeting

(Pursuant to Paragraph 12.06(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad)

2. DETAILS OF THE PROPOSED SHARES BUY-BACK

The Board proposes to seek Shareholders' approval for a renewal of the authority to purchase and/or hold its own shares in aggregate of up to 10% of the issued shares of the Company at any point of time through Bursa Securities. Based on the issued shares of the Company as at 28 February 2026 of RM29,810,986,887 comprising 10,797,748,523 ordinary shares in the Company ("CIMB Shares"), a total of 1,079,774,852 CIMB Shares may be purchased by the Company pursuant to the Proposed Shares Buy-Back. The maximum number of shares that can be bought back under this authority will take into account the number of shares previously bought back and retained as treasury shares, if any.

Such authority, if approved, will be effective immediately upon passing of the ordinary resolution for the Proposed Shares Buy-Back until:

- (i) the conclusion of the next AGM of CIMB in 2027 at which time such authority shall lapse unless by ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions;
- (ii) the expiration of the period within which the next AGM after that date is required by law to be held; or
- (iii) revoked or varied by ordinary resolution passed by the Shareholders of the Company in a general meeting;

whichever is the earlier but not so as to prejudice the completion of purchase(s) by the Company before the aforesaid expiry date and, in any event, in accordance with the provisions of the guidelines issued by Bursa Securities and/or any other relevant authorities.

The Board proposes to allocate an amount of up to retained earnings of the Company for the purchase of its own shares subject to Section 127 of the Companies Act, 2016 (as may be amended, modified or re-enacted from time to time) and any prevailing laws, rules, regulations, orders, guidelines and requirements issued by the relevant authorities at the time of the purchase (Prevailing Laws). The actual number of CIMB Shares to be purchased will depend on market conditions and sentiments of Bursa Securities as well as the retained earnings and financial resources available to the Company. The audited retained earnings of the Company as at 31 December 2025 was RM697 million.

CIMB may only purchase its own shares at a price which is not more than 15% above the weighted average market price for the past five (5) market days immediately preceding the date of the purchase(s). The Company may only re-sell the purchased shares held as treasury shares at a price which is (a) not less than the weighted average market price of CIMB Shares for the five (5) market days immediately preceding the date of re-sale or (b) at a discounted price of not more than 5% to the weighted average market price of CIMB Shares for the five (5) market days immediately prior to the re-sale, provided that the re-sale takes place not earlier than 30 days from the date of purchase and the re-sale price is not less than the cost of purchase of the CIMB Shares being re-sold. The Company shall, upon each purchase or re-sale of shares bought back, make the necessary announcements through Bursa Securities.

The Proposed Shares Buy-Back will allow the Board to exercise the power of the Company to purchase its own shares at any time within the abovementioned time period using internally generated funds and/or external borrowings. The amount of internally generated funds and/or external borrowings to be utilised will only be determined at a later date, depending on the availability of internally generated funds, actual number of CIMB Shares to be purchased, the anticipated future cash flows of the Group and other cost factors.

The CIMB Shares purchased and held as treasury shares may be distributed as share dividends, re-sold on Bursa Securities in accordance with the relevant rules of Bursa Securities, cancelled or continue to be retained as treasury shares. The decision whether to retain the purchased shares as treasury shares, to cancel the shares purchased, distribute the treasury shares as share dividends and/or re-sell the treasury shares on Bursa Securities will be made by the Board at the appropriate time.

The distribution of treasury shares as share dividends may be applied as a reduction of the retained profits of the Company. The treatment of the purchased shares held as treasury shares, this being to distribute as share dividends or to re-sell on Bursa Securities or both will in turn, depend on the availability of, amongst others, retained profits of the Company.

While the purchased shares are held as treasury shares, the rights attached to them as to voting, dividends and participation in any other distributions or otherwise are suspended and the treasury shares shall not be taken into account in calculating the number of percentage of shares or of a class of shares in the Company for any purposes including, without limiting the generality of the provision of Section 127 of

the Companies Act, 2016, the provision of any laws or requirements of the Constitution of the Company or Bursa Securities Main Market Listing Requirements governing substantial shareholding, takeovers, notices, the requisitioning of meetings, quorum for a meeting and the result of a vote on a resolution at a meeting.

The Proposed Shares Buy-Back will be carried out in accordance with the Prevailing Laws at the time of the purchase including compliance with the public shareholding spread as required by Bursa Securities Main Market Listing Requirements.

The public shareholding spread of the Company before and after the Proposed Shares Buy-Back is as follows:

	Before the Proposed Shares Buy-Back	After the Proposed Shares Buy-Back
Public shareholding spread	53.75%*1	48.63%*2

Notes:

*1 As at 28 February 2026.

*2 Based on the assumption that:

- (i) the Proposed Shares Buy-Back involves the aggregate purchase of 1,079,774,852 CIMB Shares (being 10% of issued shares of the Company as at 28 February 2026) which are to be retained as treasury shares; and
- (ii) the number of CIMB Shares held by the Directors of CIMB, the substantial Shareholders of CIMB and person connected to them remain unchanged.

3. RATIONALE FOR THE PROPOSED SHARES BUY-BACK

The Proposed Shares Buy-Back will enable CIMB to utilise its surplus financial resources to buy-back CIMB Shares. The increase in Earnings Per Share, if any, arising from the Proposed Shares Buy-Back is expected to benefit the Shareholders of the Company.

The purchased shares can be held as treasury shares and re-sold on Bursa Securities to realise potential gain without affecting the total issued shares of the Company. The distribution of the treasury shares as share dividends may also serve to reward the Shareholders of the Company.

4. EVALUATION OF THE PROPOSED SHARES BUY-BACK

4.1 ADVANTAGES

The potential advantages of the Proposed Shares Buy-Back are as follows:

- (i) allow the Company to take preventive measures against excessive speculation, in particular when the Company's shares are undervalued;
- (ii) allow the Company more flexibility in fine-tuning its capital structure;
- (iii) the resultant reduction of share capital base is expected to improve the Earnings Per share and may strengthen the net tangible assets of the remaining shares as well as the probability of declaring a higher quantum of dividend in the future;
- (iv) to stabilise a downward trend of the market price of the Company's shares;
- (v) treasury shares can be treated as long-term investments. It makes business sense to invest in the Company's own shares as the Board is confident with CIMB's future prospects and performance in the long term; and
- (vi) if the treasury shares are distributed as dividend by the Company, it may then serve to reward the Shareholders of the Company.

Statement Accompanying Notice of Annual General Meeting

(Pursuant to Paragraph 12.06(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad)

4.2 DISADVANTAGES

The potential disadvantages of the Proposed Shares Buy-Back are as follows:

- (i) the purchases can only be made out of distributable reserves resulting in a reduction of the amount available for distribution as dividends and bonus issues to Shareholders; and
- (ii) the purchases of existing shares involve cash outflow from the Company which may otherwise be retained and used for the businesses of the Company.

Nevertheless, the Board will be mindful of the interests of the Company and its Shareholders in exercising the authority to purchase its own shares.

5. EFFECTS OF THE PROPOSED SHARES BUY-BACK

Assuming that the Company buys back up to 1,079,774,852 CIMB Shares representing 10% of its issued shares as at 28 February 2026 and such shares purchased are cancelled or alternatively be retained as treasury shares or both, the effects of the Proposed Shares Buy-Back on the share capital, net tangible assets, working capital, earnings and substantial Shareholders' and Directors' shareholdings are as set out below:

5.1 SHARE CAPITAL

In the event that all CIMB Shares purchased are cancelled, the Proposed Shares Buy-Back will result in the issued shares of CIMB as at 28 February 2026 to be reduced from RM29,810,986,887 comprising 10,797,748,523 CIMB Shares to RM26,829,888,198 comprising 9,717,973,671 CIMB Shares. However, it is not expected to have any effect on the issued shares if all CIMB Shares purchased are to be retained as treasury shares.

The effects of the Proposed Shares Buy-Back on the issued shares of CIMB are illustrated below:

	As Per Audited Financial Statement as at 31 December 2025	As at 28 February 2026	After Share Purchase and Cancellation*1
Issued shares	RM28,805,019,684	RM29,810,986,887	RM26,829,888,198

Note:

*1 Assuming up to 10% of the issued shares of CIMB or 1,079,774,852 CIMB Shares are purchased and cancelled.

5.2 NET ASSET AND WORKING CAPITAL

The effects of the Proposed Shares Buy-Back on the net assets per share of CIMB are dependent on the purchase prices of CIMB Shares and the effective funding cost or loss in interest income to CIMB.

If all CIMB Shares purchased are to be cancelled or retained as treasury shares, the Proposed Shares Buy-Back will reduce the net assets per share when the purchase price exceeds the net assets per share at the relevant point in time. On the contrary, the net assets per share will be increased when the purchase price is less than the net assets per share at the relevant point in time.

The Proposed Shares Buy-Back will reduce the working capital of CIMB, the quantum of which will depend on the amount of financial resources to be utilised for the purchase of CIMB Shares.

5.3 EARNINGS PER SHARE

The effects of the Proposed Shares Buy-Back on the Earnings Per Share of CIMB are dependent on the purchase prices of CIMB Shares and the effective funding cost or loss in interest income to CIMB.

5.4 SUBSTANTIAL SHAREHOLDERS' AND DIRECTORS' SHAREHOLDINGS

The effects of the Proposed Shares Buy-Back on the Substantial Shareholders' and Directors' Shareholdings based on the Register of Substantial Shareholders and the Register of Directors' Shareholdings respectively as at 28 February 2026 are as follows:

Substantial Shareholders	No. of CIMB Shares Held							
	Before the Proposed Shares Buy-Back* ¹				After the Proposed Shares Buy-Back* ²			
	Direct	%	Indirect	%	Direct	%	Indirect	%
Khazanah Nasional Berhad	2,311,306,861	21.41	–	–	2,311,306,861	23.78	–	–
Employees Provident Fund Board	1,993,804,708* ³	18.47	–	–	1,993,804,708* ³	20.52	–	–
Kumpulan Wang Persaraan (Diperbadankan)	687,293,693	6.37	–	–	687,293,693	7.07	–	–

Notes:

*¹ Adjusted for the number of treasury shares held as at 28 February 2026.

*² Assuming that 10% of the issued shares is purchased and retained as treasury shares.

*³ Includes shares held through nominees.

Directors	Before the Proposed Shares Buy-Back* ¹		After the Proposed Shares Buy-Back* ²	
	No. of CIMB Shares Held	%	No. of CIMB Shares Held	%
Dato' Lee Kok Kwan* ⁴	481,208* ⁴	0.00* ³	481,208* ⁴	0.00* ³
En. Didi Syafruddin Yahya* ⁵	46,791* ⁵	0.00* ³	46,791* ⁵	0.00* ³
En. Novan Amirudin	673,720* ⁶	0.00* ³	673,720* ⁶	0.00* ³

Notes:

*¹ Adjusted for the number of treasury shares held as at 28 February 2026.

*² Assuming 10% of the issued shares is purchased and retained as treasury shares.

*³ Less than 0.1%.

*⁴ Includes the shareholdings of his spouse.

*⁵ Shareholdings of his spouse.

*⁶ Includes unvested EOP shares not subject to performance measures.

Save as disclosed above, none of the Directors, substantial Shareholders, and persons connected to the Directors and/or substantial Shareholders held any CIMB Shares.

6. APPROVAL REQUIRED

The Proposed Shares Buy-Back is conditional upon the approval of the Shareholders of CIMB at the forthcoming 69th AGM.

Statement Accompanying Notice of Annual General Meeting

(Pursuant to Paragraph 12.06(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad)

7. SHARE PRICES*1

The monthly highest and lowest prices per share of CIMB Shares traded on Bursa Securities for the last twelve months from March 2025 to 28 February 2026 are as follows:

	High (RM)	Low (RM)		High (RM)	Low (RM)
2025			2026		
March	7.27	6.77	January	8.95	7.99
April	7.51	6.56	February	8.59	8.04
May	6.89	6.13			
June	7.06	6.61			
July	6.66	6.35			
August	6.55	6.27			
September	7.24	6.52			
October	7.31	6.91			
November	7.61	7.14			
December	7.58	7.36			
	8.25	7.75			

Note:

*1 Based on the actual share price.

8. PURCHASES, RESALE AND CANCELLATION OF TREASURY SHARES MADE DURING THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

During the financial year ended 31 December 2025, the Company did not buy back any of its issued share capital from the open market.

9. DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTERESTS

None of the Directors, substantial Shareholders and/or persons connected to the Directors or substantial Shareholders of the Company have any interest, direct or indirect in the Proposed Shares Buy-Back or the re-sale of treasury shares.

10. MALAYSIAN CODE ON TAKE-OVERS AND MERGERS 2016 ("CODE")

The Proposed Shares Buy-Back if carried out in full (whether shares are cancelled or treated as treasury shares) may result in a substantial Shareholder and/or parties acting in concert with it incurring a mandatory general offer obligation. In this respect, the Board is mindful of any implications arising from the Proposed Shares Buy-Back under the provision of the Code.

11. STATEMENT BY BURSA SECURITIES

Bursa Securities takes no responsibility for the contents of this Statement, makes no representation as to its accuracy or completeness and expressly disclaims any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this Statement.

12. DIRECTORS' RESPONSIBILITY STATEMENT

This Statement has been seen and approved by the Board, who had collectively and individually accept full responsibility for the accuracy of the information contained herein and confirm that, after making all reasonable enquiries and to the best of their knowledge and belief, there are no other facts, the omission of which would make any statement herein misleading.

13. DIRECTORS' RECOMMENDATION

In the event of any doubt as to the course of action to be taken, please consult appropriate independent advisers immediately.

After having considered all aspects of the Proposed Shares Buy-Back, the Board is of the opinion that the Proposed Shares Buy-Back is in the best interest of the Company. Accordingly, it is recommended to vote in favour of the ordinary resolution for the Proposed Shares Buy-Back to be tabled at the forthcoming 69th AGM.

14. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at the registered office of the Company at Level 13, Menara CIMB, Jalan Stesen Sentral 2, Kuala Lumpur Sentral, 50470 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia, during normal business hours from Monday to Friday (except public holidays) from the date hereof up to the time stipulated for the holding of the AGM:

- i. The Constitution of the Company;
- ii. The audited consolidated financial statements of the Company for the financial years ended 31 December 2024 and 31 December 2025;
- iii. The latest available unaudited consolidated condensed interim financial statements of the Company for the financial year ended 31 December 2025, which was announced on 27 February 2026; and
- iv. Other related documents which are referred to in this Statement.